



Diamond Generating Corporation (DGC) (USA)

Developing Power Businesses in the Americas

DGC manages MC's power businesses in the Americas. Its operations include power generation, distributed power generation (Nexamp, Inc.) and energy trading (Boston Energy Trading and Marketing LLC).

Boston Energy Trading and Marketing LLC

Energy Trading & Marketing Business (USA)

Nexamp, Inc.

Distributed Solar Power Business (USA)

Diamond Generating Corporation Mexico, S. de R.L. de C.V.
Power Generation Business, Development and Management in Mexico (Mexico)



N.V. Eneco (Netherlands)

Developing Integrated Energy Businesses in Europe

N.V. Eneco - mainly focusing on markets in the Netherlands, Belgium and Germany - is developing its renewable power generation business as well as its electricity/gas trading, electricity/gas retail, and district heating supply businesses.



Diamond Generating Asia, Limited (DGA) (Hong Kong)

Developing Power Businesses in Asia, Oceania, and the Middle East

DGA functions as MC's power generation platform in Southeast Asia, Oceania and the Middle East—regions where energy demand continues to grow. The company is working to expand its operations throughout the region to meet such demand. Furthermore, DGA Energy Solutions Australia Pty Ltd. was established in Melbourne, Australia in 2023 and is engaged in development of next-generation energy projects.

Diamond Transmission Corporation Limited (DTC)

Power Transmission Business (UK)

Bboxx Limited Distributed Power Supply Business (UK)

OVO Group Limited Electricity and Gas Retail Business (UK)



ElectroRoute Holdings Limited (Ireland)

Energy Trading and Service Business in Europe and Japan

ElectroRoute Holdings Limited is engaged in spot, futures, international, and other forms of energy trading in the matured European energy market. The company is a comprehensive service provider offering energy-trade support to power producers, end consumers, and retailers. It has also expanded its business activities to Japan, a region where energy market deregulation progresses, through the establishment of ElectroRoute Japan K.K.



Umm Al Houl Power Company (Qatar)

Commencement of Gas-fired Power Generation & Desalination Project in Qatar

The gas-fired power generation and desalination project in Qatar began commercial operation in 2018, and providing electricity and water for 25 years. This project will help MC provide Qatar with a stable supply of electricity and water.



Mitsubishi Corporation Energy Solutions Ltd. (Japan)

Developing Power Generation Business in Japan

Mitsubishi Corporation Energy Solutions Ltd. is responsible for formulating business strategies, providing corporate functions, and centrally managing human resources and funds for its group companies, including subsidiaries such as Mitsubishi Corporation Offshore Wind Ltd. and Mitsubishi Corporation Clean Energy Ltd., ensuring the optimal operation of domestic power generation businesses.

Mitsubishi Corporation Clean Energy Ltd.
Renewable Energy Business, etc. (Japan)

Mitsubishi Corporation Offshore Wind Ltd.
Offshore Wind Power Generation Business (Japan)

■ **MC Retail Energy Co., Ltd. (Machi-Ene)** Power Retail Business (Japan)



Power Solution Group

Power Solution Group consists - International Power Div., Utility Retail Div., Power Business Development Div., and Domestic Power Business Office. Our group is responsible for producing (generating) renewable energy, adjusting electricity that fluctuates by the weather (supply-demand adjustment), and delivering adjusted electricity along with high value-added services. We are engaged in a variety of initiatives to meet customer demands through these businesses in the value chain.

Our aim is to contribute to the society's sustainability and realization of decarbonization through renewable energy business that significantly contributes to decarbonization, power trading business in particular spot and futures trading in the power market for supply-demand management to compensate for the intermittency of renewable energy, and the development of green hydrogen business which is expected to be the next-generation energy resource enabling decarbonization of the non-electrified areas, our counterparties who benefits from our value added services.

International Power Div.

■ **Americas Power Business Dept.** ■ **Europe Power Business Dept.**

Overseas power generation business, power & gas trading business, distributed power supply business, retail business, district heating supply business, hydrogen business

Utility Retail Div.

■ **Power Service Dept.** ■ **Power Trading Dept.**

Power trading business, power retail business

Power Business Development Div.

■ **New Energy Solutions Dept.** ■ **Asia & Oceania Power Business Dept.**

■ **Power Business Development Dept.**

International power generation business, international and domestic power transmission business, next-generation energy business, AI/EX value chain business development

Domestic Power Business Office Domestic power generation business

■ **DGA Energy Solutions Australia Pty Ltd.**
Developing Power Solutions Business in Australia (Australia)