

## Directors and Audit & Supervisory Board Members (As of July 1, 2022)

### Directors



**Takehiko Kakiuchi**  
Chairman of the Board

2022 Chairman of the Board (present position)  
2016 Director, President and CEO  
1979 Joined MC



**Katsuya Nakanishi**  
Representative Director, President and CEO

2022 Director, President and CEO (present position)  
1985 Joined MC



**Norikazu Tanaka**  
Director

2022 Director, Executive Vice President, Group CEO, Mineral Resources Group (Concurrently) Leader, EX Task Force (present position)  
1982 Joined MC



**Yasuteru Hirai**  
Representative Director

2021 Director, Executive Vice President, Corporate Functional Officer, Global Strategy, Chief Compliance Officer, Officer for Emergency Crisis Management Headquarters (present position)  
1984 Joined MC



**Yutaka Kashiwagi**  
Representative Director

2022 Director, Executive Vice President, Corporate Functional Officer, IT, CAO, Corporate Communications, Corporate Sustainability & CSR (present position)  
2021 Director, Executive Vice President, Corporate Functional Officer, Business Development for Japan, General Manager, Kansai Branch  
1986 Joined MC



**Yuzo Nouchi**  
Representative Director

2022 Director, Executive Vice President, Corporate Functional Officer, CFO (present position)  
1987 Joined MC



**Akitaka Saiki**  
Independent Director\*1

2017 Independent Director, MC (present position)  
2016 Retired from Ministry of Foreign Affairs of Japan  
1976 Joined the Ministry of Foreign Affairs of Japan



**Tsuneyoshi Tatsuoka**  
Independent Director\*1

2018 Independent Director, MC (present position)  
2015 Retired from METI  
1980 Joined the Ministry of International Trade and Industry (present Ministry of Economy, Trade and Industry (METI))



**Shunichi Miyanaga**  
Independent Director\*1

2019 Independent Director, MC (present position)  
Chairman of the Board, MHI (present position)  
2014 Director, President and CEO, MHI  
2013 Director, President, MHI  
1972 Joined Mitsubishi Heavy Industries, Ltd. ("MHI")



**Sakie Akiyama**  
Independent Director\*1

2020 Independent Director, MC (present position)  
2018 Founder, Saki Corporation (advisor) (present position)  
1994 Founder and CEO, Saki Corporation  
1987 Joined Arthur Andersen & Co. (currently Accenture PLC) (resigned in April 1991)



**Mari Sagiya**  
Independent Director\*1

2022 Independent Director, MC (present position)  
2016 Executive Vice President, Chief Marketing Officer, Salesforce.com Co., Ltd. (currently Salesforce Japan Co., Ltd.) (resigned in August 2019)  
2014 Executive Vice President, SAP Japan Co., Ltd. (resigned in December 2015)  
2005 Senior Vice President, IBM Japan, Ltd. (resigned in July 2014)  
1985 Joined IBM Japan, Ltd.

\*1 Indicates the fulfillment of the conditions for Outside Directors as provided for in Article 2, Item 15 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors / Auditors as specified by Tokyo Stock Exchange, Inc. as well as selection criteria for Independent Directors specified by Mitsubishi Corporation.

### Audit & Supervisory Board Members



**Hajime Hirano**  
Full-time Audit & Supervisory Board Member

2019 Full-time Audit & Supervisory Board Member (present position)  
1979 Joined MC



**Mitsumasa Icho**  
Full-time Audit & Supervisory Board Member

2022 Full-time Audit & Supervisory Board Member (present position)  
1982 Joined MC



**Rieko Sato**  
Independent Audit & Supervisory Board Member\*2

2020 Independent Audit & Supervisory Board Member, MC (present position)  
1998 Partner, ISHII LAW OFFICE (present position)  
1989 Shearman & Sterling LLP (resigned in July 1990)  
1984 Admitted to the Bar of Japan



**Takeshi Nakao**  
Independent Audit & Supervisory Board Member\*2

2020 Independent Audit & Supervisory Board Member, MC (present position)  
2006 CEO, PARTNERS HOLDINGS, Co. Ltd. (present position)  
1993 Admitted to Certified Public Accountant of Japan  
1989 Joined KPMG Minato Audit Corporation (currently KPMG AZSA LLC) (resigned in March 1996)



**Mari Kogiso**  
Independent Audit & Supervisory Board Member\*2

2022 Independent Audit & Supervisory Board Member, MC (present position)  
2021 Founder and CEO, SDG Impact Japan Inc. (present position)  
2019 General Manager, CEO Office, FAST RETAILING CO., LTD. (resigned in December 2020)  
1998 Joined World Bank (resigned in 2010)  
1990 Joined Long-term Credit Bank of Japan

\*2 Indicates the fulfillment of the conditions for Outside Audit & Supervisory Board Member as provided for in Article 2, Item 16 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors / Auditors as specified by Tokyo Stock Exchange, Inc. as well as selection criteria for Independent Audit & Supervisory Board Members specified by Mitsubishi Corporation.

Please refer to "Selection Criteria for Independent Directors and Independent Audit & Supervisory Board Members" on the MC website for thoughts regarding independence in selection criteria for Independent Members of the Board.  
(<https://www.mitsubishicorp.com/jp/en/about/governance/corporategovernance.html>)