

## Subsidiaries and Affiliated Companies

### Mitsubishi Corporation

Mitsubishi Corporation's subsidiaries and affiliates are diverse organizations engaged in a wide variety of activities on a global scale. We manufacture and market a wide range of products, including fuels, metals, machinery, chemicals and living essentials. Some of our basic functions -- information and telecommunications, finance, logistics and retailing -- enhance the above activities and enable us to provide comprehensive solutions to customers. We also invest actively in energy, natural resources, project development and information technology areas.

Mitsubishi Corporation organizes business groups according to products and services. Business groups manage their products or services through the business groups of the parent company, subsidiaries, and affiliates (Subsidiaries: 901, Affiliated companies: 403).

The following table shows products or services by business group and major subsidiaries and affiliated companies.

	PRODUCTS OR SERVICES	MAJOR SUBSIDIARIES	MAJOR AFFILIATED COMPANIES
	NEW BUSINESS INITIATIVE ( 147 companies in total)	IT, Telecommunication & Media, Financial Services, Consumer Business, Logistics, Healthcare, etc.  RYOKO LOGISTICS CORPORATION MITSUBISHI CORPORATION FINANCE PLC IT FRONTIER CORPORATION NIPPON CARE SUPPLY CO., LTD  ( 90 )	LAWSON, INC. KENTUCKY FRIED CHICKEN JAPAN LTD. MS COMMUNICATIONS CO., LTD.     ( 57 )
	ENERGY BUSINESS ( 124 companies in total)	Petroleum Products, Carbon, Crude Oil, LPG, LNG, etc.  MITSUBISHI SHOJI SEKIYU CO.,LTD. PETRO-DIAMOND INC. DIAMOND GAS RESOURCES PTY. LTD.  ( 95 )	JAPAN AUSTRALIA LNG(MIM)PTY., LTD. BRUNEI LNG SENDIRIAN BERHAD     ( 29 )
	METALS ( 268 companies in total)	Ferrous Products, Coals, Ore, Nickel, Ferro-Alloy, Non-Ferrous Metals & Minerals, Non-Ferrous Metal Products, etc.  METAL ONE CORPORATION JECO CORPORATION MITSUBISHI DEVELOPMENT PTY., LTD.  ( 193 )	IRON ORE COMPANY OF CANADA MOZAL S.A.R.L.     ( 75 )
	MACHINERY ( 324 companies in total)	Power & Electrical Systems, Plants, Ships, Automobiles, Industrial Machinery, Project Development & Construction, Aerospace, etc.  NIKKEN CORPORATION NORELEC DEL NORTE, S.A.DE C.V. TRI PETCH ISUZU SALES CO., LTD. MC AVIATION FINANCIAL SERVICES (EUROPE) B.V. MKG BANK GMBH  ( 225 )	MITSUBISHI AUTO CREDIT-LEASE CORP. DIAMOND CITY CO., LTD. SPACE COMMUNICATIONS CORPORATION     ( 99 )
	CHEMICALS ( 92 companies in total)	Chemical Products, Raw material for synthetic fiber, Fertilizer, Functional Chemicals, Synthetic raw materials and plastics, Artificial sweeteners, Advanced materials, etc.  MITSUBISHI SHOJI PLASTICS CORP. MITENI S.P.A.   ( 55 )	METANOL DE ORIENTE, METOR, S.A. AROMATICS MALAYSIA SDN. BHD. KOHJIN CO., LTD.     ( 37 )
	LIVING ESSENTIALS ( 263 companies in total)	Foods & Food Products, Textiles, General Merchandise, etc.  RYOSHOKU LTD. SAN-ESU INC. TOYO REIZO CO., LTD. MITSUBISHI SHOJI CONSTRUCTION MATERIALS LTD. PRINCES LTD. ALPAC FOREST PRODUCTS INCORPORATED  ( 170 )	COCA-COLA CENTRAL JAPAN CO., LTD MITSUBISHI CEMENT CORPORATION       ( 93 )
	OTHER ( 45 companies in total)	Finance, Accounting, Personnel, General affairs, etc.  MITSUBISHI CORPORATION FINANCIAL & MANAGEMENT SERVICES(JAPAN) LTD.   ( 32 )	       ( 13 )
	REGIONAL SUBSIDIARIES ( 41 companies in total)	Handling of a Broad Range of Products, similar to the Parent Company in Japan  MITSUBISHI INTERNATIONAL CORPORATION MITSUBISHI CORPORATION INTERNATIONAL N.V. MITSUBISHI CORPORATION(HONG KONG) LTD.  ( 41 )	

Note: Among the above-listed subsidiaries, RYOSHOKU LTD. (Tokyo Stock Exchange 1st section) and NIPPON CARE SUPPLY CO.,LTD. (Tokyo Stock Exchange Mothers) are listed companies.