Natural Gas Development and Production Project (Canada)

Montney / Shale Gas Development

Shale Gas Development and Production in Canada

MC, in partnership with Encana, is actively engaged in shale gas development at a premier unconventional resource play in Montney, an area well recognized for its massive remaining resources and cost competitiveness. MC will export the gas produced at Montney to markets in East Asia including Japan, through the LNG Canada project which MC also participates in, in addition to marketing the gas locally in North America.

Refining & Sale of Natural Gas (Iraq)

Basrah Gas Company

Iraq’s First Project for Effectively Utilizing Associated Gas

Basrah Gas Company refines and sells natural gas in Iraq. Three enterprises have invested in the company, namely MC, South Gas Company, and Shell. Since 2013, Basrah Gas Company has been collecting and refining associated gas, as well as selling gas for power generation, LPG, and condensates. Basrah Gas Company is providing the country with a stable supply of energy, helping the protection of the global environment by collecting associated gas, which was conventionally flared on-site, and shoring up the local economy and post-war reconstruction efforts by creating jobs.

U.S.-Based Natural Gas Liquefaction and Export

Cameron LNG

LNG Liquefaction & Sales Business (USA)

Cameron LNG is a project to liquefy and export natural gas produced in the U.S., where gas supply has grown as a result of shale gas production. The project, which has a capacity to commercially produce 12 million tons of LNG per year, a third of which will be handled by MC, has started commercial operations in August 2019. Supply from Cameron LNG will supplement LNG sources in the Middle East and Southeast Asia and contribute towards stable energy supplies.
The Natural Gas Group engages in the business of liquefied natural gas (LNG), which demand is expected to grow due to various factors including the transition to low-carbon societies.

MC has been involved in the production, transport, trade, and import agent business of LNG since it took part in importing the first LNG cargo to Japan in 1969.

We value our relationship of trust with producing countries and our customers, and have extended our LNG value chain in areas such as Southeast Asia, Australia, and Russia. In recent years, we have further expanded our footprint by taking part in a shale gas development project in Canada, an LNG export project in the U.S., and various new challenges including LNG marketing activities through our subsidiary in Singapore.

Our goal is to achieve economical, societal, and environmental value through the stable supply of energy, which is essential for our everyday lives.
Carbon Fiber Recycling Business (UK)

ELG Carbon Fibre

A joint venture between German metal recycling company ELG Haniel GmbH and MC, the company located near Birmingham in the UK has commercialized the world’s first carbon fiber recycling business, and is selling its products to electronics and automotive applications.

Silica Sand Business (Australia)

Cape Flattery Silica Mines Pty., Ltd.

One of the World’s Largest Silica Sand Suppliers

A wholly owned subsidiary of MC that owns one of the world’s largest silica sand mines located in Australia. For over 50 years the company has supplied silica sand, which is the raw material used for various products such as sheet glass and LCD glass, to Japan and other Asian countries where demand has grown remarkably.

Needle Coke Business (South Korea)

PMC Tech Co., Ltd.

Growth as a Global Major Company in Carbon

A joint venture between Mitsubishi Chemical Corporation, MC, and POSCO Chemical, a subsidiary of Korea’s largest steelmaker, POSCO. It is engaged in the production and sale of needle coke, the raw material used for manufacturing artificial graphite electrodes for electric furnaces.
The Industrial Materials Group engages in product sales, business development and investments in the automotive & mobility, construction and infrastructure sectors, where we handle a wide variety of materials such as carbon, steel products, and many other performance materials.

Here at the Industrial Materials Group, we aim to maximize our business value as we adapt to change and take advantage of new business opportunities amidst the diversifying need for materials. As we directly address the challenges facing our industry, we will concentrate our efforts in businesses where we can fully demonstrate our virtues and functional capacity.

**Metal One Corporation**

**Leading Company in Steel Products Value Chain**

Metal One Corporation (Metal One), established in 2003, is a company jointly owned by MC and Nissho Iwai Corporation (now Sojitz Corporation). With over 140 subsidiaries and affiliated companies around the world, Metal One creates a value chain connecting steel manufacturers and customers by providing integrated services including distribution, inventory, processing, and manufacturing in addition to sales of steel products.

**Carbon Div.**
- Carbon Materials Dept.
- Petroleum Coke Dept.
- Metallurgical Coke, Needle Coke, Graphite Electrode, Coal Tar, Petroleum Coke for Fuel, Carbon Block, Anode, etc.

