

# Financial Highlights

Mitsubishi Corporation and Subsidiaries

(Billions of Yen)

	2019.3	2020.3	2021.3
<b>Revenues And Income [IFRS]</b>			
Revenues	16,103.8	14,779.7	<b>12,884.5</b>
Gross profit	1,987.8	1,789.1	<b>1,605.1</b>
Net income attributable to owners of the Parent	590.7	535.4	<b>172.6</b>
Net income attributable to owners of the Parent per share (diluted) (yen)	371.55	347.71	<b>116.57</b>
ROE (%)	10.7	9.8	<b>3.2</b>
ROA (%)	3.6	3.0	<b>0.9</b>

## Dividends

Dividend per share (for the year, yen)	125	132	<b>134</b>
Payout ratio (%)	34	38	<b>115</b>

(Billions of Yen)

	2019.3	2020.3	2021.3
<b>Financial Position [IFRS]</b>			
Total assets	16,532.8	18,033.4	<b>18,635.0</b>
Equity attributable to owners of the Parent	5,696.2	5,227.4	<b>5,613.6</b>
Equity per share attributable to owners of the Parent (yen)	3,589.37	3,521.30	<b>3,803.01</b>

## Cash Flows

Operating cash flows	652.7	849.7	<b>1,017.6</b>
Investing cash flows	(273.7)	(500.7)	<b>(357.3)</b>
Free cash flows	379.0	349.0	<b>660.3</b>

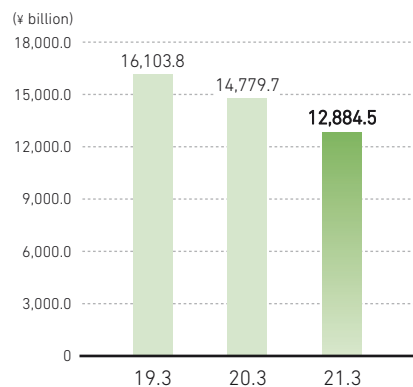
## Segment Information (Year Ended March 31, 2021) [IFRS]

	Natural Gas Group	Industrial Materials Group	Petroleum & Chemicals Solution Group	Mineral Resources Group	Industrial Infrastructure Group
Net income (Net loss)	21.2 billion	4.7 billion	26.2 billion	78.1 billion	21.2 billion
Total assets	1,579.9 billion	1,128.5 billion	947.5 billion	3,425.0 billion	1,090.2 billion
No. of employees	759	10,474	4,386	816	8,955
	Automotive & Mobility Group	Food Industry Group	Consumer Industry Group	Power Solution Group	Urban Development Group
Net income (Net loss)	(28.1 billion)	39.4 billion	(73.2 billion)	42.3 billion	25.4 billion
Total assets	1,461.4 billion	1,730.8 billion	3,876.3 billion	1,815.0 billion	996.2 billion
No. of employees	6,581	23,561	18,796	4,451	651

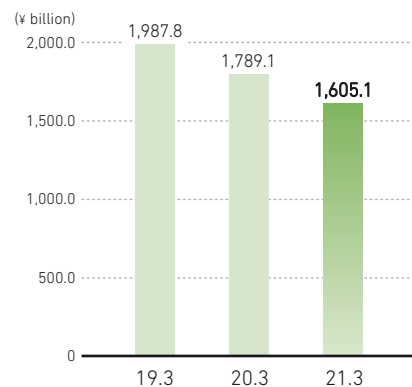
\*Net income (Net loss) denotes net income (net loss) attributable to owners of the Parent.

\*The provisional amounts as of March 31, 2020 have been retrospectively adjusted due to the completion of the initial accounting for business combination.

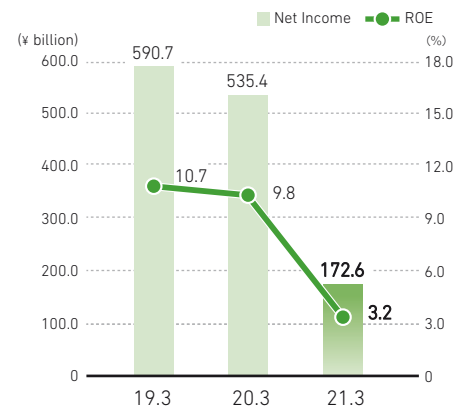
## Revenues



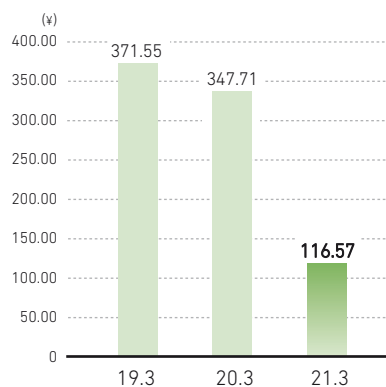
## Gross Profit



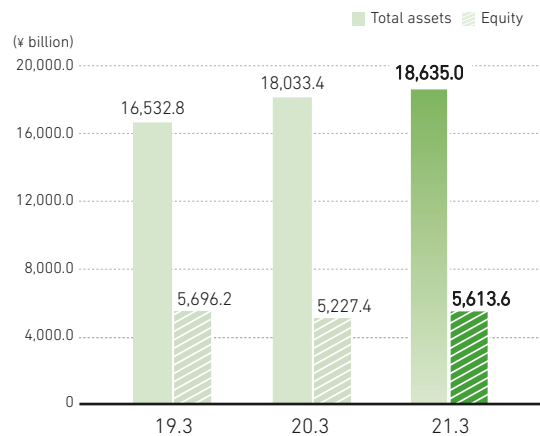
## Net Income and ROE



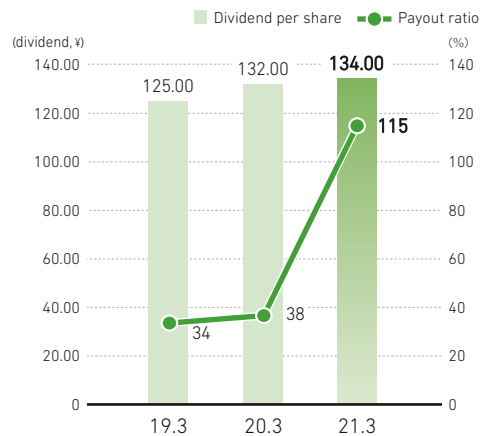
## Net Income Per Share (Diluted)



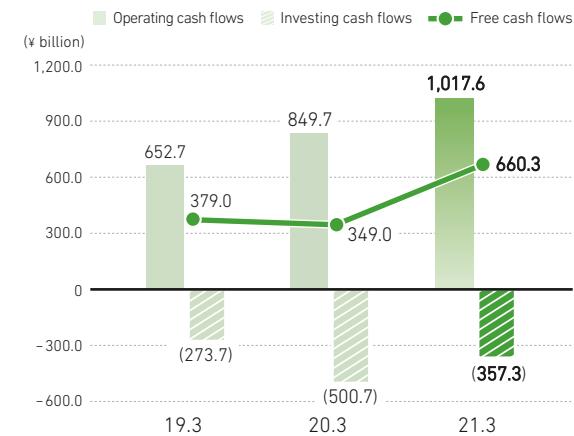
## Total Assets and Equity



## Dividend Per Share and Payout Ratio



## Cash Flows



\*Net Income denotes net income attributable to owners of the Parent.

\*Equity denotes equity attributable to owners of the Parent.

\*The provisional amounts as of March 31, 2020 have been retrospectively adjusted due to the completion of the initial accounting for business combination.