



## Diamond Generating Corporation (DGC) (USA)

### Developing Power Businesses in the Americas

DGC manages MC's power businesses in the Americas. Its operations include power generation, distributed power generation (Nexamp, Inc.) and energy trading (Boston Energy Trading and Marketing LLC).

### Boston Energy Trading and Marketing LLC

Energy Trading and Marketing Business (USA)

### Nexamp, Inc.

Distributed Solar Power Business (USA)

**Diamond Generating Corporation Mexico, S. de R.L. de C.V.**  
Power Generation Business, Development and Management in Mexico (Mexico)



## ElectroRoute Holdings Limited (Ireland)

### Energy Trading and Service Business in Europe and Japan

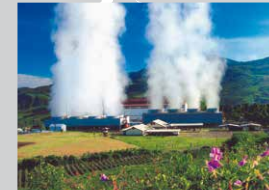
ElectroRoute Holdings Limited is engaged in spot, futures, international, and other forms of energy trading in the matured European energy market. The company is a comprehensive service provider offering energy-trade support to power producers, end consumers, and retailers. It has also expanded its business activities to Japan, a region where energy market deregulation progresses, through the establishment of ElectroRoute Japan K.K.



## N.V. Eneco (Netherlands)

### Developing Integrated Energy Businesses in Europe

N.V. Eneco - mainly focusing on markets in the Netherlands, Belgium and Germany - is developing its renewable power generation business as well as its electricity/gas trading, electricity/gas retail, and district heating supply businesses.



## Diamond Generating Asia, Limited (DGA) (Hong Kong)

### Developing Power Businesses in Asia, Oceania, and the Middle East

DGA functions as MC's power generation platform in Southeast Asia, Oceania and the Middle East—regions where energy demand continues to grow. The company is working to expand its operations throughout the region to meet such demand. Furthermore, DGA Energy Solutions Australia Pty Ltd. was established in Melbourne, Australia in 2023 and is engaged in development of next-generation energy projects.

**OVO Group Limited** Electricity and Gas Retail Business (UK)



## Umm Al Houl Power Company (Qatar)

### Commencement of Gas-fired Power Generation and Desalination Project in Qatar

The gas-fired power generation and desalination project in Qatar began commercial operation in 2018, and providing electricity and water for 25 years. This project will help MC provide Qatar with a stable supply of electricity and water.



## Mitsubishi Corporation Energy Solutions Ltd. (Japan)

### Developing Power Generation Business in Japan

Mitsubishi Corporation Energy Solutions Ltd. is responsible for formulating business strategies, providing corporate functions, and centrally managing human resources and funds for its group companies, including subsidiaries such as Mitsubishi Corporation Offshore Wind Ltd. and Mitsubishi Corporation Clean Energy Ltd., ensuring the optimal operation of domestic power generation businesses.

- **MC Retail Energy Co., Ltd. (Machi-Ene)** Power Retail Business (Japan)
- **ElectroRoute Japan K.K.**  
Provision of Energy Trading and Other Related Services (Japan)



# Power Solution Group

The Power Solution Group consists of: the International Power Division, the Utility Retail Division, the Power Business Development Division, and the Domestic Power Business Office. Our mission is to contribute to a sustainable society and advance decarbonization through both our renewable energy and power trading businesses.

To achieve this mission, our group generates renewable energy, manages electricity supply-demand fluctuations caused by weather variability, and delivers optimized electricity alongside high-value added services. Through these integrated operations, we pursue a wide range of initiatives to meet evolving customer demands across the value chain.

A core focus is on spot and futures trading in the electricity market, aimed at balancing supply and demand to address the intermittency of renewable energy sources. Additionally, we are developing a green hydrogen business—a next-generation energy solution that supports decarbonization in non-electrified areas while providing added value to our partners.

## International Power Div.

- **Americas Power Business Dept.** ■ **Europe Power Business Dept.**

Overseas power generation business, power & gas trading business, distributed power supply business, retail business, district heating supply business, hydrogen business

## Utility Retail Div.

- **Power Service Dept.** ■ **Power Trading Dept.**

Power trading business, power retail business

## Power Business Development Div.

- **New Energy Solutions Dept.** ■ **Asia & Oceania Power Business Dept.**
- **Power Business Development Dept.**

International power generation business, international and domestic power transmission business, next-generation energy business, AI/EX value chain business development

Domestic Power Business Office Domestic power generation business

- **DGA Energy Solutions Australia Pty Ltd.**  
Developing Power Solutions Business in Australia (Australia)