**Steel Business Div.**
- Metal One Dept.
- Steel Plates and Sheets, Structural Steel, Line Pipes, Oil Country Tubular Goods, Wire Rods, Specialty Steel, etc.

**Performance Materials Div.**
- Functional Chemicals Dept.
- PVC Dept.
- Housing & Construction Materials Dept.
Salt Business (Mexico)

Exportadora de Sal, S.A. de C.V. (ESSA)

World’s Largest Solar Salt Operation

A joint venture with the Mexican government, ESSA is the world’s largest solar salt operation, supplying high-quality salt to Japan, the U.S., and other nations. Each year, ESSA’s eco-friendly evaporation of seawater yields 8 million tons of salt (including half of Japan’s imports).

Methanol Manufacturing & Sales Business (Venezuela)

Metanol de Oriente, METOR, S.A. (METOR)

A Business Linking Japan and Venezuela

METOR is a methanol production and sales joint venture with Venezuela’s state-owned petrochemicals firm Pevuven, Mitsubishi Gas Chemical, and others. Its second plant began operating in 2010, increasing annual production capacity to 1.6 million tons. METOR is widely symbiotic of Japan-Venezuela relations.

Petro-Diamond Inc.

‰ Sale of Petroleum Products (USA)

MC Plastic Trading de Mexico

‰ Sales of Industrial Resin & PVC (Mexico)

DM Color Mexicana S.A. de C.V.

Manufacturing and sales of plastic compounds & coloring agents (Mexico)

CGCL

Manufacturing of Methanol (Trinidad and Tobago)
The Petroleum & Chemicals Group’s mission is to secure stable supplies of energy and chemical materials, products that are essential to industries, societies and everyone’s quality of life. Our operations include both the trade and manufacturing of a wide scope of materials, such as crude oil, petroleum products, liquefied petroleum gas (LPG) and petrochemicals, salt and methanol.

Our Group remains dedicated to both strengthening its core businesses and developing new and highly adaptable business models, understanding that our operating environment is likely to undergo significant upheaval in the coming years due to shifts to low-carbon societies, concerns over ocean plastics, and other challenges that highlight the growing importance of environmentally conscious business activities.
MC established Mitsubishi Corporation RtM International Pte. Ltd. (RtMI) in April 2013 as a global mineral resources trading hub. Based in Singapore, which is renowned for its extensive network of commodity players and access to international trading talent and market intelligence, RtMI strives to meet diversifying customer needs and capture demand in growing markets, particularly in Asia.

Mineral Resources Trading (Singapore)
Mitsubishi Corporation RtM International Pte. Ltd. (RtMI)

Copper Business (Chile)
Escondida Mine
World’s Largest Copper Mine

Escondida is the largest copper mine in the world by production. The first shipment of copper concentrate from Escondida took place in 1990. Following subsequent expansion phases, the nominal production capacity of Escondida is 1.2 million tons per annum of copper concentrate and copper cathode. In addition to being the largest copper mine by production, the size of Escondida’s copper reserve and its cost competitiveness make it one of the world’s prime mines.

Copper Business (Chile)
Anglo American Sur
A World-Class Copper Asset

Anglo American Sur holds a significant portfolio of copper assets in Chile, including the Los Bronces mine, the El Soldado mine, the Chagres smelter and large-scale prospective exploration properties. They currently produce approximately 390 kilotonnes of copper per annum.

Copper Business (Peru)
Quellaveco
A World Class Copper Project

Quellaveco is one of the world’s largest undeveloped copper deposits, with high cost competitiveness and containing approximately 7.5 million tonnes (content metal basis) of copper in ore reserves. Development of the project commenced in August 2018, with the estimated first copper production in 2022.

Copper Business (Chile)
The Mineral Resources Group is engaged in the trading, business development, and investment of various mineral resources and metals. These include ferrous raw materials such as metallurgical coal and iron ore, as well as non-ferrous metals such as copper and aluminum.

By accurately assessing customer needs in each segment and operating businesses that adapt to the global market with looking ahead to the utilization of digital technologies like AI/IoT and the expansion of electric vehicle market, we aim to maximize our business value.

