

Global Network (Countries and Regions) (As of April 1, 2025)

MC has developed a global network to drive its next phase of major growth by continuously improving its ability to respond to change while also encouraging collaboration through the efficient and effective allocation of roles between the Head Office, MC offices and subsidiaries, and group companies.

The MC Group operates in a rapidly evolving business environment, both in Japan and around the world, with heightening geopolitical risks and an increasingly borderless global society and market.

In response to these swift and complex changes, and in order to accelerate the implementation of its business management model, MC leverages its global network to gather and communicate relevant, real-time business intelligence. This enhanced global network is used to identify potential sources of growth and new business opportunities, as well as to bolster risk management practices and ultimately support the expansion of the MC Group.

MC has long contributed to the development of societies and economies by working with its customers and partners all over the world to develop a wide range of businesses that it could not have realized on its own. These positive relationships are built upon day by day as irreplaceable assets spanning the past, present and future.

In this manner, the MC Group aims to maximize its corporate value by enhancing its global network and by fully leveraging its collective abilities, including its solid relationships with customers and partners around the world.

(As of April 1, 2025)



Location of MC Operations

Japan

Sapporo
Akita
Sendai
Choshi
Nagoya
Toyama
Osaka
Takamatsu
Hiroshima
Fukuoka
Naha

North America

New York
Seattle
Silicon Valley
Los Angeles
Houston
Washington, D.C.
Boston
Vancouver

Toronto
Mexico City

Latin America & the Caribbean

Panama City
Quito
Lima
Bogotá
Santiago
Caracas
Buenos Aires
São Paulo

Europe

London
Madrid
Paris
Brussels
Amsterdam
Düsseldorf
Milan

Oslo

Stockholm
Warsaw
Belgrade
Athens
Moscow
Vladivostok
Kyiv
Almaty
Istanbul
Ankara
Ashgabat
Tashkent
Tel Aviv

Africa

Johannesburg
Dakar
Casablanca
Abidjan
Lagos
Nairobi
Addis Ababa

Middle East

Dubai
Cairo
Amman
Riyadh
Al Khobar
Basra
Doha
Abu Dhabi
Muscat
Kuwait

East Asia

Ulaanbaatar
Beijing
Guangzhou
Shenzhen
Wuhan
Xiamen
Qingdao
Shanghai
Chengdu

Hong Kong
Taipei
Seoul

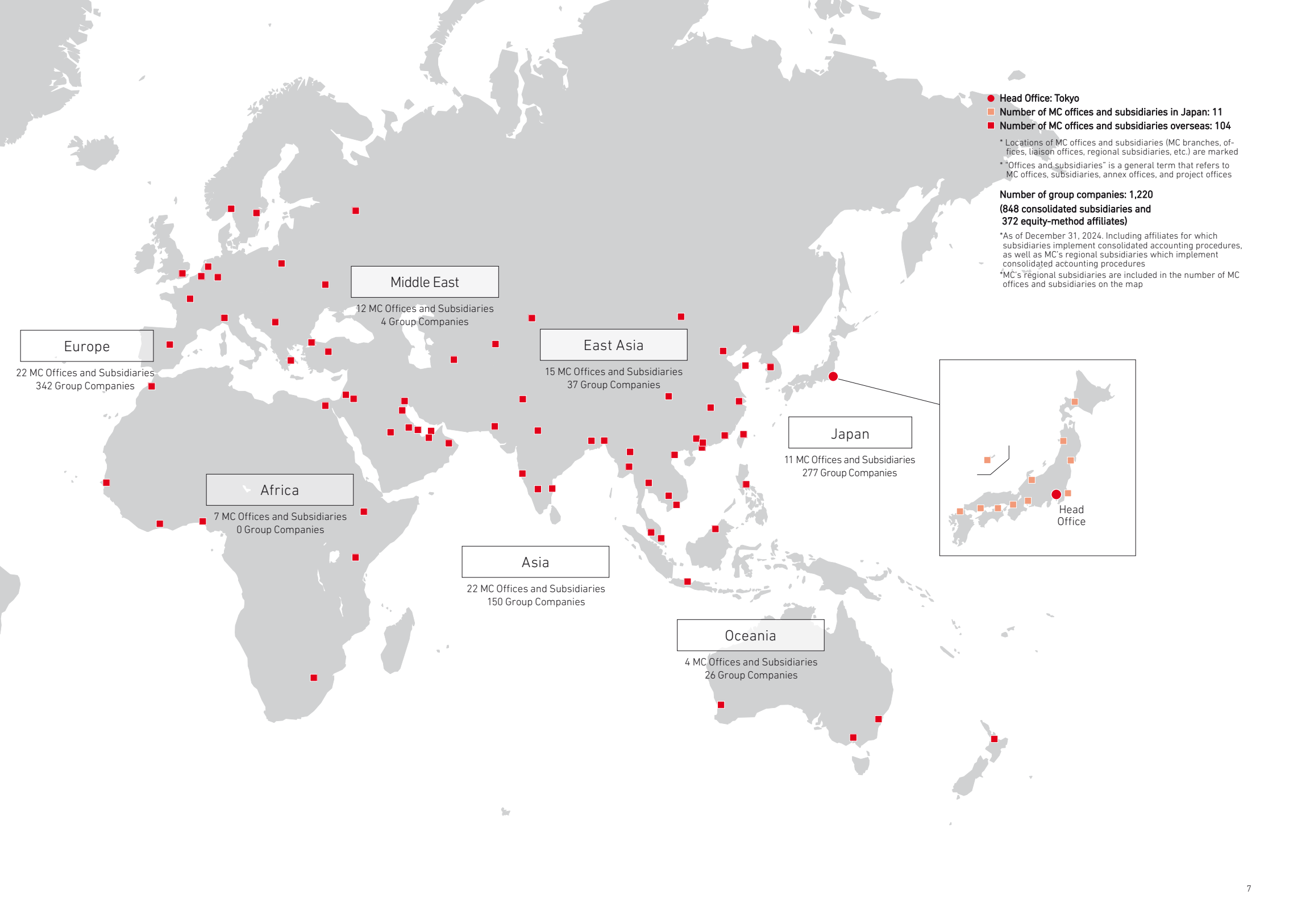
Asia

Karachi
Lahore
New Delhi
Mumbai
Kolkata
Chennai
Bangalore
Dhaka
Yangon
Nay Pyi Taw
Bangkok
Kuala Lumpur
Singapore
Phnom Penh
Hanoi
Ho Chi Minh City
Jakarta

Bandar Seri Begawan
Manila

Oceania

Melbourne
Sydney
Perth
Auckland



- Head Office: Tokyo
- Number of MC offices and subsidiaries in Japan: 11
- Number of MC offices and subsidiaries overseas: 104

* Locations of MC offices and subsidiaries (MC branches, offices, liaison offices, regional subsidiaries, etc.) are marked

* "Offices and subsidiaries" is a general term that refers to MC offices, subsidiaries, annex offices, and project offices

Number of group companies: 1,220
(848 consolidated subsidiaries and 372 equity-method affiliates)

*As of December 31, 2024. Including affiliates for which subsidiaries implement consolidated accounting procedures, as well as MC's regional subsidiaries which implement consolidated accounting procedures

*MC's regional subsidiaries are included in the number of MC offices and subsidiaries on the map