

Introduction to Business Groups



Environmental Energy Group

- **Next-Generation Energy Div.**
 - New Power Generation Fuels Business Dept.
 - Hydrogen Infrastructure Development Dept.
 - Hydrogen Business Development Dept.
 - Biofuel & E-fuel Business Dept.
 - Carbon Management Dept.
- **Petroleum Solutions Div.**
 - Refinery Business Dept.
 - LPG & Petroleum Feedstock Business Dept.
- **LNG Asia-Pacific Div.**
 - Brunei Business Dept.
 - Malaysia Business Dept.
 - Indonesia Business Dept.
 - Australia Business Dept.
 - Russia Business Dept.
 - Delivery Operations Management Dept.
- **LNG Americas & New Ventures Div.**
 - Business Development Dept.
 - Global Marketing Dept.



Materials Solution Group

- **Carbon & Ceramics Div.**
 - Carbon Materials Dept.
 - Carbon Materials Business Development Dept.
 - Construction Materials Dept.
 - Ceramic Materials Dept.
- **Steel Products Div.**
- **Performance Materials Div.**
 - Agriculture Solution Office
 - Semiconductor Business Dept.
 - Petrochemicals Business Dept.
 - Basic Chemicals Business Dept.
 - Functional Materials Business Dept.
- **Business Development Div.**
 - Industrials Materials Business Incubation Office
 - Materials Business Transformation Dept.
 - Industrial Materials DX Dept.
 - Ecological Materials Business Dept.
- **Global Marketing Div.**
 - Basic Petrochemicals Marketing Dept.
 - Refinery Chemicals Marketing Dept.
 - Alcohol & C1 Chemicals Marketing Dept.
 - Chlor-Alkali Marketing Dept.
 - PVC & Functional Chemicals Dept.



Mineral Resources Group

- **Ferrous Raw Materials Div.**
 - Iron Ore Dept.
 - MDP Dept.
- **Critical Minerals Div.**
 - Base Metals Dept.
 - Aluminium Dept.
 - Battery Minerals Office
- **Mineral Resources Trading Div.**
 - RtM Office



Urban Development & Infrastructure Group

- **Infrastructure, Ship & Aerospace Div.**
 - Chiyoda Turnaround & Growth Management Office
 - Ship & Infrastructure Business Dept.
 - Defense and Aerospace Dept.
- **Industrial Machinery Div.**
 - Industrial Solution Development Office
 - Infrastructure Projects Dept.
 - Building Solutions Dept.
 - Construction Solutions Dept.
- **Domestic Urban Development & Digital Infrastructure Div.**
 - Domestic Urban Development Dept.
 - Transportation & Water Infrastructure Dept.
 - Digital Infrastructure Dept.
- **Global Urban Development Div.**
 - Global Business Development Office
 - Global Urban Development Dept.
 - Asia Urban Development Dept.



Mobility Group

- **Automotive Business Div.**
 - Indonesia Automotive Dept. • ASEAN & South West Asia Automotive Dept.
 - Eurasia & America Automotive Dept.
- **Isuzu Business Div.**
 - Isuzu ASEAN Dept. • Isuzu Oceania, Europe & Americas Dept.
 - Isuzu India, Middle East & Africa Dept.
- **Mobility Service Div.**
 - Next Generation Mobility Business Development Dept.
 - Mobility Retail Business Dept. • Tire Dept.
- **e-Mobility Solution Div.**
 - EV Supply Chain Business Dept. • Energy Storage & Management Dept.
 - Solutions Development Dept.



Food Industry Group

- Global Markets Dept.
- Food Ingredients Dept.
- **Food Resources Div.**
 - Grain, Oilseeds and Feed Materials Dept. • Sugar & Wheat Flour Dept.
 - Global Consumer Products Dept.
- **Marine Products Div.**
 - Marine Products Dept.
- **Farm, Dairy & Meat Produce Div.**
 - Livestock & Meat Products Dept.
 - Agricultural Produce & Dairy Products Dept.



Smart-Life Creation Group

- **Digital Solutions Div.**
 - Digital Business Development Dept. • Digital Solutions Dept.
 - Community Service Development Dept.
- **Retail Div.**
 - Retail Network Dept. • Alliance Development Dept.
- **Apparel & S.P.A. Div.**
 - Lifestyle Business Dept. • Apparel Business Dept.
- **Healthcare Div.**
 - Healthcare Dept. • Bio-Fine Chemicals Dept.
- **Logistics & Food Distribution Div.**
 - Logistics Business Development Dept. • Food Distribution Dept.
- **Financial Business Div.**
 - Merchant Banking Dept. • Leasing Business Dept. • Digital Finance Dept.



Power Solution Group

- **International Power Div.**
 - Americas Power Business Dept. • Europe Power Business Dept.
- **Utility Retail Div.**
 - Power Service Dept. • Power Trading Dept.
- **Power Business Development Div.**
 - Asia & Oceania Power Business Dept.
 - Power Transmission Business Dept.
- Domestic Power Business Office