Metallurgical coal and copper as its main pillars, the Mineral Resources Group’s mission is to further enhance the competitive advantage as well as the quality of its world-class quality assets, while delivering long-term sustainability in ways which are good for the environment and for supply chain.
MC Machinery Systems, Inc. (USA)
Development of Machine Tools Distribution Business in the Americas
MC Machinery Systems responds to manufacturing industry needs by concentrating its efforts in the distribution business of electric discharge machines, laser processing machines, and other machine tools. Within the Americas, MC Machinery Systems mainly operates in the U.S., Canada, and Mexico.

FPSO Chartering Business (Brazil)
FPSO Charter, Operation, and Maintenance for Ultra-Deepwater Oil Fields
MC has joint ventures with SBM Offshore, a global leader in the FPSO sector, for the charter, operation, and maintenance of FPSO units for ultra-deepwater oil and gas developments, which are chartered by Petrobras, the national oil company of Brazil. Three FPSOs are each in service on a 20-year term with a production capacity of around 150,000 bbl/day.

Mitsubishi Elevator India Pvt. Ltd. (India)
Company that Produces, Sells & Maintains Mitsubishi Electric Corporation’s Elevators in India
Since its establishment in 2012, Mitsubishi Elevator India has developed its business of selling and maintaining elevators in collaboration with Mitsubishi Electric Corporation. Mitsubishi Elevator India rolled out a new factory in 2016 and started local production with the aim of further expanding its business in India’s elevator market.

Fertilizer Plant Construction (Turkmenistan)
Design & Construction of Ammonia & Urea Fertilizer Plants
Upon establishing a consortium with Gap Insaat, a subsidiary of Caîlak Holding in Turkey, we now work together with Mitsubishi Heavy Industries Engineering to design and construct ammonia and urea fertilizer plants. We use EPC (Engineering, Procurement, Construction) as a means to promote national development and help our customers’ companies grow.

Ship Owning & Chartering Business
Full-Scale Development of Ship Owning & Chartering Business
MC continues to support the maritime industry by leveraging its ship owning & chartering business to further develop global transportation logistics.
Here in the Industrial Infrastructure Group, our diverse scope of operations connect us with a broad range of industries and partners, and we are leveraging those connections to develop a variety of business models in the fields of plant engineering, industrial machinery, as well as maritime and aerospace-related business.

We provide tailored services and solutions that meet customer needs in various industries, such as technological innovations, digitization, transformation of industrial structures, and environmentally friendly solutions. Our mission is to evolve into a comprehensive industrial infrastructure provider capable of working hand in hand with customers to realize sustainable growth by actively promoting the development of new businesses with adjacent industries.

**Plant Engineering Div.**
- Engineering Business Dept.
- Infrastructure & Industrial Projects Dept.
- FPSO*, LNG liquefaction plants, energy infrastructure such as LNG receiving and vaporization facilities, large industrial plants involved in chemicals, ironmaking, nonferrous and other businesses, industry-related infrastructure, plant machinery such as compressors, etc.

**Industrial Machinery Div.**
- Operation & Solutions Dept.
- Construction Equipment & Rental Business Dept.
- Rental business and distribution business for industrial machinery such as construction machinery, mining machinery, machine tools, agricultural machinery, and elevators.

**Ship & Aerospace Div.**
- Ship Dept.
- Defense and Aerospace Dept.
- Marine vessels (bulk carriers, tankers, container ships, LNG/LPG carriers, special purpose ships for marine resource development, etc.), marine machinery, satellite imagery, aircrafts and aircraft engines, defense-related equipment, etc.

*Floating Production, Storage & Offloading System
Business in India
Automobile Production & Sales in India, and Exports Business to Surrounding Countries

In 2012, we established Isuzu Motors India (IMI), and began sales of Isuzu pickup trucks in India. In 2016, IMI commenced production at its factory in the state of Andhra Pradesh in southern India, and we are now proceeding the full-scale business development. In recent years, IMI has also been exporting Isuzu pickup trucks produced in India to surrounding countries such as Nepal and Bhutan.

Business in Thailand
Automobile Sales in Thai Market and Global Exports Business

We began importing and selling Isuzu Motors vehicles in Thailand in 1957. In 1974, we established Tri Petch Isuzu Sales (TIS) as a distributor to handle overall sales of Isuzu Motors vehicles within Thailand. Exports of Isuzu vehicles produced in Thailand started in 2003, and today we export to over 100 countries worldwide. As a distributor, TIS forms the core of wide-ranging operations, including sales, automobile financing and after-sales services, and has built Isuzu into a leading brand in the commercial vehicle market.

