

Government

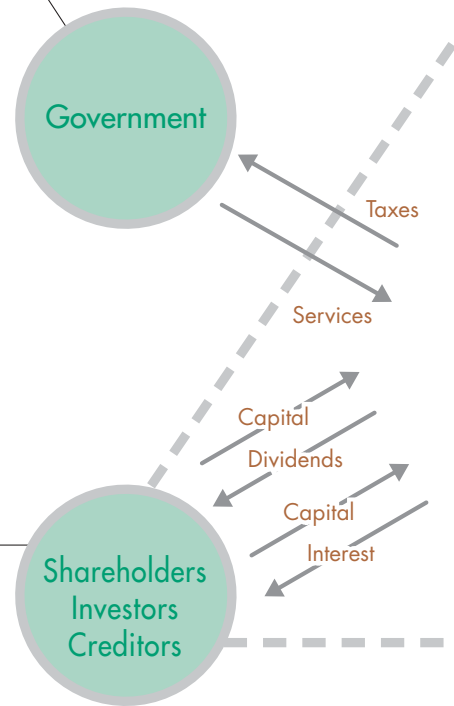
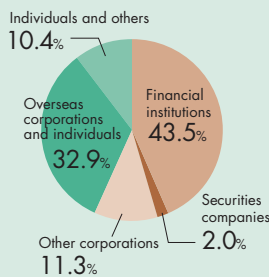
MC's relationships with governments do not stop at our legal obligations; we also participate in national projects and economic associations, which provide us the opportunity to make proposals on economic, social, and environmental issues, as well as in a variety of other sectors. MC prohibits any improper meetings, exchanges of gifts, profiteering or other financial rewards between employees and civil servants, or those who report to them, in any country of the world.

Shareholders, Investors, Creditors

As of April 30, 2006, the company had 88,352 shareholders, encompassing institutional investors, private investors and financial institutions both in Japan and abroad. MC is dedicated to conducting its business activities while taking into account the constantly changing conditions surrounding markets and society today. The company aims to achieve continual growth not only to boost its corporate value but also to earn high marks from its shareholders.

Capital necessary for the company to implement a growth strategy is procured from a number of sources including internal reserves as well as direct and indirect financing. Direct financing is procured through the issuance of corporate bonds and commercial paper, while indirect financing is obtained from lenders such as banks and life insurance companies. MC holds briefing sessions for investors so that they can better understand the company's business operations. MC also strives for accurate and timely disclosure and dissemination of a wide range of information using various media including annual reports and its website. In addition, the company receives financial assessments from a number of credit rating agencies.

