



Manufacturer of Apparel & Lifestyle/Fashion Accessories (Japan)

Mitsubishi Corporation Fashion Co., Ltd. Fabless Manufacturer in the Field of Lifestyle

Mitsubishi Corporation Fashion strives to create a natural and sustainable society that is not only conscious about issues such as overproduction and mass disposal, but also delivers high-quality clothing and daily necessities to consumers around the globe by providing services that utilize sophisticated supply chains and digital technologies for all aspects of our lifestyles, ranging from clothing to fashion accessories, household goods, furniture and



Food Products Distribution Business (Japan)

Mitsubishi Shokuhin Co., Ltd.

Top Share of Japan's Food Products Distribution Business

Mitsubishi Shokuhin's core business is the wholesale of processed, frozen and chilled foods, alcoholic beverages. confectionaries and global products. This one-stop shop for Japan's retailers and restaurateurs is revolutionizing foods distribution, enriching food culture and supporting diverse

iVision Shanghai Co., Ltd.

IT Consulting, Business Solution/System Development, Maintenance & Operation Business (China)

Tredia China Co., Ltd. Manufacturer of Apparel (China)

Mitsubishi Corporation LT (Shanghai) Co., Ltd. Contract Logistics (China)

Life Gear Dongguan Co., Ltd. Manufacturer of Footwear (China)

Mitsubishi Corporation LT Taiwan Co., Ltd. Contract Logistics (Taiwan)

Deccan Fine Chemicals (India) Pvt. Ltd. Agrochemicals (India)

UNIQLO (Thailand) Company Co., Ltd. Retailer of Apparel (Thailand) MCW Logistics Solutions (Thailand) Co., Ltd. Inland Transportation for Automobiles (Thailand)

MC Logistics India Pvt. Ltd. Contract Logistics (India) ■

UNIQLO VIET NAM Retailer of Apparel (Vietnam)

Mitsubishi Corporation LT (Thailand) Co., Ltd. Contract Logistics (Thailand)

AIGF Advisors Pte. Ltd. Private Equity Business (Singapore)

PT. Fast Retailing Indonesia Retailer of Apparel (Indonesia) PT. MCLOGI ARK INDONESIA Contract Logistics (Indonesia)



Digital Transformation Strategy Planning, Application & Digital Platform Development Using Cutting-Edge Technology such as Al and Data Science (Japan)

MC Digital, Inc.

Solving Problems with Cutting-Edge Technology

MC Digital, a 100% MC-owned subsidiary, is an Al/data-science company and its mission is to "update business models by leveraging technology." Utilizing cutting-edge technologies such as generative AI, we aim to make a substantial impact on global industrial transformation across the wide range of industries that MC operates in. MC Digital is actively engaged in developing new business and deepening collaboration with global innovation ecosystems, as well as academic and government institutions. Through these activities, we will continue to provide an extensive range of solutions to the world and make our contribution to society.



Convenience Store Business (Japan)

Lawson, Inc.

Convenience Store Evolution Driven by Community and Customer Needs

By promising to deliver outstanding good taste and kindness to everyone and their local communities, Lawson aspires to become a convenience store that puts a smile on its customers' faces and allows everyone to feel at ease. Lawson strives to quickly grasp the challenges faced by society and the increasingly diversifying needs of consumers to swiftly drive innovation and enhance its products and services.

Life Corporation Supermarkets (Japan)

Loyalty Marketing, Inc. Coalition Loyalty Program (Japan)

Transaction Media Networks Inc. Electronic Payment Services (Japan)

Nippon Delica Service Co., Ltd.

