(Unit: millions

Financial Highlights

Mitsubishi Corporation and Subsidiaries

The consolidated financial information is prepared in accordance with International Financial Reporting Standards ("IFRS") from the fiscal year ended March 31, 2014.

		(Unit: millions of yen)											
	2011/3	2012/3	2013/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2021/3
	(US GAAP)	(US GAAP)	(US GAAP)	(IFRS)	(IFRS)								
Results of Operations:													
Revenues*1	¥ 5,206,873	¥ 5,565,832	¥ 5,968,774	¥ 6,009,887	¥ 7,635,168	¥ 7,669,489	¥ 6,925,582	¥ 6,425,761	¥ 7,567,394	¥16,103,763	¥14,779,734	¥12,884,521	\$116,077
Gross profit·····	1,149,902	1,127,860	1,029,657	1,054,933	1,186,005	1,209,894	1,098,877	1,328,638	1,886,640	1,987,811	1,789,131	1,605,106	14,460
Income from investments accounted for using the equity method · · · · · · · · · · · · · · · · · · ·	167,002	192,418	164,274	167,840	168,356	203,818	(175,389)	117,450	211,432	137,269	179,325	97,086	875
Net income (loss) attributable to owners of the parent*2 · · · · · · · · · · · · · · · · · · ·	464,543	452,344	360,028	323,457	361,359	400,574	(149,395)	440,293	560,173	590,737	535,353	172,550	1,555
Financial Position at Year-End:													
Total assets · · · · · · · · · · · · · · · · · · ·	11,272,775	12,588,320	14,410,665	15,064,738	15,901,125	16,774,366	14,916,256	15,753,557	16,036,989	16,532,800	18,033,424	18,634,971	167,883
Working capital*3 · · · · · · · · · · · · · · · · · · ·	2,012,098	1,709,310	2,098,147	2,076,570	2,417,452	2,629,705	2,123,954	1,789,423	1,861,823	1,885,242	1,591,119	1,732,708	15,610
Borrowings (less current maturities)*2· · · · · · · · · · · · · · · · · · ·	3,188,749	3,760,101	4,498,683	4,498,683	4,693,855	4,835,117	4,560,258	4,135,680	3,684,860	3,569,221	4,287,354	4,381,793	39,476
Equity attributable to owners of the parent*2	3,233,342	3,507,818	4,179,698	4,517,107	5,067,666	5,570,477	4,592,516	4,917,247	5,332,427	5,696,246	5,227,359	5,613,647	50,573
Interest-Bearing Liabilities:													
Gross interest-bearing liabilities*4	4,257,563	5,016,383	5,805,238	5,889,642	6,075,835	6,348,993	6,042,606	5,383,911	4,954,395	5,092,099	5,760,123	5,644,315	50,850
Net interest-bearing liabilities*5.	2,947,308	3,647,408	4,335,829	4,420,068	4,601,094	4,467,714	4,315,460	3,991,475	3,714,176	3,723,568	4,336,295	4,178,410	37,643
Cash Flows:													
Net cash provided by operating activities · · · · · · · · · · · · · · · · · · ·	331,204	550,694	403,313	453,327	381,576	798,264	700,105	583,004	742,482	652,681	849,728	1,017,550	9,167
Net cash used in investing activities · · · · · · · · · · · · · · · · · · ·	(262,601)	(1,100,913)	(752,477)	(791,026)	(300,502)	(154,852)	(503,854)	(179,585)	(317,583)	(273,687)	(500,727)	(357,297)	(3,219)
Free cash flow · · · · · · · · · · · · · · · · · · ·	68,603	(550,219)	(349,164)	(337,699)	81,074	643,412	196,251	403,419	424,899	378,994	349,001	660,253	5,948
Net cash provided by (used in) financing activities · · · · · · · · · · · · · · · · · · ·	76,749	599,059	401,687	388,366	(118,845)	(305,334)	(364,528)	(752,162)	(554,328)	(227,480)	(156,629)	(691,184)	(6,227)
Net cash flows · · · · · · · · · · · · · · · · · · ·	145,352	48,840	52,523	50,667	(37,771)	338,078	(168,277)	(348,743)	(129,429)	151,514	192,372	(30,931)	(279)
Per Share Information:													
Net income (loss) attributable to owners of the parent per share:													
Basic (yen, US dollars) · · · · · · · · · · · · · · · · · · ·	282.62	274.91	218.66	196.45	219.30	246.39	(93.68)	277.79	353.27	372.39	348.50	116.86	1.05
Diluted (yen, US dollars) · · · · · · · · · · · · · · · · · · ·	281.87	274.30	218.18	196.02	218.80	245.83	(93.68)	277.16	352.44	371.55	347.71	116.57	1.05
Cash dividends per share (yen, US dollars) · · · · · · · · · · · · · · · · · · ·	65.00	65.00	55.00	55.00	68.00	70.00	50.00	80.00	110.00	125.00	132.00	134.00	1.21
Equity per share attributable to owners of the parent													
(yen, US dollars)·····	1,966.66	2,130.89	2,537.52	2,742.36	3,074.03	3,437.75	2,898.23	3,101.43	3,362.34	3,589.37	3,521.30	3,803.01	34.26
Payout ratio*6 (%) · · · · · · · · · · · · · · · · · · ·	23	24	25	25	25	28	_	29	31	34	38	115	_
Common Stock:													
Number of shares outstanding at year-end* $^{\!\star7}$ (thousands of shares)- \cdots	1,644,074	1,646,173	1,647,158	1,647,158	1,648,541	1,620,384	1,584,595	1,585,480	1,585,929	1,586,977	1,484,497	1,476,105	_
Financial Measures:													
ROE*8 (%)·····	15.1	13.4	9.4	7.8	7.5	7.5	(2.9)	9.3	11.3	10.7	9.8	3.2	_
ROA*9 (%)······	4.2	3.8	2.7	2.3	2.3	2.5	(0.9)	2.9	3.6	3.6	3.0	0.9	_
Net DER*10 (times)·····	0.9	1.0	1.0	1.0	0.9	0.8	0.9	0.8	0.7	0.7	0.8	0.7	_
D0E*11 (%) · · · · · · · · · · · · · · · · · · ·	3.5	3.2	2.4	2.2	2.3	2.1	1.6	2.7	3.5	3.6	3.7	3.7	_
Stock Price Information:													
Stock price (annual average) (yen, US dollars)·····	2,102	1,840	1,626	1,626	1,897	2,143	2,262	2,215	2,656	3,143	2,807	2,526	22.75
Price earnings ratio (PER)*12 (times) · · · · · · · · · · · · · · · · · · ·	7.68	6.73	7.47	8.31	8.68	8.69	(24.08)	8.00	7.54	8.46	8.34	21.75	_
Price book-value ratio (PBR)*13 (times) · · · · · · · · · · · · · · · · · · ·	1.1	0.9	0.6	0.6	0.6	0.6	0.8	0.7	0.8	0.9	0.9	0.7	_

