Norikazu Tanaka Representative Director, Senior Executive Vice President

Yutaka Kashiwagi Representative Director. Executive Vice President

Yuzo Nouchi Representative Director. Executive Vice President

Tsuneyoshi Tatsuoka Independent Director*1

Shunichi Miyanaga

Independent Director*

Sakie Akiyama

Independent Director*1 Mari Sagiya

Independent Director*

Audit & Supervisory **Board Members**

Mitsumasa Icho

Full-time Audit & Supervisory Board Member

Akira Murakoshi

Full-time Audit & Supervisory Board Member

Rieko Sato Independent Audit & Supervisory Board Member*2

Takeshi Nakao Independent Audit &

Supervisory Board Member

Mari Kogiso Independent Audit & Supervisory Board Member* **President and Chief Executive Officer**

Katsuya Nakanishi*3

Senior Executive Vice President

Norikazu Tanaka*3 SEVP, Energy Transformation

Executive **Vice Presidents**

Kotaro Tsukamoto Group CEO, Industrial Materials Group

Jun Nishizawa Group CEO, Natural Gas Group

Norio Saigusa Group CEO, Food Industry Group

Aiichiro Matsunaga

Group CEO, Power Solution Group Yutaka Kashiwagi*3

Corporate Functional Officer, IT, CAO (Concurrently) Chief Compliance Officer, Officer for Emergency Crisis Management Headquarters

Kiyotaka Kikuchi

Group CEO, Consumer Industry Group

Takuya Kuga

Group CEO, Urban Development Group

Shigeru Wakabayashi

Automotive & Mobility Group

Yuzo Nouchi*3 Corporate Functional Officer, CFO

Koji Ota Group CEO, Industrial Infrastructure Group

Masaru Saito

EVP, Next-Generation Energy Business Head of Next-Generation Energy Business Group

Tetsuo Kawate

President, Mitsubishi Corporation (Americas)

Ko Imamura

Group CEO, Chemicals Solution Group

Satoshi Koyama

Group CEO, Mineral Resources Group (Concurrently) Division COO.

Mineral Resources Investment Div.

Senior Vice Presidents

Naoshi Ogikubo

General Manager. Urban Development Group CEO Office

Yoshiyuki Nojima General Manager.

Corporate Administration Dept. Akihiko Takada

Managing Director, Mitsubishi Corporation International (Europe) Plc. (Concurrently) General Manager,

London Branch Kyoya Kondo

Division COO, Isuzu Business Div.

Yasuyuki Asakura

General Manager. Power Solution Group CEO Office

Sadahiko Haneji

Mitsubishi International Corporation (Concurrently) EVP. Mitsubishi Corporation (Americas)

Tetsuya Shinohara

Corporate Functional Officer, CRO (Concurrently) General Manager. Global Strategy & Coordination Dept

Shota Kondo General Manager,

Corporate Strategy & Planning Dept.

Toshiaki Maekawa Division COO, Automotive Business Div.

Hideyuki Hori General Manager.

Food Industry Group CEO Office

Koji Ohno Division COO, Steel Products Div

Akifumi Suzuki Division COO, Global Marketing Div. Tetsu Funayama

Corporate Functional Officer, Business Development for Japan (Concurrently) General Manager. Kansai Branch

Kazuaki Yamana

General Manager **Business Investment Management Dent**

Kenji Kobayashi Corporate Functional Officer, CSEO Juro Baba

Seconded to Toyobo MC Corporation (Executive Vice-president & Representative Director, COO)

Ryosuke Tsugaru Division COO. Asia-Pacific Div.

Ken Yamaguchi Division COO, Food Sciences Div.

Satoshi Sato

Division COO. Industrial Machinery Div.

Takehiro Fujimura

General Manager, Internal Audit Dept.

Yuji Okafuji

Seconded to Mitsubishi Corporation Energy Solutions Ltd.