Production & Sale of Rice Balls, Bento & Prepared Food (Japan)

■ Life Gear Corporation Manufacturer of Footwear (Japan)

■ Mitsubishi Corporation Packaging Ltd. Various Packaging and Container Products (Japan)

■ Nippon Care Supply Co., Ltd. Rental and Wholesale of Long-Term Care Equipment (Japan)

■ Whitehealthcare Inc. Health Insurance Association Management Support Services (Japan)

■ Kanro Inc. Manufacture and Sale of Confections and Food (Japan)

■ Mitsubishi Corporation LT Inc. (MCLOGI) Contract Logistics Business (Japan)

■ Gaussy, Inc. Warehouse Robots, Warehouse Sharing Services (Japan)

PeptiGrowth Inc.

Growth Factor Alternative Peptide for Regenerative Medicine and Cell Therapy (Japan)

Marunouchi Innovation Partners Co., Ltd.

Private Equity Business (Japan)

■ Double Bridge Infrastructure Inc. Private Infrastructure Fund (Japan)

Mitsubishi HC Capital Inc.

Leasing, Installment Sales, Other Financing (Japan)

■ Mitsubishi Auto Leasing Corporation Auto Leasing (Japan)

Industry One, Inc.

DX Consulting & DX Platform/Solution Business (Japan)

Chubu Electric Power Miraiz Connect, Inc. General Lifestyle Services Provider (Japan)

MC Data Plus, Inc.

Cloud System Services for the Construction Industry, Businesses Utilizing Big Data, etc. (Japan)

■ HomeServe Japan Corporation Home Repair Services (Japan)



Hospital Management Solutions, Medication & Medical Equipment (Japan)

MC Healthcare Holdings Ltd.

Serving as a Partner in Hospital Management to Support the Frontlines of Healthcare

There are many challenges faced by the Japanese healthcare sector, such as the country's aging society and the associated increase in medical spending. MC Healthcare's main business activities include solutions for the management/procurement of medical supplies and medication, group purchasing services and medical equipment bulk procurement/maintenance services. Through its activities, MC Healthcare helps to streamline daily hospital operations so that frontline healthcare workers can spend more time providing care for their patients. The company also imports and sells advanced medical devices through MC Medical.



Private Equity Business (Japan)

Marunouchi Capital Inc.

A Private Equity Fund Management Firm Targeting Mid- to Large-cap Companies in Japan

Marunouchi Capital is a private equity investment management firm funded 100% by Mitsubishi Corporation (MC), pursuing buy-out investments targeting mid/large-cap companies mainly in Japan. Marunouchi Capital supports growth by leveraging MC Group's extensive industrial expertise and network.



Smart-Life Creation Group

The Smart-Life Creation (S.L.C.) Group is committed to creating a prosperous society and a "smart-life" in the form of improved lifestyles for consumers by launching a variety of B2C businesses that address social issues and consumer needs in each region and country, and organically linking them with B2B businesses such as finance, digital, and logistics.

Retail Div. Retail Network Dept. Alliance Development Dept.

Retail business, point-based loyalty programs, payment-related services, data-

driven marketing, etc.

Apparel & S.P.A. Div. Lifestyle Business Dept. Apparel Business Dept.

Clothing, fashion accessories and household goods, footwear, marketing services,

retail business, etc.

Healthcare Div. ■ Healthcare Dept. ■ Bio-Fine Chemicals Dept.

Medical equipment/materials, nursing care business, pharmaceutical/agrochemical

raw materials & intermediates, solutions for medical institutions, etc.

Logistics & Food Distribution

Div

■Logistics Business Development Dept. ■ Food Distribution Dept.

Global contract logistics services, reinsurance business, food distribution (processed foods, chilled foods, confectionary, liquor), various packaging and container products,

digital advertising sales promotion

Financial Business Div. ■ Merchant Banking Dept. ■ Leasing Business Dept. ■ Digital Finance Dept.

Private equity business, leasing business and digital financial business

Digital Solutions Div. ■ Digital Business Development Dept. ■ Digital Solutions Dept.

Community Service Development Dept.

Develop solutions and services that help to solve business and management-related challenges that industries and companies are facing, and to provide them as a

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