



Industrial Equipment Business (USA) **MC Machinery Systems, Inc.**

Development of Machine Tools Distribution Business in the Americas

In the American markets, MC Machinery Systems, Inc. is engaged in selling machine tools. Main products are the Electrical Discharge Machine and LASER cutting machines made by Mitsubishi Electric. It also provides solutions such as automation systems to meet labor-saving needs, and after-sale service which includes application technology.



©SBM Offshore

FPSO Chartering Business (Brazil)

Owning and Operating FPSO for Ultra-deepwater Oil Fields

MC participates in the ownership and operation of offshore facilities (FPSO) for producing, storing, and offloading crude oil and gas taken from deep-sea oil fields for Petróleo Brasileiro S.A. (Petrobras), a Brazilian state-owned oil company.



Real Estate Investment (USA)

DIAMOND REALTY INVESTMENTS, INC. (DRI)

Real Estate Investment Company with Proven Track Records

Wholly owned by MC, Diamond Realty Investments, Inc. is an operating company that is involved in the development of logistics warehouses, multifamily apartments, and student housing, etc., in the United States, which serves as the world's largest real estate market. Since the early 1990s, the company has invested in over 200 projects.



Urban Development/Real Estate Business (Indonesia)

Jakarta BSD City Development Project Indonesia's First Transit-oriented Smart City Development

On a development site encompassing more than 100 hectares within BSD City, located on the outskirts of Jakarta, MC is jointly promoting the development of Indonesia's first transit-oriented smart city with Sinarmas Land Ltd., one of the Indonesia's largest real estate developer. Simultaneously, MC is exploring the possibility of introducing urban services across BSD City to address local challenges.

■ **MC Shipping Ltd. London Branch**
Ship Trading (UK)

■ **Calik Enerji Sanayi ve Ticaret A.S.**
Infrastructure EPC Business
(Turkey)

■ **New Ulaanbaatar International Airport LLC**
Airport Operation (Mongolia)

■ **MC Urban Development Vietnam Company Limited**
Real Estate Development (Vietnam)

■ **MITBANA Pte. Ltd.** Urban Development Business (Singapore)
■ **MC Shipping Ltd. Singapore Branch**
Ship Owning and Operation Management, Cargo Transportation (Singapore)

■ **PT. Berlian Amal Perkasa**
Construction Solutions Business (Indonesia)

■ **PT. MC Urban Development Indonesia**
Real Estate Development (Indonesia)

■ **PT. Coates Hire Indonesia**
Construction Solutions Business (Indonesia)



Ship Owning and Chartering Business

Owning and Operating a Variety of Vessels

MC continues to support the maritime industry by leveraging its ship owning and chartering business to help not only decarbonize the shipping industry, but also further develop global transportation logistics.



Urban Development & Infrastructure Group

The Urban Development & Infrastructure Group engages in domestic and overseas urban development and management, real estate development and operations, data centers, shipping and aerospace, industrial machinery, energy infrastructure, and more. Guided by the mission of “creating cities, societies, and the future,” the Group aims to lead the way in enhancing urban value and addressing societal challenges. By integrating decades of expertise in both the real estate and industrial infrastructure industries, we strive to build vibrant, sustainable communities and contribute to long-term development.

AI & Digital Business Development Office

Data center development and management in Japan and overseas, new business development such as CVC investment mainly in the AI & digital domain, and expanding its use cases in the Urban Development & Infrastructure Group

Infrastructure, Ship & Aerospace Div.

■ Chiyoda Turnaround & Growth Management Office
■ Ship & Infrastructure Business Dept. ■ Defense and Aerospace Dept.

Ship business, FPSO* business, defense/aerospace business, Chiyoda Corporation, etc.

*Floating Production, Storage & Offloading System

Industrial Machinery Div.

■ Industrial Solutions Dept. ■ Infrastructure Projects Dept.
■ Construction Solutions Dept. ■ Transportation & Water Infrastructure Dept.

Construction solutions including construction machinery rental services; infrastructure EPC (engineering, procurement, construction) including electricity, petroleum, natural gas, chemicals, steel manufacturing, airports, and railway systems; distribution of various production equipment for factories such as machine tools, etc., and large agricultural machinery for farmers; transportation and water infrastructure for managing airports and water systems in Japan and overseas

Urban Development Div.

■ Urban Development Dept. ■ Urban Business Development Dept.
■ Global Urban Development Dept. ■ Asia Urban Development Dept.
■ Global Business Development Office

Real estate development and management, as well as urban development and management in Japan and overseas



Real Estate and Urban Development (Japan) Mitsubishi Corporation Urban Development, Inc.

A Real Estate and Urban Developer that is a Wholly-Owned Subsidiary of MC

Mitsubishi Corporation Urban Development, Inc. engages in real estate and urban development projects with a focus on the industrial sector, and the retail and entertainment sector. In the industrial sector, it develops dry logistic warehouses, cold storage warehouses, as well as shared manufacturing and R&D facilities (innoba). In the retail and entertainment sector, it engages in the development of urban commercial facilities and NSCs (neighborhood shopping centers), and also works on operation of the Yokohama Red Brick Warehouse and other locations.



Data Center Operation (Japan)

MC Digital Realty, Inc.

A Data Center Operation Joint Venture with Digital Realty Trust, Inc.

MC Digital Realty, Inc. plans, develops and operates data centers through a joint venture between MC and Digital Realty Trust, Inc., a leading global data center operator. It develops and operates data centers, which serve an essential role with respect to corporate activities and people's daily lives amid the rapid pace of digital transformation in contemporary society.



Construction Solutions Business (Japan)

Nikken Corporation

Comprehensive Service Provider in the Rental Business

As a construction equipment rental services company, Nikken Corporation aims to be a strategic partner to its customers by providing high quality services that meet various needs through its network of more than 250 outlets across Japan and its technological and servicing strengths.

■ Diamond Realty Management Inc.

Real Estate Investment Fund Management (Japan)

■ Marunouchi Infrastructure Inc.

Comprehensive Infrastructure Fund Management Business (Japan)

■ Yokohama Akarenga, Inc. Retail Property Operation (Japan)

■ iPark Institute Co., Ltd. Life Science Lab Operation (Japan)

■ Fukuoka International Airport Co., Ltd. Airport Operation (Japan)

■ Hokkaido Airports Co., Ltd. Airport Operation (Japan)

■ Swing Corporation Water Business (Japan)

■ MC Shipping Ltd.

Ship Owning and Operation Management, Ship Trading (Japan)

■ Japan Space Imaging Corporation

Sales of Satellite Imagery Data and Services (Japan)

■ Chiyoda Corporation Integrated Engineering Company (Japan)

■ Mitsubishi Corporation Machinery, Inc.

Infrastructure EPC Business (Japan)

■ Diamond Construction Equipment Corporation

Construction Solutions Business (Japan)

■ Mitsubishi Corporation Technos

Industrial Equipment Business (Japan)

■ MSK Farm Machinery Corporation

Agricultural Machinery Business (Japan)