

One Rock Capital Partners
Private Equity Business (USA)

Geodesic Capital
Private Equity Business
(USA)



Food Products Distribution Business (Japan)

Mitsubishi Shokuhin Co., Ltd.

Top Share of Japan's Food Products Distribution Business

Mitsubishi Shokuhin Co., Ltd.'s core business is the wholesale of processed, frozen and chilled foods, alcoholic beverages, confectionaries and global products. This one-stop shop for Japan's retailers and restaurateurs is revolutionizing foods distribution, enriching food culture and supporting diverse lifestyles.

iVision Shanghai Co., Ltd.
IT Consulting, Business Solution/System Development, Maintenance & Operation Business (China)

Mitsubishi Corporation LT (Shanghai) Co., Ltd. Contract Logistics (China)

Mitsubishi Corporation LT Taiwan Co., Ltd. Contract Logistics (Taiwan)

Deccan Fine Chemicals (India) Pvt. Ltd. Agrochemicals (India)

UNIQLO (Thailand) Company Co., Ltd. Retailer of Apparel (Thailand)

MCW Logistics Solutions (Thailand) Co., Ltd. Inland Transportation for Automobiles (Thailand)

MC Logistics India Pvt. Ltd. Contract Logistics (India)

Mitsubishi Corporation LT (Thailand) Co., Ltd. Contract Logistics (Thailand)

AIGF Advisors Pte. Ltd. Private Equity Business (Singapore)

CONG TY TNHH UNIQLO VIET NAM
Retailer of Apparel
(Vietnam)

PT. Fast Retailing Indonesia Retailer of Apparel (Indonesia)

PT. MCLOGI ARK INDONESIA Contract Logistics (Indonesia)



Digital Transformation Strategy Planning, Application & Digital Platform Development Using Cutting-Edge Technology such as AI and Data Science (Japan)

MC Digital, Inc.

Solving Problems with Cutting-edge Technology

MC Digital, Inc., a 100% MC-owned subsidiary, is an AI/data-science company and its mission is to "update business models by leveraging technology." Utilizing cutting-edge technologies such as generative AI, we aim to make a substantial impact on global industrial transformation across the wide range of industries that MC operates in. MC Digital, Inc. is actively engaged in developing new business and deepening collaboration with global innovation ecosystems, as well as academic and government institutions. Through these activities, we will continue to provide an extensive range of solutions to the world and make our contribution to society.



Convenience Store Business (Japan)

Lawson, Inc.

Convenience Store Evolution Driven by Community and Customer Needs

By promising to deliver outstanding good taste and kindness to everyone and their local communities, Lawson aspires to become a convenience store that puts a smile on its customers' faces and allows everyone to feel at ease. Lawson strives to quickly grasp the challenges faced by society and the increasingly diversifying needs of consumers to swiftly drive innovation and enhance its products and services.

- **Life Corporation** Supermarkets (Japan)
- **Loyalty Marketing, Inc.** Coalition Loyalty Program (Japan)
- **Transaction Media Networks Inc.** Electronic Payment Services (Japan)
- **Nippon Delica Service Co., Ltd.** Production & Sale of Rice Balls, Bento & Prepared Food (Japan)
- **Mitsubishi Corporation Packaging Ltd.** Various Packaging and Container Products (Japan)

- **Nippon Care Supply Co., Ltd.** Rental and Wholesale of Long-term Care Equipment (Japan)
- **Whitehealthcare Inc.** Health Insurance Association Management Support Services (Japan)
- **Kanro Inc.** Manufacture and Sale of Confections and Food (Japan)
- **Mitsubishi Corporation LT Inc. (MCLOGI)** Contract Logistics Business (Japan)

- **Gauss, Inc.** Warehouse Robots, Warehouse Sharing Services (Japan)
- **PeptiGrowth Inc.** Growth Factor Alternative Peptide for Regenerative Medicine and Cell Therapy (Japan)

- **Marunouchi Innovation Partners Co., Ltd.** Private Equity Business (Japan)
- **Double Bridge Infrastructure Inc.** Private Infrastructure Fund (Japan)
- **Mitsubishi HC Capital Inc.** Leasing, Installment Sales, Other Financing (Japan)
- **Mitsubishi Auto Leasing Corporation** Auto Leasing (Japan)

- **Industry One, Inc.** DX Consulting & DX Platform/Solution Business (Japan)
- **Chubu Electric Power Miraiz Connect, Inc.** General Lifestyle Services Provider (Japan)
- **MC Data Plus, Inc.** Cloud System Services for the Construction Industry, Businesses Utilizing Big Data, etc. (Japan)
- **HomeServe Japan Corporation** Home Repair Services (Japan)



Hospital Management Solutions,
Medication & Medical Equipment (Japan)

MC Healthcare Holdings Ltd.

**Serving as a Partner in Hospital Management
to Support the Frontlines of Healthcare**

There are many challenges faced by the Japanese healthcare sector, such as the country's aging society and the associated increase in medical spending. MC Healthcare, Inc.'s main business activities include solutions for the management/procurement of medical supplies and medication, group purchasing services and medical equipment bulk procurement/maintenance services. Through its activities, MC Healthcare, Inc. helps to streamline daily hospital operations so that frontline healthcare workers can spend more time providing care for their patients. The company also imports and sells advanced medical devices through MC Medical, Inc.



Private Equity Business (Japan)

Marunouchi Capital Inc.

**A Private Equity Fund Management Firm
Targeting Mid- to Large-cap Companies in Japan**

Marunouchi Capital Inc. is a private equity investment management firm funded 100% by MC, pursuing buy-out investments targeting mid/large-cap companies mainly in Japan. Marunouchi Capital Inc. supports growth by leveraging MC Group's extensive industrial expertise and network.



Smart-Life Creation Group

The Smart-Life Creation (S.L.C.) Group is committed to creating a prosperous society and a "smart-life" in the form of improved lifestyles for consumers by launching a variety of B2C businesses that address social issues and consumer needs in each region and country, and organically linking them with B2B businesses such as finance, digital, and logistics.

Retail Div.

- **Retail Network Dept.** ■ **Alliance Development Dept.**

Retail business, point-based loyalty programs, payment-related services, data-driven marketing, etc.

Apparel & S.P.A. Div.

- **Apparel Business Dept.**

Clothing, fashion accessories and household goods, footwear, retail business, etc.

Healthcare Div.

- **Healthcare Dept.** ■ **Bio-Fine Chemicals Dept.**

Medical equipment/materials, nursing care business, pharmaceutical/agrochemical raw materials & intermediates, solutions for medical institutions, etc.

Logistics & Food Distribution Div.

- **Logistics Business Development Dept.** ■ **Food Distribution Dept.**

Global contract logistics services, reinsurance business, food distribution (processed foods, chilled foods, confectionary, liquor), various packaging and container products

Financial Business Div.

- **Merchant Banking Dept.** ■ **Leasing Business Dept.**

Private equity business, leasing business

Smart Service Div.

- **Digital Business Development Dept.** ■ **Global Service Dept.**
- **Community Service Dept.**

Leverage AI and digital technologies to develop solutions and services that help to solve challenges that industries and companies are facing