

## Business Groups Profiles

In April 2009, MC initiated a progressive reorganization of the Business Innovation Group to strengthen corporate development, leaving it with six business groups.



### Industrial Finance, Logistics & Development Group

→ page 38

The Industrial Finance, Logistics & Development Group is developing *shosha*-type industrial finance businesses. These include merchant banking and M&A businesses such as asset management and buyout investment; asset finance and business development businesses such as leasing businesses and real estate funds; and businesses in other fields including real estate development, ownership and management, and logistics services and insurance.

#### Main Products and Services

- Asset management business, buyout investment business
- Real estate and infrastructure funds-related business, leasing business, airline-related business, healthcare fund business, reinsurance and finance business
- Real estate development, income-generating property portfolio, commercial facility development and operation, sales of condominiums, urban development, construction, real estate consulting, equipment and energy saving solution through ESCO business, hospital revitalization, Private Finance Initiative (PFI) business, global real estate investment
- International integrated logistics, tramp chartering (bulk), insurance business, others



### Energy Business Group

→ page 42

The Energy Business Group, in addition to developing and investing in oil and gas projects, conducts trading activities in areas such as crude oil, petroleum products, liquefied petroleum gas (LPG), liquefied natural gas (LNG), and carbon materials and products.

#### Main Products and Services

- LNG (liquefied natural gas), LPG (liquefied petroleum gas), crude oil, gasoline, naphtha, kerosene, diesel oil, fuel oil, lubricating oil, asphalt, other petroleum products, anthracite, coal coke, petroleum coke, carbon black feedstock, coal tar and tar products, carbon fibers and activated carbon, artificial graphite electrodes, oil and gas exploration and production, others



### Metals Group

→ page 46

The Metals Group trades, develops businesses and invests in a range of fields. These include steel products such as steel sheets and thick plates, steel raw materials such as coking coal and iron ore, and non-ferrous raw materials and products such as copper and aluminum.

#### Main Products and Services

- Coking coal, thermal coal, iron ore, auxiliary materials, raw materials for stainless steel such as nickel and chrome, ferro-alloys, non-ferrous metal raw materials such as copper and aluminum, non-ferrous metals, precious metals, automotive body parts, pig iron, scrap steel, steel sheets and coils, steel tubes and pipes, stainless steel, other steel products, others



## Machinery Group

→ page 50

The Machinery Group trades machinery in a broad range of fields, in which it also develops businesses and invests. These fields extend from large plants for producing essential industrial materials, including electricity, natural gas, petroleum, chemicals and steel, to equipment and machinery for transportation and distribution industries, including ships, trains and automobiles. It is also active in the aerospace and defense industries, and in general industrial equipment and machinery, including construction machinery, machine tools, and agricultural machinery.

### Main Products and Services

- Power generation equipment, power transmission and transformer facilities, transport and import of nuclear fuel, elevators and escalators, overseas IPP business, retail electricity sales in Japan, on-site power generation business in Japan
- Plant equipment for oil, gas, chemical, steel, non-ferrous metals and cement industries, mining equipment, port facilities, off-shore marine structures, agricultural machinery, construction machinery, industrial machinery
- Ships and vessels, marine machinery, ship owning and management business, rolling stock and related infrastructure and equipment, railway project development, space-related equipment, defense-related equipment, satellite imagery and map business
- Motor vehicles (entire cars, assembly parts, spare parts), others



## Chemicals Group

→ page 54

The Chemicals Group trades and invests in the commodity chemicals and functional chemicals fields. Commodity chemicals include petrochemicals, olefins and aromatics, methanol, ammonia, chlor-alkali, fertilizer and inorganic chemicals. Functional chemicals include plastics, functional materials, electronic materials, food ingredients, and fine chemicals.

### Main Products and Services

- Petrochemical products, fertilizers, inorganic chemical products, synthetic plastics and plastic products, functional materials, electronic materials, food and feed additives, pharmaceutical and agricultural chemical intermediates manufacturing, life science business, advanced materials, others



## Living Essentials Group

→ page 58

The Living Essentials Group focuses its activities in the fields of clothing, food and home-oriented living, as well as healthcare and media businesses. In areas from material procurement to the consumer market, we trade in products including foods, clothing, paper, packaging materials, cement, construction materials, and medical equipment and provide various services.

### Main Products and Services

- Strategy planning, project planning of retail and wholesale business, retail support, marketing research, logistics engineering
- Outsourcing services and support businesses for hospitals, medical equipment, medical supplies, pharmaceuticals, dispensing pharmacy business, marketing and rental of nursing care equipment, service businesses related to disease prevention and health promotion, mail-order and marketing business, point-based loyalty programs, payment settlement and other finance-related service businesses, various businesses utilizing customer data, development and distribution of various consumer goods and services
- Rice, wheat, barley, wheat flour, corn, milo, fresh produce, marine products (tuna, shrimp, salmon & trout, octopus, squid etc.), sugar, starch, corn syrup and other sweeteners, corn grits, salt, brewing malt/hops, soybean, canola, sesame seed, oils & fats, oil and fat products, chicken, pork, beef, processed meat products, vegetable protein meals, animal protein meals, grain by-products, roughage
- Coffee ingredients, confectionery ingredients, fruit juices, raw tea products, cheese, dairy products, processed foods, frozen and chilled products, beverage, confectionery, canned foods, liquor, pet foods
- Brand business, fashion apparel, footwear, furniture and interior products, household goods, cotton, yarn, textile, knitted fabric, industrial materials, high-function materials
- Paper products (including papers for printing and information), paperboard (including corrugated containerboard and white paperboard), packaging materials (including food packaging), raw materials for paper (including wood chips and pulp), printing and photosensitive materials, printing-related materials and equipment, lumber, construction and building materials, silica sand, kaolin clay, cement and cement products, ready-mix concrete, tires, industrial rubber materials, air conditioners, others