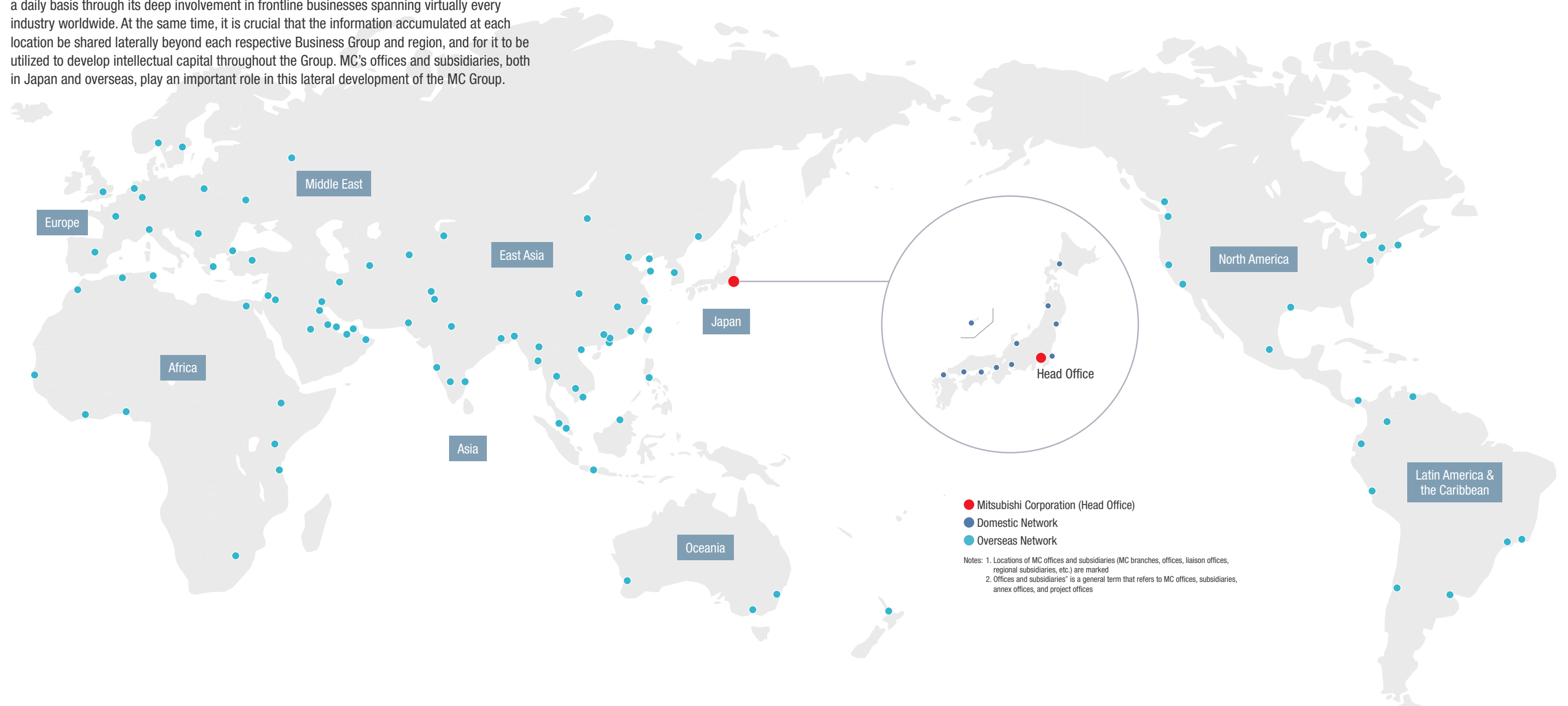


Global Network (Countries and Regions) (As of April 1, 2023)

MC leverages its global network, which it has developed over many years, to obtain an in-depth knowledge on a multifaceted range of macroeconomic, industrial, and geopolitical trends not limited to generally available information. MC also builds upon this intelligence and expertise on a daily basis through its deep involvement in frontline businesses spanning virtually every industry worldwide. At the same time, it is crucial that the information accumulated at each location be shared laterally beyond each respective Business Group and region, and for it to be utilized to develop intellectual capital throughout the Group. MC's offices and subsidiaries, both in Japan and overseas, play an important role in this lateral development of the MC Group.



- Mitsubishi Corporation (Head Office)
 - Domestic Network
 - Overseas Network
- Notes: 1. Locations of MC offices and subsidiaries (MC branches, offices, liaison offices, regional subsidiaries, etc.) are marked
 2. Offices and subsidiaries* is a general term that refers to MC offices, subsidiaries, annex offices, and project offices

Head Office	Network (Location of MC Operations)													
Tokyo	Japan (Number of offices: 11)		Overseas (Number of offices and subsidiaries: 110)											
	Sapporo	Osaka	North America		Latin America & the Caribbean		Europe			Africa	Middle East	East Asia	Asia	Oceania
	Akita	Takamatsu	New York	Panama City	London	Athens	Johannesburg	Dubai	Ulaanbaatar	Karachi	Bangkok	Melbourne		
	Sendai	Hiroshima	Seattle	Quito	Madrid	Moscow	Dakar	Cairo	Beijing	Islamabad	Kuala Lumpur	Sydney		
	Choshi	Fukuoka	Silicon Valley	Lima	Paris	Vladivostok	Casablanca	Amman	Guangzhou	Lahore	Singapore	Perth		
	Nagoya	Naha	Los Angeles	Bogotá	Amsterdam	Kyiv	Abidjan	Riyadh	Shenzhen	New Delhi	Phnom Penh	Auckland		
	Toyama		Houston	Santiago	Düsseldorf	Almaty	Algiers	Al Khobar	Wuhan	Mumbai	Hanoi			
			Washington, D.C.	Caracas	Milan	Istanbul	Lagos	Basra	Xiamen	Kolkata	Ho Chi Minh City			
			Boston	Buenos Aires	Oslo	Ankara	Tunis	Doha	Qingdao	Chennai	Jakarta			
			Vancouver	São Paulo	Stockholm	Ashgabat	Nairobi	Abu Dhabi	Shanghai	Bangalore	Bandar Seri Begawan			
			Toronto	Rio de Janeiro	Warsaw	Tashkent	Addis Ababa	Muscat	Dalian	Dhaka	Manila			
			Mexico City		Belgrade	Tel Aviv	Dar es Salaam	Kuwait	Chengdu	Yangon				
								Tehran	Hong Kong	Nay Pyi Taw				
									Taipei					
									Seoul					