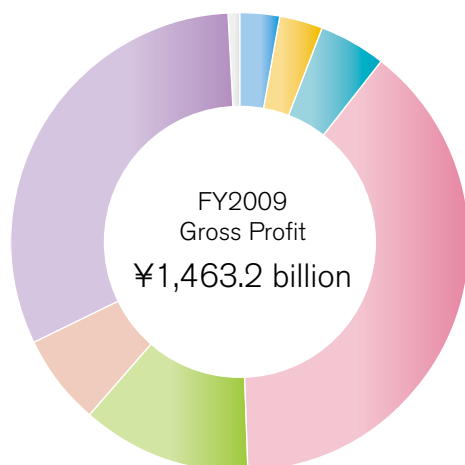


Review of Operations

Fiscal 2009 Results of Business Groups

Share of Gross Profit
(%)



■ Business Innovation Group	2.9%
■ Industrial Finance, Logistics & Development Group	3.1%
■ Energy Business Group	4.7%
■ Metals Group	38.9%
■ Machinery Group	12.0%
■ Chemicals Group	6.5%
■ Living Essentials Group	31.4%
■ Adjustments and Eliminations	0.5%

Fiscal 2009 Results



Business Innovation Group

Operating transactions	¥ 292,881 million
Gross profit	¥ 42,200 million
Equity in earnings of affiliated companies	¥ 2,007 million
Net income	¥ (4,262) million
Segment assets	¥ 191,859 million
No. of employees*1:	
Consolidated	4,408
Parent company	405
No. of consolidated subsidiaries and equity-method affiliates*2	53



Industrial Finance, Logistics & Development Group

Operating transactions	¥ 235,065 million
Gross profit	¥ 45,002 million
Equity in earnings of affiliated companies	¥ 3,109 million
Net income	¥ (41,205) million
Segment assets	¥ 836,701 million
No. of employees*1:	
Consolidated	2,554
Parent company	391
No. of consolidated subsidiaries and equity-method affiliates*2	95



Energy Business Group

Operating transactions	¥5,163,085 million
Gross profit	¥ 68,832 million
Equity in earnings of affiliated companies	¥ 69,776 million
Net income	¥ 82,778 million
Segment assets	¥1,342,270 million
No. of employees*1:	
Consolidated	1,990
Parent company	480
No. of consolidated subsidiaries and equity-method affiliates*2	68



Metals Group

Operating transactions	¥5,456,704 million
Gross profit	¥ 569,650 million
Equity in earnings of affiliated companies	¥ 47,944 million
Net income	¥ 216,690 million
Segment assets	¥2,901,728 million
No. of employees*1:	
Consolidated	11,381
Parent company	354
No. of consolidated subsidiaries and equity-method affiliates*2	27



Machinery Group

Operating transactions	¥3,546,668 million
Gross profit	¥ 175,544 million
Equity in earnings of affiliated companies	¥ 5,896 million
Net income	¥ 17,742 million
Segment assets	¥2,009,585 million
No. of employees*1:	
Consolidated	9,816
Parent company	1,075
No. of consolidated subsidiaries and equity-method affiliates*2	140



Chemicals Group

Operating transactions	¥2,138,726 million
Gross profit	¥ 95,033 million
Equity in earnings of affiliated companies	¥ 10,772 million
Net income	¥ 26,797 million
Segment assets	¥ 629,690 million
No. of employees*1:	
Consolidated	3,279
Parent company	665
No. of consolidated subsidiaries and equity-method affiliates*2	50



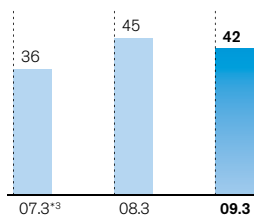
Living Essentials Group

Operating transactions	¥5,586,320 million
Gross profit	¥ 458,908 million
Equity in earnings of affiliated companies	¥ 18,813 million
Net income	¥ 32,819 million
Segment assets	¥2,110,062 million
No. of employees*1:	
Consolidated	23,378
Parent company	872
No. of consolidated subsidiaries and equity-method affiliates*2	110

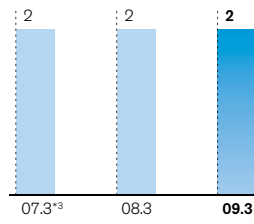
*1 Data as of March 31, 2009. The number of Corporate Staff Section employees not shown on this page was 3,289 on a consolidated basis and 1,448 on a parent company basis. Accordingly, the total number of employees was 60,095 on a consolidated basis and 5,690 on a parent company basis.

*2 Data as of March 31, 2009. Figures do not include companies consolidated by subsidiaries. The number of regional subsidiaries and the number of consolidated subsidiaries and equity-method affiliates of the Corporate Staff Section not shown on this page were 35 and 12, respectively. Accordingly, the total number of consolidated subsidiaries and equity-method affiliates was 590.