Shareholder Composition

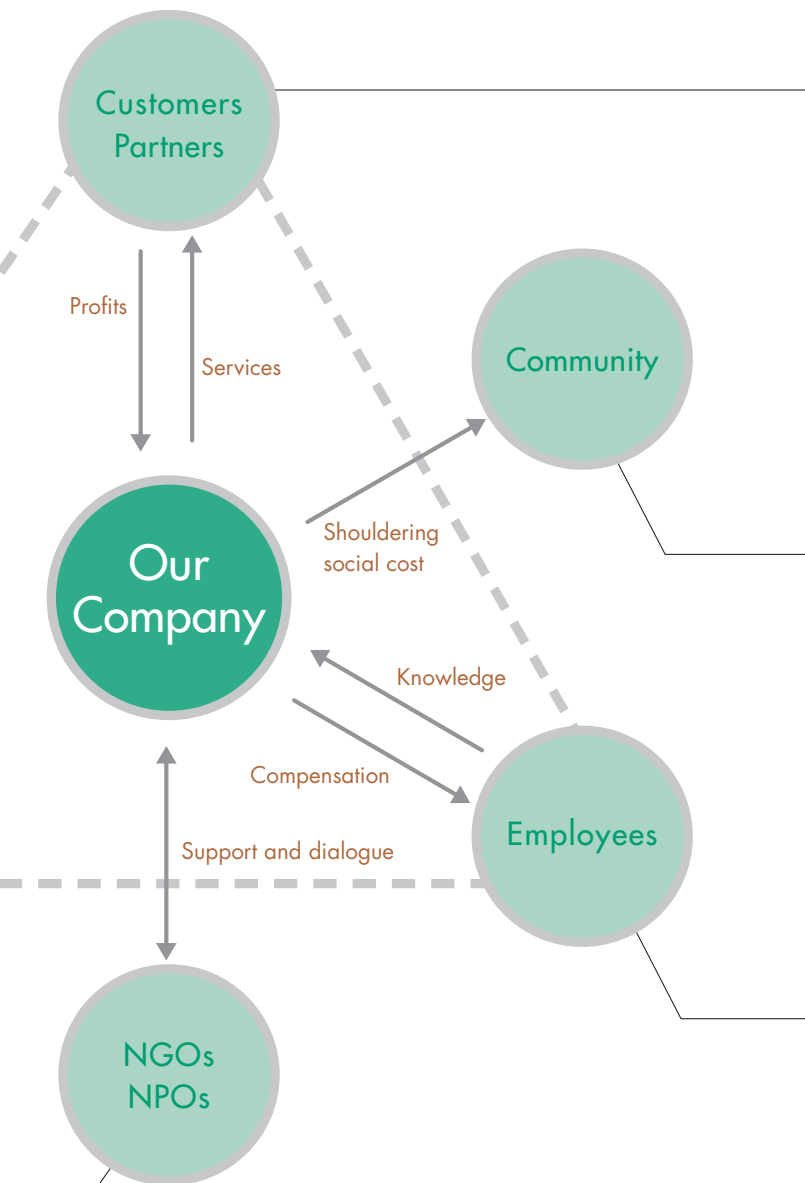


Inclusion in Socially Responsible Investment (SRI) Indices

Socially responsible investment (SRI) indices and SRI funds have grown in prominence in recent years: they are designed to assess the performance of corporations from an environmental, social and ethical standpoint. MC's CSR initiatives have led to the company's inclusion in several prominent Japanese and international SRI indices. For example, MC is included in the FTSE4Good Index of the FTSE Group, Dow Jones Sustainability Index (DJSI) and Morningstar SRI (MS-SRI) Index.

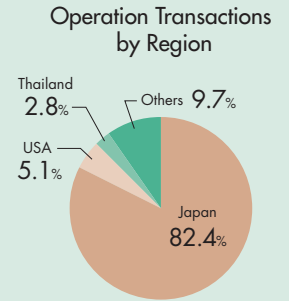
NGOs and NPOs

MC conducts dialogue with non-governmental organizations (NGOs) and non-profit organizations (NPOs) that are engaged in a wide scope of environmental and human rights initiatives across the globe. The company also works with these organizations on initiatives that address social issues.



Suppliers and Business Partners

MC's network of suppliers stretches across all corners of the globe covering just about every imaginable industry. The company utilizes a variety of functions to respond to the diverse needs of its suppliers and works in collaboration with them to promote CSR through supply chain management on a global level.



Community

MC places a strong emphasis on communicating with the local communities in which it operates, and is consistently attentive to the needs of these communities in our everyday operations. As part of our mission to be a good corporate citizen we develop activities in a variety of fields—including the global environment, social welfare, international exchanges, culture and arts and education—to help create a better society.

Employees

MC employs a staff of 5,489 at its head, national and overseas offices and subsidiaries. A figure that increases to 53,738 employees when all of its affiliates are also included. Another important focus is restructuring and reorganizing our human resource systems and training to ensure that our employees are always able to reach their full potential.

Relationships with Stakeholders

MC's medium-term management plan, INNOVATION 2007, calls for the company to keep its business forward looking while striking a balance with its stakeholders. These stakeholders consist of shareholders and creditors, customers and business partners, and employees. At the same time, the company engages an even wider circle of stakeholders in conducting its global business operations. MC is dedicated to becoming a sustainable company by building positive relationships with stakeholders in every part of the globe.