Business in Indonesia
Developing Automotive Business Value Chain

In 1970, PT. Krama Yudha Tiga Berlian Motors (KTB) was established in Indonesia as the general agent for sales and imports of Mitsubishi Motors and Mitsubishi Fuso products, and has been developing the automotive business for around half a century. In April 2017, KTB business was restructured and divided by brands, so as to establish a stable value chain in terms of production, sales, automobile finance, after-sales services, and used vehicle sales, centered on PT. Mitsubishi Motors Krama Yudha Sales Indonesia (MMKSI) and KTB, which handle Mitsubishi Motors products and Mitsubishi Fuso products respectively.
In the Automotive & Mobility Group, we are deepening our presence in the production, sales & distribution, financing and after-sales service of passenger and commercial vehicles, and developing the so-called “Automotive Value Chain” on a global scale with a focus on ASEAN countries.

Our Group has developed its business in tandem with Japanese car manufacturers expanding their business to overseas markets, and one of our missions, particularly in the field of sales, has been to grasp highly localized customer needs & voices and reflect them in product specs & quality, as well as in after-sales services, to finally enhance product appeal and brand loyalty.

We are seizing opportunities created by digitization and the CASE (Connected, Autonomous, Shared/Service and Electric) evolution, strengthening businesses anchored on Mitsubishi Corporation’s long-developed functions and localized networks, and spearheading solutions in the mobility services related to passenger & cargo transportation.

The adaptability to society’s needs and the environment is more important than ever, so our Group is paying careful attention to customer needs around the world and aiming for sustainable growth.
Coffee Plantation (Brazil)

Ipanema Coffees

One of the World’s Largest Coffee Plantations

Ipanema Plantation produces about 9,250 tons (1 billion cups) of coffee per year. The plantation produces high-quality specialty coffee which has been certified by organizations in the U.S. and Europe for sound social and environmental practices. MC acquired a stake in 2012 and has been focused on further mechanizing and streamlining cultivation and harvesting practices in order to secure a stable supply of high-quality coffee.

Coffee & Drink Supplier (UK)

Princes Limited

Leading UK-Based Food and Drink Supplier

Princes has grown sales in the UK grocery market through the manufacture, import and distribution of branded and private label products, including ambient foods and drinks products. With popular brands in the UK such as Princes and Napolina, the company also operates in the continental European market.

Salmon Farming Business (Norway)

Cermaq Group AS

Supplies Safe & Secure Farmed Salmon Worldwide

The third largest salmon (including trout and coho) farming, processing and sales company in the world. Cermaq produces salmon in Norway, Chile and Canada for a total production quantity of around 180 thousand metric tons per year. Cermaq became a subsidiary of MC in 2014 and supplies sustainable, safe, and secure farmed salmon to consumers around the world.

Malitot Manufacturing Business (Thailand)

MC Towa International Sweeteners Co., Ltd.

Supplying Sweeteners Mainly to the World’s Major Confectionary Makers

MC-Towa International Sweeteners (MTIS) was established in Thailand in 2003 as a maltitol producer under MC’s subsidiary, Mitsubishi Corporation Life Sciences, which develops MC’s food chemicals business. MTIS is expanding its business mainly with confectionary makers, both in Japan and around the world, and developing globally competitive polyol operations.

Food Materials Business (Singapore)

Olam International Limited

Major Global Agribusiness Company

Olam International is a leading agribusiness company that is developing its operations in 70 countries around the world. It has established a supply chain that emphasizes sustainability and traceability in everything from agricultural production to assembly and manufacturing, and boasts one of the world’s largest shares of coffee, cocoa, nuts, and other products. MC concluded a business alliance agreement with Olam in 2015.
Mitsubishi Corporation Life Sciences is a food ingredients manufacturer that promotes food and health. The company helps develop an assortment of foods and meals by leveraging the strengths of life science technologies, and is constantly working towards making a positive contribution to the creation of a healthy and fun food culture, one that's puts a smile on the faces of consumers around the world.

The Food Industry Group is engaged in businesses that deliver food-related products to consumers all over the world. Our operations cover food resources, fresh foods, consumer products, food ingredients and other products. We are active in every link of the supply chain, from the production and sourcing of raw materials to the manufacturing of finished food products.