(Director, President and Chief Executive Officer)

Takuya Hirakuri

CDO (Concurrently) Head of Industry

Digital Transformation Group Akihiro Kurosawa

General Manager, Legal Dept

Kazuo Ito General Manager,

Consumer Industry Group CEO Office Yoshihiro Shimazu

General Manager, Corporate Accounting Dept.

Shuji Kobayashi

Division COO. Food Resources Div.

Keisuke Kitamura

Seconded to Metal One Corporation (President & CEO, Director)

Takuji Konzo

General Manager, Jakarta Representative Office

Satoshi Hamada Division COO. International Power Div.

Hiroshi Nishino President, Mitsubishi Corporation

China Co., Ltd. (Concurrently) General Manager, Beijing Branch, Mitsubishi Corporation China Co., Ltd. (Work location: Beijing)

Shareholder Information (As of March 31, 2023)

Share Data

(1) Authorized share capital: 2,500,000,000 shares of common stock

(2) Number of shares issued and number of shareholders as of March 31, 2023

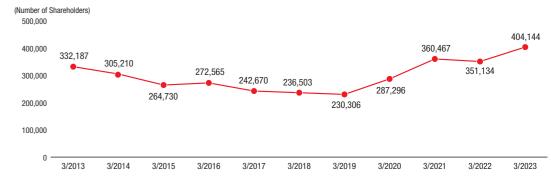
(2) Number of Strates issued and number of Strateholders as of March 51, 2025							
	Number of shares issued	Number of shareholders					
As of March 31, 2022	1,485,723,351	351,134					
Change	(27,421,000)	53,010					
As of March 31, 2023	1,458,302,351	404,144					

Principal Shareholders

	(Rounded down to the nearest thousand shares)			
Name of Shareholders	Number of shares (Thousands)	Investment ratio (%)		
The Master Trust Bank of Japan, Ltd. (Trust Account)	215,945	15.03		
EUROCLEAR BANK S.A./N.V.	107,908	7.51		
Custody Bank of Japan, Ltd. (Trust Account)	84,145	5.86		
Meiji Yasuda Life Insurance Company	58,361	4.06		
Tokio Marine & Nichido Fire Insurance Co., Ltd.	43,258	3.01		
The Master Trust Bank of Japan, Ltd. (Retirement Benefit Trust Account, Voting Trust)	32,276	2.24		
STATE STREET BANK WEST CLIENT – TREATY 505234	23,024	1.60		
The Master Trust Bank of Japan, Ltd. (Retirement Benefit Trust Account, Mitsubishi Electric Corporation, Limited Account)	17,768	1.23		
The Master Trust Bank of Japan, Ltd. (Retirement Benefit Trust Account, Nippon Yusen Kabushiki Kaisha, Limited Account)	15,000	1.04		
JP MORGAN CHASE BANK 385781	14,865	1.03		

Note: The investment ratio is computed by excluding 22,467,428 shares of treasury stock held by Mitsubishi Corporation and rounded to two decimal points

Number of Shareholders



Shareholder Composition (Shareholding Ratio)



							(1 stock unit/100 share
	Public sector	Financial institutions	Securities companies	Other companies	Foreign companies, etc.	Individuals and others	Total
3/2023	22	5,645,465	792,966	785,866	4,335,611	3,011,769	14,571,699
3/2018	2	6,430,461	479,045	1,184,453	5,458,427	2,343,766	15,896,154
3/2013	2	6,587,963	549,129	1,437,146	4,606,050	3,349,211	16,529,501

*1 Indicates the fulfillment of the conditions for Outside Directors as provided for in Article 2, Item 15 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors/Auditors as specified by Tokyo Stock Exchange, Inc. as well as selection criteria for Independent Directors specified by Mitsubishi Corporation.
*2 Indicates the fulfillment of the conditions for Outside Audit & Supervisory Board Member as provided for in Article 2, Item 16 of the Companies Act. Also indicates the fulfillment of the conditions for Independent Directors/Auditors as specified by Tokyo Stock Exchange, Inc. as well as selection criteria for Independent Audit & Supervisory Board Members specified by Mitsubishi Corporation.
*3 Indicates a Director.

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