

To Our Stakeholders



Yorihiro Kojima
President and CEO

小島 順彦

I am pleased to report on Mitsubishi Corporation's (MC) operating results for the first half of fiscal 2008, ending March 31, 2008.

For the first six months of the current fiscal year, MC posted consolidated net income of ¥237.7 billion, which beat last year's record result. In terms of our business groups, the Energy Business Group saw its earnings increase by more than 50% due to rising crude oil prices and other factors. Fields other than natural resources and energy achieved large increases in earnings, too. In the Machinery Group, earnings were boosted by the contribution from overseas IPP business and a strong performance by automobile operations due in part to appreciating Asian currencies. In the Chemicals Group, active business expansion in the petrochemicals business lifted earnings substantially.

MC is currently executing INNOVATION 2007, a four-year medium-term management plan that ends in March 2008. This plan is seeing

us invest heavily in three fields we have defined as Next-Generation Core Businesses—namely New Energy and the Environment, Medical Health Care, and Finance—and strategic fields that have been core businesses of MC for many years and are expected to remain the backbone of our earnings going forward. These investments target sustained growth and have started to contribute to our earnings.

Based on the emerging benefits of these upfront investments, generally firm natural resource prices and our interim performance, we have revised our earnings forecast by ¥30.0 billion for fiscal 2008. Whereas we were projecting consolidated net income of ¥400.0 billion at the start of the fiscal year, we are now forecasting ¥430.0 billion.

Regarding the interim dividend for fiscal 2008, we set this at ¥26 per common share, ¥8 more than the ¥18 interim dividend applicable to fiscal 2007 and ¥3 above our projection of ¥23 in April this year. Assuming we achieve our earnings forecast for fiscal 2008, we plan to pay an annual ordinary dividend of ¥52 per common share, ¥6 higher than the ¥46 we initially forecast.

Fiscal 2008 is the final year of INNOVATION 2007. Our vision under this business plan has been to become “a new industry innovator” that contributes to society by growing while opening pathways to the future. In the remaining months of fiscal 2008, management and employees alike will redouble their efforts to achieve this goal. We ask for your continued support and guidance as we do so.

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