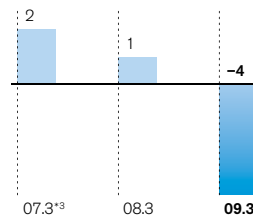
Gross Profit
(¥ billion)



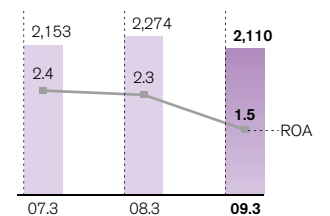
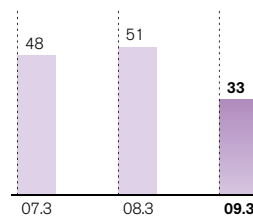
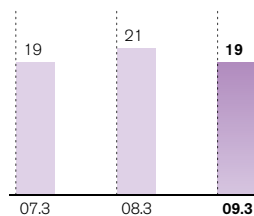
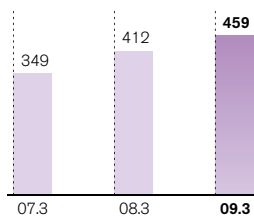
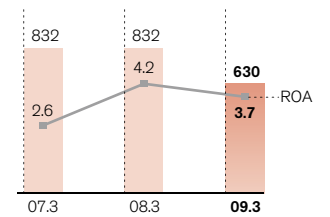
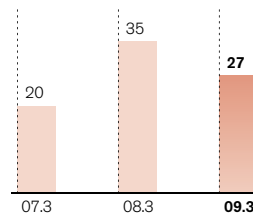
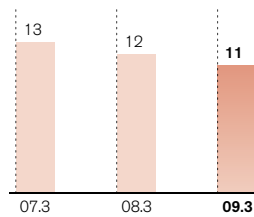
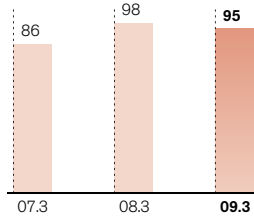
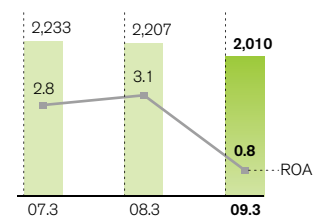
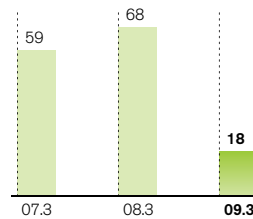
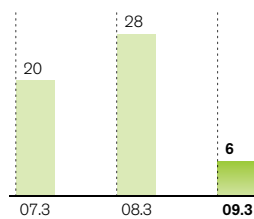
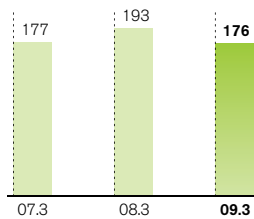
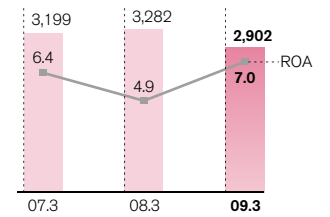
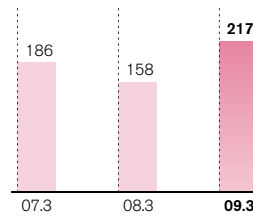
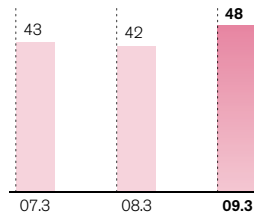
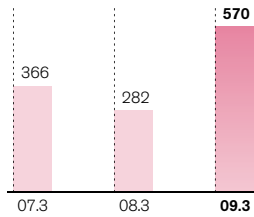
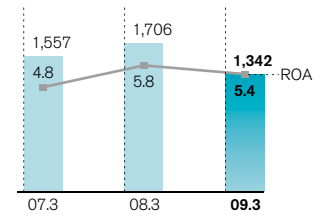
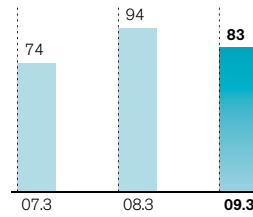
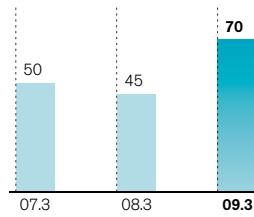
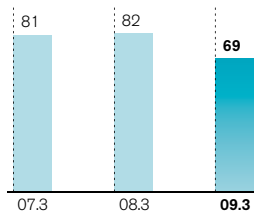
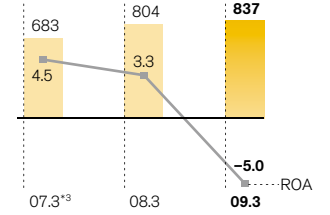
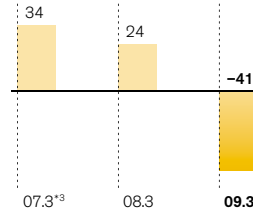
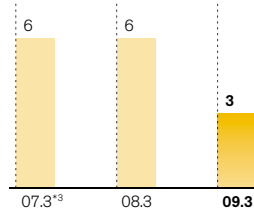
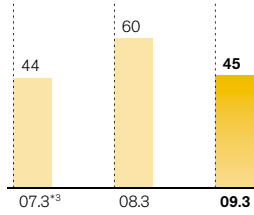
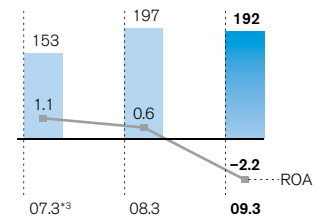
Equity in Earnings of
Affiliated Companies
(¥ billion)



Net Income
(¥ billion)



Segment Assets, ROA
(¥ billion, %)



*³ The Business Innovation Group and the Industrial Finance, Logistics & Development Group were formed in April 2007. Figures for the fiscal year ended March 31, 2007 are restated figures based on the new organizational structure after the formation of these two business groups.