Our mission is to provide a stable supply of goods and services that meet consumer needs and help to provide people with a diverse and rich quality of life. Recognizing our responsibility to meet and exceed health and environmental standards, we undertake those businesses that prioritize consumer safety and security, and by doing so, we provide the kind of value that is sought by society.

We have made a firm commitment to realizing stable, sustainable growth by horizontally developing quality products and services in global markets, creating new growth opportunities, flexibly responding to economic and industrial changes, and becoming an increasingly competitive player in the food sectors.

Food Industry Group

Mitsubishi Corporation Life Sciences Limited

Healthy, Safe, Secure & Delicious

Food Sciences Div.

Bio- Fine Chemicals Dept. Food Ingredients Dept.

Pharmaceutical raw materials and intermediates, agrochemical raw materials, intermediates, and products, cosmetic raw materials, food ingredients and formulas (food science products), health ingredients and products (health science products), starches, starched products

Food Resources Div.

Food & Beverage Materials Dept. Grain, Oilseeds, and Feed Materials Dept.

Corn, milo, wheat, barley, soybean, rapeseed, compound feed materials, coffee, cocoa, confectionery ingredients, sesame seed, edible nuts, spices, dried vegetables, oils and fats, oil and fat products, etc.

Fresh Food Products Div.


Marine products (tuna, shrimp, salmon and trout, etc.), processed seafood products, rice, fresh produce, cheese, dairy products, chicken, pork, beef, processed meat products, etc.

Consumer Products Div.

Global Consumer Products Dept. Sugar & Wheat Flour Dept.

Consumer goods such as processed foods, confectionery, beverages, canned goods, instant noodles, seasonings, milled flour, sugar, and other daily necessities.

Food Science (Japan)

Mitsubishi Corporation Life Sciences Limited

Food Industry Group

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Lawson

Convenience Store Business (Japan)

Lawson has evolved from a “convenience store” for quick shopping into an “essential part of people’s daily lives.” As the company expands its product and service offerings – financial services, store pickups for online shoppers, catering to the health-conscious, etc. – its main aim is to satisfy the everyday needs of customers in local neighborhoods while responding to societal change.

Mitsubishi Corporation Logistics (Russia)

Limited Liability Company UNIQLO (RUS)

Clothing (Russia)

Mitsubishi Corporation L! Europe GmbH

Comprehensive Logistics (Germany)

New Century Insurance Co., Ltd.

Reinsurance

Bermuda

DELICA FOOD INDONESIA

Manufacturing & Sales of Woodchips (Chile)

PT. MCLOGI ARK INDONESIA

Tire Business (Thailand)

Bridgestone Sales (Thailand) Co., Ltd.

Bridgestone tire sales company in Thailand. The company is contributing to the enhancement of the “Bridgestone” brand value in Thailand.

A comprehensive and global logistics enterprise.

Established in 1954, MCLogi is a global logistics company servicing in Japan, China, other parts of Asia as well as Europe and the Americas. MCLogi leverages MC’s unique functions and expertise cultivated through noted customers in apparel, automobile, and other sectors, to provide customers with solutions that go beyond the conventional logistics framework.

Comprehensive Logistics Business (Japan)

Mitsubishi Corporation Logistics LT Inc. (MCLogi)

A Comprehensive & Global Logistics Enterprise

Sinopharm Group Beijing Huhong Co., Ltd.

Pharmaceuticals & Medical Supplies (China)

Beijing Tianxingpuixin Bio-Med Sinopharm Holdings Co., Ltd.

Pharmaceuticals & Medical Supplies (China)

TREDDIA CHINA CO., LTD.

Clothing (China)

Sinopharm MC Hospital Service Co., Ltd.

Medical Materials & Equipment (China)

Mitsubishi Corporation LT (Shanghai) Co., Ltd.

Comprehensive Logistics (China)

TREDDIA FASHION

Clothing (Hong Kong)

MCW LOGISTICS SOLUTIONS (THAILAND) CO., LTD.

Comprehensive Logistics (Thailand)

Distribution services in Thailand

DUNLOP Medical Asia Pacific Pte. Ltd.

Sales of Medical Supplies (Singapore)

Diamond Bulk Carriers Pte. Ltd.