(Unit: millions of yen)

- 1. The US dollar amounts represent translations, for convenience, of yen amounts at the rate of ¥111.0=\$1.00
- 2. Figures for the fiscal year ended March 31, 2011, have been adjusted retrospectively to reflect the impact of changes in the fiscal year end of consolidated subsidiaries.

 3. The application of IFRS 16 "Leases" from the start of the fiscal year ended March 31, 2020, increased total assets due to an increase in right-of-use assets included in calculations. In addition, lease payments have been reclassified from net cash provided by operating activities to net cash provided by financing activities.
- 1 In the fiscal year ended March 31, 2019, revenues exceeded the results of the previous fiscal year. This was mainly due to the application of IFRS 15 "Revenue from Contracts with Customers," which led to
- an increase of transactions wherein the identified performance obligation of the Company is the transfer of goods as principal and therefore revenue is recognized in the gross of consideration.

 *2 Net income (loss) attributable to owners of the parent corresponds to net income (loss) attributable to Mitsubishi Corporation under US GAAP. Borrowings (less current maturities) correspond to long-term
- debt, less current maturities under US GAAP. Equity attributable to owners of the parent corresponds to total Mitsubishi Corporation shareholders' equity under US GAAP.
- *3 Working capital consists of all current assets and liabilities, including cash and short-term debt.
 *4 "Gross interest-bearing liabilities" (excluding lease liabilities) is defined as the total of debt and borrowings of current and fixed liabilities.
- *5 Net interest-bearing liabilities is defined as gross interest-bearing liabilities minus cash and cash equivalents and time deposits.

- *6 The payout ratio was calculated based on net income attributable to owners of the parent for the fiscal year before reclassification (this includes the restatement of results for the fiscal years ended March 31, 2013 and March 31, 2014 due to the change from US GAAP to IFRS).
- *8 ROE is calculated by dividing net income (loss) attributable to owners of the parent by the average of equity attributable to owners of the parent at the beginning and end of the fiscal year.
- *9 ROA is calculated by dividing net income (loss) attributable to owners of the parent by the average of total assets at the beginning and end of the fiscal year.
- *10 Net DER is calculated by dividing net interest-bearing liabilities by equity attributable to owners of the parent at the end of the fiscal year.
 *11 DOE is calculated by dividing cash dividends per share by equity per share attributable to owners of the parent at the beginning and end of the fiscal year.
- *12 PER is calculated by dividing market capitalization, as determined by multiplying the average share price during the fiscal year by the number of shares issued at the fiscal year-end (including treasury stock held by the Company), by net income (loss) attributable to owners of the parent.

 *13 PBR is calculated by dividing market capitalization, as determined by multiplying the average share price during the fiscal year by the number of shares issued at the fiscal year-end (including treasury
- stock held by the Company), by equity attributable to owners of the parent.

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