

Members of the Board and Audit & Supervisory Board Members (As of July 1, 2021)

Members of the Board



Ken Kobayashi

2016 Chairman of the Board (present position)
2010 Member of the Board, President and CEO
1971 Joined MC



Takehiko Kakiuchi*1

2016 Member of the Board, President and CEO (present position)
1979 Joined MC



Kazuyuki Masu*1

2019 Member of the Board, Executive Vice President, Corporate Functional Officer, CFO (present position)
2017 Member of the Board, Executive Vice President, Corporate Functional Officer, CFO, IT
2016 Member of the Board, Executive Vice President, Corporate Functional Officer, CFO
1982 Joined MC



Akira Murakoshi*1

2021 Member of the Board, Executive Vice President, Corporate Functional Officer, CDO, CAO, Corporate Communications, Corporate Sustainability & CSR (present position)
2020 Member of the Board, Executive Vice President, Corporate Functional Officer, CDO, Human Resources, Global Strategy
2017 Member of the Board, Executive Vice President, Corporate Functional Officer, Corporate Communications, Human Resources
1982 Joined MC



Yasuteru Hirai*1

2021 Member of the Board, Executive Vice President, Corporate Functional Officer, Global Strategy, Chief Compliance Officer, Officer for Emergency Crisis Management Headquarters (present position)
1984 Joined MC



Yutaka Kashiwagi

2021 Member of the Board, Executive Vice President, Corporate Functional Officer, Business Development for Japan, General Manager, Kansai Branch (present position)
1986 Joined MC



Akihiko Nishiyama*2

2018 Professor, Ritsumeikan University (present position)
2015 Member of the Board, MC (present position)
2013 Adjunct Professor, Hitotsubashi University (resigned in March 2018)
2004 Professor, Dept. of International Liberal Arts, Tokyo Jogakkan College (resigned in March 2013)
1975 Joined Tokyo Gas Co., Ltd. (resigned in March 2015)



Akitaka Saiki*2

2017 Member of the Board, MC (present position)
2016 Retired from Ministry of Foreign Affairs of Japan
1976 Joined Ministry of Foreign Affairs of Japan



Tsuneyoshi Tatsuoka*2

2018 Member of the Board, MC (present position)
2015 Retired from METI
1980 Joined the Ministry of International Trade and Industry (currently Ministry of Economy, Trade and Industry (METI))



Shunichi Miyanaga*2

2019 Member of the Board, MC (present position)
Chairman of the Board, MHI (present position)
2014 Member of the Board, President and CEO, MHI
2013 Member of the Board, President, MHI
1972 Joined Mitsubishi Heavy Industries, Ltd. ("MHI")



Sakie Akiyama*2

2020 Member of the Board, MC (present position)
2018 Founder, Saki Corporation (present position)
1994 Founder and CEO, Saki Corporation
1987 Joined Arthur Andersen & Co. (currently Accenture PLC) (resigned in April 1991)

*1 Indicates a Representative Director.

*2 Indicates the fulfillment of the conditions for Outside Directors as provided for in Article 2, Item 15 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors/Auditors as specified by Tokyo Stock Exchange, Inc. and other stock exchanges in Japan as well as selection criteria for Outside Directors specified by MC.

Please refer to "Independence of Outside Directors and Outside Audit & Supervisory Board Members" on the MC website for thoughts regarding independence in selection criteria for Outside Directors. (<https://www.mitsubishicorp.com/jp/en/about/governance/corporategovernance.html>)

Audit & Supervisory Board Members



Shuma Uchino

2019 Full-time Audit & Supervisory Board Member (present position)
2018 Senior Audit & Supervisory Board Member (full-time)
1978 Joined MC



Hajime Hirano

2019 Full-time Audit & Supervisory Board Member (present position)
1979 Joined MC



Yasuko Takayama*3

2016 Audit & Supervisory Board Member, MC (present position)
2011 Full-time Audit & Supervisory Board Member, Shiseido Company, Limited (resigned in June 2015)
1980 Joined Shiseido Company, Limited



Rieko Sato*3

2020 Audit & Supervisory Board Member, MC (present position)
1998 Partner, ISHII LAW OFFICE (present position)
1989 Shearman & Sterling LLP (resigned in July 1990)
1984 Admitted to the Bar of Japan



Takeshi Nakao*3

2020 Audit & Supervisory Board Member, MC (present position)
2006 CEO, PARTNERS HOLDINGS, Co. Ltd. (present position)
1993 Admitted to Certified Public Accountant (CPA) of Japan
1989 Joined KPMG Minato Audit Corporation (currently KPMG AZSA LLC) (resigned in March 1996)

*3 Indicates the fulfillment of the conditions for Outside Audit & Supervisory Board Members as provided for in Article 2, Item 16 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors/Auditors as specified by Tokyo Stock Exchange, Inc. and other stock exchanges in Japan as well as selection criteria for Outside Audit & Supervisory Board Members specified by MC.

Please refer to "Independence of Outside Directors and Outside Audit & Supervisory Board Members" on the MC website for thoughts regarding independence in selection criteria for Outside Audit & Supervisory Board Members. (<https://www.mitsubishicorp.com/jp/en/about/governance/corporategovernance.html>)