Jvy Bulk Cargo Logistics (Singapore)

PT. MCELICA FOOD INDONESIA

Production of Ready to Eat Products (Indonesia)

PT. APLIKASI KARYA ANAK BANGSA (GOJEK)

Vehicle Allocation App & Platform Business (Indonesia)

PT. Fast Retailing Indonesia

Clothing (Indonesia)

PT. MCLogi ARK INDONESIA

Comprehensive Logistics (Indonesia)

PT. TREDDIA FASHION INDONESIA

Clothing (Indonesia)
The Consumer Industry Group continues to address major challenges faced by consumers in the retail, apparel, SPA (specialty store retailer of private label apparel), healthcare, food distribution and logistics, tire industries, consumer marketing, and paper and packaging. Furthermore, by integrating real and digital business models, we are aiming to build retail and distribution platforms that offer the utmost value to consumers.

Due in part to the widespread use of smartphones and technological innovations (AI, IoT, blockchains, etc.), consumer needs are becoming increasingly diverse and fragmented. Our challenge is to accurately meet those needs and generate value by using MC’s broad consumer connections.
Diamond Generating Corporation (DGC) (USA)
Developing Power Businesses in the Americas
DGC was founded in 1999 to oversee MC’s electric power businesses in the Americas, such as power generation, distributed power generation, and energy trading. DGC operates its large-scale power generation business through its subsidiary, Diamond Generating LLC, and as of late fiscal year 2018, DGC holds approximately 3,500 MW of power generation assets on an equity basis.

Diamond Generating Europe Limited (DGE) (UK)
Developing Power Businesses in Europe, the Middle East and Africa
DGE was established in 2012 to oversee MC’s electric power businesses in Europe, the Middle East, and Africa, including power generation and energy trading. DGE aims to expand its business while also focusing efforts in renewable energy sources, a sector distinctive to the region. As of late fiscal year 2018, DGE holds approximately 900 MW of power generation assets on an equity basis.

Diamond Generating Asia, Limited (DGA) (Hong Kong)
Developing Power Businesses in Asia and Oceania
Established in 2009, DGA serves as a base for MC’s electric power businesses in Southeast Asia and Oceania. The company aims to expand its power generation business in the region, which is showing steady signs of demand for electricity. As of late fiscal year 2018, DGA holds approximately 1,250 MW of power generation assets on an equity basis.

ElectroRoute Holdings Limited
Energy Trading Business (UK)

Boston Energy Trading and Marketing LLC
Energy Trading & Marketing Business (USA)

Distributed Solar Power Business (USA)

Diamond Generating Corporation (DGC) (USA)

ElectroRoute Holdings Limited
Energy Trading Business (UK)

Diamond Transmission Corporation Limited (OTC)
Power Transmission Business (UK)

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Thermal Power Plant Construction
Gas Turbine Combined Cycle Power Plant EPC Project in Uzbekistan
The 900 MW gas turbine combined power plant in Turukhansk which is being built for Uzbekenergo. MC and Mitsubishi Hitachi Power Systems Ltd. were awarded a full turnkey contract back in November 2016, and construction is scheduled for completion in 2020. Uzbekistan has the largest population in Central Asia, and the demand for electric power is expected to grow even further due to economic growth. MC will continue its active role in developing power infrastructure in this region.

Thermal Power Plant Construction
Umm Al Houl Power Company (Qatar)
Commencement of Gas-Fired Power Generation & Desalination Project in Qatar
The gas-fired power generation and desalination project in Qatar began commercial operation in 2018, and is scheduled to provide the country with electricity and water for 25 years. This project will help MC provide Qatar with a stable supply of electricity and water, and shore up MC’s efforts in its global power generation and fresh water business in response to growing demand around the globe.
The Power Solution Group consists of two divisions, the “International Power Division” and the “Energy Services Solution Division,” and one office, the “Eneco Office.” We are conducting various initiatives in response to diversifying electricity needs, centering around business relating to power generation (supply-side) and energy services (demand-side).

Some of our main initiatives are the renewable energy business, which contributes to global warming countermeasures, the creation of new businesses in the electric power field that utilize distributed solar power generation, etc., and the lithium-ion battery business, which is indispensable for the spread of electric vehicles, as well as the energy storage business that uses these batteries.

