Global Network (Countries and Regions) (As of April 1, 2023)

MC has developed a global network to drive its next phase of major growth by continuously improving its ability to respond to change while also encouraging collaboration through the efficient and effective allocation of roles between the Head Office, MC offices and subsidiaries, and group companies.

The MC Group operates in a rapidly evolving business environment, both in Japan and around the world, with heightening geopolitical risks and an increasingly borderless global society and market.

In response to these swift and complex changes,

MC Group.

MC has long contributed to the development of societies and economies by working with its customers and partners all over the world to develop a wide range of businesses that it could not have realized on its own.

and in order to accelerate the implementation of its These positive relationships are built upon day by day business management model, MC leverages its global as irreplaceable assets spanning the past, present and network in around 90 countries and regions worldwide, future. to gather and communicate relevant, real-time business In this manner, the MC Group aims to maximize its intelligence. This enhanced global network is used to corporate value by enhancing its global network and by identify potential sources of growth and new business fully leveraging its collective abilities, including its solid opportunities, as well as to bolster risk management relationships with customers and partners around the practices and ultimately support the expansion of the world. Latin America Location of MC Operations & the Caribbean 9 MC Offices and Subsidiaries Japan Toronto Oslo Tunis Shenzhen Nay Pyi Taw Mexico City Stockholm Nairobi Wuhan Bangkok 60 Group Companies Sapporo Addis Ababa Warsaw Kuala Lumpur Akita Xiamen Dar es Salaam Sendai Latin America & Belgrade Singapore Qingdao the Caribbean Phnom Penh Choshi Athens Shanghai Middle East Nagoya Panama City Moscow Dalian Hanoi Quito Vladivostok Dubai Chengdu Toyama Ho Chi Minh City Osaka Lima Kyiv Cairo Hong Kong Jakarta Takamatsu Bogotá Almaty Amman Taipei Bandar Seri Begawan Hiroshima Santiago Istanbul Riyadh Seoul Manila Fukuoka Caracas Ankara Al Khobar Buenos Aires Ashgabat Asia Oceania Naha Basra São Paulo Tashkent Doha Melbourne Karachi North America Rio de Janeiro Tel Aviv Abu Dhabi Islamabad Sydney New York Muscat Lahore Perth Seattle Europe Africa Kuwait New Delhi Auckland Silicon Valley London Johannesburg Tehran Mumbai Los Angeles Madrid Dakar Kolkata Paris East Asia Chennai Houston Casablanca Washington, D.C. Amsterdam Abidjan Ulaanbaatar Bangalore Boston Düsseldorf Algiers Beijing Dhaka Milan Guangzhou Vancouver Lagos Yangon

North America

14 MC Offices and Subsidiaries

727 Group Companies

