Executive Officers (As of July 1, 2022)

President and Chief	Executive	
Executive Officer	Vice Presidents	
Katsuya Nakanishi*	Norikazu Tanaka*	

Norikazu Tanaka* Group CEO, Mineral Resources Group

Hidenori Takaoka President, Mitsubishi Corporation (Americas)

(Concurrently) Leader, EX Task Force

Kotaro Tsukamoto Group CEO, Industrial Materials Group

Jun Nishizawa Group CEO, Natural Gas Group

Norio Saigusa Group CEO, Food Industry Group

Aiichiro Matsunaga Group CEO, Power Solution Group

Yasuteru Hirai* Corporate Functional Officer, Global Strategy Chief Compliance Officer, Officer for Emergency Crisis Management Headquarters

Osamu Takeuchi Group CEO, Petroleum & Chemicals Solution Group

Yutaka Kashiwagi* Corporate Functional Officer, IT, CAO, Corporate Communications, Corporate Sustainability & CSR

Kiyotaka Kikuchi Group CEO, Consumer Industry Group (Concurrently) Division COO, Retail Div.

Takuya Kuga Group CEO, Urban Development Group

Shigeru Wakabayashi Group CEO, Automotive & Mobility Group

Yuzo Nouchi* Corporate Functional Officer, CFO

Koji Ota Group CEO, Industrial Infrastructure Group (Concurrently) Division COO, Plant Engineering Div.

Senior Vice Presidents

Hiroki Haba Division COO, Next-Generation Fuels & Petroleum Business Div.

Koichi Seri Division COO, Mineral Resources Trading Div.

Yasuhiro Kawakami Seconded to Cermaq Group AS (Chair of the Board)

Kenji Ota General Manager, Headquarters for the Middle Fast

Masaru Saito General Manager, Natural Gas Group

CEO Office (Concurrently) Division COO, North America Div.

Makoto Okawara General Manager, Finance Dept.

Naoshi Ogikubo General Manager, Urban Development Group CEO Office

Yoshiyuki Nojima General Manager, Corporate Administration Dept.

Akihiko Takada Managing Director, Mitsubishi

General Manager, Global Human Resources Dept.

Kyoya Kondo

Yasuyuki Asakura General Manager, Power Solution Group CEO Office

Ko Imamura

Sadahiko Haneji

Tetsuya Shinohara Coordination Dept.

Shota Kondo General Manager, Corporate Strategy & Planning Dept.

Satoshi Koyama Division COO, Mineral Resources Investment Div (Concurrently) General Manager, MDP Dept

Toshiaki Maekawa Division COO, Automotive Business Div.

Hideyuki Hori General Manager, Food Industry Group CEO Office

Koji Ohno Division COO, Steel Products Div.

Akifumi Suzuki Division COO, Global Marketing Div.

Tetsu Funayama Corporate Functional Officer, Business Development for Japan (Concurrently) General Manager, Kansai Branch

Kazuaki Yamana General Manager, Business Investment Management Dept.

Kenji Kobayashi Division COO, Asset Finance Div.

Juro Baba Special Appointments General Manager to Industrial Materials Group CEO

Ryosuke Tsugaru Division COO, Asia-Pacific Div.

Ken Yamaguchi Division COO, Food Science Div.

Satoshi Sato Division COO, Industrial Machinery Div.

Takehiro Fujimura General Manager, Internal Audit Dept.

Yuji Okafuji Division COO, Energy Service Solution Div.

(Concurrently) Seconded to Mitsubishi Corporation Energy Solutions Ltd. (Director, President and Chief Executive Officer)

Takuya Hirakuri CDO (Concurrently) Head of Industry DX Group (Concurrently) General Manager, Service

Industry DX Dept.

Shareholder Information (As of March 31, 2022)

Share Data

(1) Authorized share capital: 2,500,000,000 shares of common stock (2) Number of shares issued and number of shareholders as of March 31, 2022

As of March 31, 2021 Change As of March 31, 2022

Principal Shareholders

Name of Shareholders The Master Trust Bank of Japan, Ltd. (Trust Account) Custody Bank of Japan, Ltd. (Trust Account) EUROCLEAR BANK S.A./N.V. Meiji Yasuda Life Insurance Company Tokio Marine & Nichido Fire Insurance Co., Ltd. The Master Trust Bank of Japan, Ltd. (Mitsubishi Heavy Industries, Limited Account, Retirem JPMorgan Securities Japan Co., Ltd. STATE STREET BANK WEST CLIENT - TREATY 505234 The Master Trust Bank of Japan, Ltd. (Retirement Benefit Trust Account, Mitsubishi Electric Mitsubishi Heavy Industries, Ltd.

Number of Shareholders



Shareholder Composition (Shareholding Ratio)

	Public sector	Financial institutions	Se co
3/202	2	42.3%	!
	0.0%		
3/201	7	41.0%	3.5
	0.0%		
3/201	2	40.5%	3.7
	0.0%		

	Public sector	Financial institutions	Securities companies	Other companies	Foreign companies, etc.	Individuals and others	Total
3/2022	2	6,276,235	781,341	897,534	4,164,694	2,728,984	14,848,790
3/2017	2	6,513,301	560,741	1,247,225	5,152,930	2,421,797	15,895,996
3/2012	2	6,686,931	618,395	1,437,020	4,967,640	2,819,477	16,529,465

* Indicates a Director.

Corporation International (Europe) Plc. (Concurrently) General Manager, London Branch Tetsuo Kawate

Division COO, Isuzu Business Div.

(Concurrently) Division COO, Utility Retail Div

Seconded to Metal One Corporation (President & CEO, Director)

Seconded to Mitsubishi Development Pty Ltd (Managing Director & CEO)

General Manager, Global Strategy &

Number of shares issued	Number of shareholders
1,485,723,351	360,467
0	(9,333)
1,485,723,351	351,134

	Shareholding (Rounded down to the nearest thousand shares)		
	Number of shares (thousands)	Investment ratio (%)	
	251,409	16.98	
	91,884	6.20	
	77,540	5.23	
	58,361	3.94	
	50,913	3.44	
ment Benefit Trust Account)	32,276	2.18	
	24,217	1.63	
34	22,387	1.51	
: Corporation, Limited Account)	17,768	1.20	
	16,643	1.12	

Note: The investment ratio is computed by excluding 5,859,407 shares of treasury stock held by Mitsubishi Corporation and rounded to two decimal points.