By combining low environmental impact power supplies, such as renewable energy, with digital technologies, we can not only contribute to the stable supply of electricity, but also provide new added value to customers, such as a supply and demand adjustment function. In doing so, we aim to contribute to the building of a sustainable society and realize an increase in corporate value.

Hydrogen Supply Chain Demonstration Project (Brunei, Japan)

The Advanced Hydrogen Energy Chain Association for Technology Development was established together with other partner enterprises with help from NEDO’s project for developing technology to realize a hydrogen society, and its technological developments involving the large-scale use of hydrogen energy. This initiative is the first of its kind in the world, and work on the international hydrogen supply chain demonstration project has already begun.

Lithium Energy Japan (Japan)

Lithium Energy Japan develops, manufactures, and sells large-capacity, high-performance lithium-ion batteries, and is the world’s first mass producer of such batteries for electric vehicles. In addition to being used in Mitsubishi Motors Corporation’s plug-in hybrid “Outlander,” the batteries are also being delivered to a number of European automakers.

Lithium Energy Japan (Japan)

Mass Production of Large-Capacity Lithium-Ion Batteries

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Lithium Energy Japan (Japan)

Mass Production of Large-Capacity Lithium-Ion Batteries

Lithium Energy Japan develops, manufactures, and sells large-capacity, high-performance lithium-ion batteries, and is the world’s first mass producer of such batteries for electric vehicles. In addition to being used in Mitsubishi Motors Corporation’s plug-in hybrid “Outlander,” the batteries are also being delivered to a number of European automakers.

Power Solution Group

The Power Solution Group consists of two divisions, the “International Power Division” and the “Energy Services Solution Division,” and one office, the “Eneco Office.” We are conducting various initiatives in response to diversifying electricity needs, centering around business relating to power generation (supply-side) and energy services (demand-side).

Some of our main initiatives are the renewable energy business, which contributes to global warming countermeasures, the creation of new businesses in the electric power field that utilize distributed solar power generation, etc., and the lithium-ion battery business, which is indispensable for the spread of electric vehicles, as well as the energy storage business that uses these batteries.

By combining low environmental impact power supplies, such as renewable energy, with digital technologies, we can not only contribute to the stable supply of electricity, but also provide new added value to customers, such as a supply and demand adjustment function. In doing so, we aim to contribute to the building of a sustainable society and realize an increase in corporate value.

Hydrogen Supply Chain Demonstration Project (Brunei, Japan)

The Advanced Hydrogen Energy Chain Association for Technology Development was established together with other partner enterprises with help from NEDO’s project for developing technology to realize a hydrogen society, and its technological developments involving the large-scale use of hydrogen energy. This initiative is the first of its kind in the world, and work on the international hydrogen supply chain demonstration project has already begun.

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Private Equity Business (USA)

One Rock Capital Partners

US-Based Buyout Fund Targeting Mid/Large-Cap Companies Mainly in North America

One Rock Capital Partners is a US private equity investment management firm co-founded by MC and former Ripplewood managing directors, adding value to mid/large-cap companies by leveraging MC Group’s and fund managers’ cross-industrial network and expertise.

Private Equity Business (Singapore)

AIGF Advisors Pte. Ltd.

Singapore-Based Growth Capital Fund Targeting Small/Mid-Cap Companies in ASEAN region

AIGF Advisors Pte. Ltd. is a private equity investment management firm wholly owned by MC and the firm’s principal focus is to provide growth capital and to support value creation for small/mid-cap companies in the ASEAN region. AIGF Advisors supports long-term growth by leveraging MC Group’s extensive business know-how and global business network.

AMCK Aviation (Head Office and EMEA)

Aircraft Leasing (Ireland)

Diamond Realty Management Americas Inc.
Real Estate Investment Fund Management (USA)

Diamond Realty Investments (Dallas)
Real Estate Investment (USA)

Diamond Realty Investments (Chile)
Real Estate Investment (Chile)

Real Estate Investment (USA)

DIAMOND REALTY INVESTMENTS, INC. (DRI)

Real Estate Investment Company with Proven Track Records

DIAMOND REALTY INVESTMENTS (DRI) is an investment company which specializes in the development of multifamily, student housing, industrial, healthcare real estate throughout the US, the largest real estate market in the world. Since the early 1990s, DRI has invested in more than 140 projects with a total development cost surpassing US$ 5.8 billion.

