

Private Equity Business (USA)

### One Rock Capital Partners

US-Based Buyout Fund Targeting Mid-Cap Companies Mainly in North America

One Rock Capital Partners is a buyout fund management firm that targets medium-sized companies in North America. By leveraging the cross-industry network and expertise of former Ripplewood fund managers and the MC Group, One Rock Capital Partners helps add long-term corporate value to its portfolio companies.

Diamond Realty Management America Inc. Real Estate Investment Fund Management (USA)



Real Estate Investment (USA)

### DIAMOND REALTY INVESTMENTS, INC. (DRI)

Real Estate Investment Company with Proven Track Records

DIAMOND REALTY INVESTMENTS (DRI) is an investment company which specializes in the development of multifamily, student housing, industrial, and healthcare real estate throughout the US, the largest real estate market in the world. Since the early 1990s, DRI has invested in more than around 180 projects with a total development cost surpassing US\$ 10 billion.

Urban Development Business (Singapore)

### MITBANA Pte. Ltd.

Promoting Urban Development in ASEAN Countries

A joint venture between MC and Surbana Jurong, a Singapore-based urban and infrastructure consulting firm. This company promotes urban development projects in Asia and strives to create highly functional and appealing communities by developing multipurpose real estate facilities, and utility infrastructures.

Private Equity Business (Singapore)

### AIGF Advisors Pte. Ltd.

Singapore-Based Growth Capital Fund Targeting Small/ Mid-Cap Companies in ASEAN Region

AIGF Advisors Pte. Ltd. is a private equity investment management firm wholly owned by MC. The firm's principal focus is to provide growth capital and to support value creation for small/mid-cap companies in the ASEAN region. AIGF Advisors supports long-term growth by leveraging the MC Group's extensive business expertise and global business network.



New Ulaanbaatar International Airport LLC Airport Operation (Mongolia)

Condominium Development in Xuzhou  
Condominium Development in Changzhou  
Real Estate Development (China)

PHirst Park Homes Inc.  
Residential Development for Middle Income Class Consumers (Philippines)  
Condominium Development in Ortigas Center, Metro Manila  
Office Building Development in Alabang, Muntinlupa  
Real Estate Development (Philippines)

Condominium Development in Chennai  
Real Estate Development (India)  
Cube Highways and Infrastructure Pte. Ltd.  
Toll-Road and Highway Operation (India)



Urban Development / City Management (Indonesia)

### Urban Development Business in BSD City, Indonesia

Indonesia's First Smart City Development Project Based on the Concept of Transit-Oriented Development (TOD)

We are working on a large-scale urban development project of over 100 hectares located in the outskirts of BSD City, Jakarta, in partnership with Sinar Mas Land, one of the largest real estate developers in Indonesia. This endeavor is being conducted through Mitbana, a joint venture established with a subsidiary of Temasek Holdings, a Singaporean government-affiliated investment company.

Real Estate Development (Indonesia/Vietnam)

### PT Diamond Development Indonesia/ MC Urban Development Vietnam

Operating Companies that Handle Real Estate Development in Indonesia & Vietnam

Wholly-owned subsidiaries of MC that handle real estate development in both Indonesia and Vietnam. In the future, each company intends to expand the scope of its business along with the growth of the two countries.



Photo by JAPC

Airport Operation (Japan)  
**Fukuoka International Airport Co., Ltd.**  
 Operator of Fukuoka Airport

Fukuoka International Airport Co., Ltd. is a joint venture between Fukuoka Airport Holdings, Nishi-Nippon Railroad, MC, Changi Airports International, Kyushu Electric Power and Fukuoka Prefecture. The company carries out the airport's daily operations (except activities such as air traffic control) including the expansion, maintenance, management and improvement of airport facilities such as the airport terminal building and runway.



Data Center Operation (Japan)  
**MC Digital Realty, Inc.**

**A Data Center Operation Joint Venture with Digital Realty Trust**

MC Digital Realty plans, develops and operates data centers in Japan. Established on a 50/50 basis between MC and Digital Realty Trust, a leading global provider of data centers, the company not only operates existing data centers but also develops and manages new data centers that meet global standards.

- Hokkaido Airports Co., Ltd. Airport Operation (Japan)
- Marunouchi Infrastructure Inc. Private Infrastructure Fund (Japan)
- Double Bridge Infrastructure Inc. Private Infrastructure Fund (Japan)
- Yokohama Akarenga, Inc. Retail Facility Operation (Japan)
- Diamond Realty Management Inc. Private Real Estate Investment Fund Management (Japan)
- Mitsubishi Auto Leasing Corporation Auto Leasing (Japan)
- Mitsubishi HC Capital Inc. Leasing, Installment Sales, Other Financing (Japan)



Real Estate and Urban Development (Japan)  
**Mitsubishi Corporation Urban Development, Inc.**

**A Real Estate and Urban Developer that is a Wholly-Owned Subsidiary of MC**

Mitsubishi Corporation Urban Development (MCUD) develops, operates and creates value for exceptional commercial properties such as retail facilities and logistics centers by leveraging its potential in each plot of land. MCUD is also engaged in mixed use urban development.



# Urban Development Group

The Urban Development Group promotes businesses through three divisions: Urban Infrastructure, Urban Development and Asset Finance.

The Urban Infrastructure Division engages in the development and management of infrastructure projects including data centers, airports and roads. Through these businesses, we will help to address the challenges facing each region by supporting economic and societal development.

The Urban Development Division is engaged in the development of industrial facilities, retail facilities and residential properties in Japan, North America and Asia. We will also promote high value added urban development projects that offer convenience and environment friendliness, with a focus on the ASEAN region. In addition, we create and manage a number of real estate funds, through which we are engaged in environmental and energy conservation measures as well as efficiency improvements for energy use in our properties.

The Asset Finance Division offers a wide variety of financial services such as asset financing through Mitsubishi HC Capital Inc. and provides automobile leasing services. The division also engages in private equity businesses and infrastructure fund management.

Our Group's mission is to address social and environmental needs, such as responding to increased urbanization and reducing our environmental footprint, while comprehensively fusing the expertise we have accumulated in these sectors to promote large-scale and high value-added urban development projects both in Japan and worldwide.

Private Equity Business (Japan)  
**Marunouchi Capital**  
 Japan-Based Buyout Fund Targeting Mid/ Large-Cap Companies in Japan

Marunouchi Capital is a private equity investment management firm founded by MC and MUFG Bank, pursuing buyout investments targeting mid/large-cap companies mainly in Japan. Marunouchi Capital supports long-term growth by leveraging the MC Group's extensive industrial expertise and industry network, as well as MUFG's broad customer base.



Portfolio Company:  
 Food and Miscellaneous Goods Company

- Urban Infrastructure Div.**
  - Transportation Infrastructure Dept. ■ Global Infrastructure Dept.
  - Data center operations, development and management of transportation infrastructure such as airports and toll roads
- Urban Development Div.**
  - Urban Development Dept. ■ Asia Real Estate Development Dept.
  - Real Estate Business Management Dept.
  - Urban development mainly in emerging ASEAN markets, real estate development for industrial facilities, retail facilities, office buildings, housing and other structures, and the creation and management of real estate funds through MC Group companies
- Asset Finance Div.**
  - Merchant Banking Dept. ■ Leasing Business Dept.
  - Private equity business, infrastructure fund management and leasing business