Large-Scale Urban Developments (Myanmar)

Yoma Central in Yangon

Landmark Project in Myanmar

This project will be Myanmar’s first large-scale modern urban development project with a total floor area of over 200,000 m², including an office space, residential, retail, and a hotel. MC will provide high value urban infrastructure with an aim to further contribute to rapid development in Myanmar.

MITBANA Pte. Ltd.

Urban Development Business in ASEAN Countries

A joint venture between MC and Surbana Jurong, a Singapore-based urban and infrastructure consulting firm. This company promotes urban development projects in Asia and strives to create highly functional and appealing communities by developing multipurpose real estate facilities, and utility infrastructures.

Private Equity Business (Singapore)

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Singapore-Based Growth Capital Fund Targeting Small/Mid-Cap Companies in ASEAN region

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MUFG's broad customer base, industrial expertise and industry network, as well as long-term growth by leveraging MC Group’s extensive companies mainly in Japan. Marunouchi Capital supports pursuing buyout investments targeting mid/large-cap management firm founded by MC and MUFG Bank, Marunouchi Capital is a private equity investment management and improvement of airport facilities such as the airport terminal building and runways.

Marunouchi Capital

Marunouchi Capital is a private equity investment management firm founded by MC and MUFG Bank, pursuing buyout investments targeting mid/large-cap companies mainly in Japan. Marunouchi Capital supports long-term growth by leveraging MC Group’s extensive industrial expertise and industry network, as well as MUFG’s broad customer base.

Fukuoka International Airport Co., Ltd.

Fukuoka International Airport Co., Ltd is a joint venture between Fukuoka Airport Holdings, Nishi-NipponRailroad, MC Changi Airport International, Kyushu Electric Power, and Fukuoka Prefecture. The company carries out the airport’s daily operations (except activities such as air traffic control) including the expansion, maintenance management and improvement of airport facilities such as the airport terminal building and runways.

Marunouchi Infrastructure Inc.

Marunouchi Infrastructure Inc. Private Infrastructure Fund (Japan)

Mitsubishi Corporation Asset Management Ltd.

Private Equity Business (Japan)

Mitsubishi Corporation – UBS Realty (MCUBS) Real Estate Investment Trust (REIT) Management (Japan)

Mitsubishi Auto Leasing Corporation

Auto Leasing (Japan)

Mitsubishi UFJ Lease & Finance Co., Ltd. Leasing, Installment Sales, Other Financing (Japan)

AMCK Aviation (Asia Pacific) Aircraft Leasing (Japan)

Yokohama Akarenga, Inc. Retail Facility Operation (Japan)

Mitsubishi Jisho Securities Co., Ltd. Real Estate Business Management (Japan)

Marunouchi Capital

Japan-Based Buyout Fund Targeting Mid/Large-Cap Companies in Japan

Canberra Metro

J1 Construction and Operation (Australia)

Data Center Operation (Japan)

MC Digital Realty, Inc.

A data center operation joint venture with Digital Realty Trust

MC Digital Realty plans, develops and operates data centers in Japan. Established on a 50/50 basis between MC and Digital Realty Trust, a leading global provider of data centers, the company not only operates existing data centers but also develops and manages new data centers that meet global standard.

Urban Development Group

The Urban Development Group is comprised of, and promotes the businesses of, the following three divisions: Urban Infrastructure, Urban Development, and Asset Finance. Our Group’s mission is to meet social and environmental needs, such as urbanization and reducing our environmental footprint, while comprehensively fusing the expertise MC has accumulated in these sectors to promote large-scale and high value-added urban development projects in Japan and around the world.

The Urban Infrastructure Division focuses on the development and management of airports, railways, roads, water supplies, and data centers.

The Urban Development Division focuses mainly on urban development projects in ASEAN, and is engaged in the development of industrial facilities, retail facilities, and housing properties, primarily in Japan, North America and Asia. It also creates and manages real estate funds.

The Asset Finance Division offers a wide variety of financial services including leasing, installment sales and asset finance through Mitsubishi UFJ Lease & Finance Co., Ltd. and provides aircraft and automobile leasing services. The division also engages in private equity businesses focused on Japan, North America, and the ASEAN region.

Urban Development Group

Urban Infrastructure Div.

Water Business Dept. Transportation Infrastructure Dept. Global Infrastructure Dept.

Urban Development Div.

Real Estate Business Management Dept.

Asset Finance Div.


Private equity business and asset finance business.