

**Supplementary Information
For the Three Months Ended June 2019**

August 1, 2019

Mitsubishi Corporation

(Forward-Looking Statements)

- This release contains forward-looking statements about Mitsubishi Corporation's future plans, strategies, beliefs and performance that are not historical facts. Such statements are based on the company's assumptions and beliefs in light of competitive, financial and economic data currently available and are subject to a number of risks, uncertainties and assumptions that, without limitation, relate to world economic conditions, exchange rates and commodity prices.
- Accordingly, Mitsubishi Corporation wishes to caution readers that actual results may differ materially from those projected in this release and that Mitsubishi Corporation bears no responsibility for any negative impact caused by the use of this release.

(Notes Regarding these Presentation Materials)

- Consolidated net income in this presentation shows the amount of net income attributable to owners of the Parent, excluding noncontrolling interests. Equity shows the amount of equity attributable to owners of the Parent, excluding noncontrolling interests, which is a component of total equity.
- * "FY2018" refers as "Financial Year 2018", starting from April 2018 and ends in March 2019.
- * "FY2019" refers as "Financial Year 2019", starting from April 2019 and ends in March 2020.

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Business-related / Market-related Consolidated Net Income by Segment

(billion Yen)		FY2018 1Q	FY2019 1Q	YoY Change	Forecast for FY2019
Business -related	Natural Gas	28.5	26.8	-1.7	95.0
	Industrial Materials	9.6	11.4	+1.8	33.0
	Petroleum & Chemicals	11.0	4.6	-6.4	30.0
	Mineral Resources	5.0	2.6	-2.4	4.0
	Industrial Infrastructure	4.0	3.3	-0.7	17.0
	Automotive & Mobility	25.6	17.4	-8.2	88.0
	Food Industry	11.6	6.3	-5.3	54.0
	Consumer Industry	7.2	6.8	-0.4	19.0
	Power Solution	9.7	7.3	-2.4	25.0
	Urban Development	7.8	9.3	+1.5	28.0
	Total(Business-related)	120.2	95.8	-24.4	393.0
Market -related	Natural Gas	(3.6)	1.7	+5.3	(9.0)
	Mineral Resources	67.5	56.4	-11.1	201.0
	Industrial Infrastructure	10.4	2.0	-8.4	6.0
	Total(Market-related)	74.3	60.1	-14.2	198.0
Others	9.9	5.3	-4.6	9.0	
Total (All)	204.4	161.2	-43.2	600.0	

- ✓ Market-related sector includes North American shale gas and E&P in Natural Gas segment, Mineral Resources business except for trading and business incubation in Mineral Resources segment, and Ships (commercial vessels) in Industrial Infrastructure segment.
- ✓ Due to numerical rounding, the sum of net income for each segment in FY2018 does not necessarily equal to the consolidated net income for the entire company.

One-off Gains / Losses for the Three Months Ended June 2019

(Billion Yen)

FY2019 1Q																					
Total 5.5																					
【Main one-off gains】						7.4	【Main one-off losses】					(1.9)									
						1Q	2Q	3Q	4Q	Total											
D	Gains on business reorganization (Metal One)					2.7	-	-	-	-	2.7	C	Impairment losses on fixed assets / Petroleum business				(1.9)	-	-	-	(1.9)
C	Tax benefits related to Petroleum business					2.4	-	-	-	-	2.4										0
M	Construction contract amendment, etc. (Chiyoda Corporation)					2.3	-	-	-	-	2.3										0
One-off gains total						7.4	0	0	0	0	7.4	One-off losses total					(1.9)	0	0	0	(1.9)

FY2018 4Q																				
Total (87.2)																				
【Main one-off gains】						96.1	【Main one-off losses】					(183.3)								
						1Q	2Q	3Q	4Q	Total										
N	Reversal of provision for additional decommissioning costs / North Sea oil fields					-	-	5.2	0.2	5.4	N	Losses related to Exploration assets sales				(2.3)	(6.6)	0.3	(5.7)	(14.3)
N	Tax benefits related to Exploration business					-	-	-	2.7	2.7	N	Change in tax benefits estimation / Australian LNG business (Wheatstone)				-	-	-	(3.0)	(3.0)
N	Foreign exchange gain due to capital reduction / LNG business					2.6	-	-	-	2.6	N	Lump-sum depreciation of borrowing costs due to prepayment / North American business				-	-	-	(1.7)	(1.7)
K	Gains on sale of assets / Australian thermal coal business (Ulan/Clermont)					-	-	-	23.1	23.1	C	Deferred tax liability etc. / Basic chemicals-related business				-	-	-	(1.4)	(1.4)
K	Gain on sale of assets / Australian metallurgical coal business (Gregory Crinum)					-	-	-	6.4	6.4	K	Impairment loss, etc. / Chilean iron ore business (CMP)				-	-	(31.0)	0.1	(30.9)
K	Gain on sales of shares, etc.					-	-	-	3.9	3.9	K	Impairment loss, etc. / Mongolian uranium business (Areva Mongol)				-	-	-	(3.0)	(3.0)
K	Tax benefits due to asset sales					-	-	2.7	1.0	3.7	K	Allowance/ Chilean copper business				-	-	-	(2.6)	(2.6)
K	Gain on reversal of allowance for uncollectable accounts					2.3	-	-	-	2.3	K	Impairment loss on software R&D assets / Mineral resources business				-	-	-	(1.3)	(1.3)
M	Reversal of reserved fund of construction, etc. / Chiyoda Corporation					-	0.7	9.3	1.2	11.2	M	One-off losses related to Chiyoda Corporation				-	(55.5)	(11.4)	(17.0)	(83.9)
M	Tax benefits related to Ship business					8.0	-	-	-	8.0	M	Allowance for uncollectable accounts on loans				-	(1.4)	-	-	(1.4)
M	Gains on sales of ships					-	1.1	1.5	0.8	3.4	M	Impairment loss / Overseas industrial machinery business				-	-	-	(2.3)	(2.3)
U	One-off gains / Automotive business					-	-	-	8.8	8.8	L	Impairment loss / Overseas food materials business (Investment to Olam)				-	-	(27.8)	-	(27.8)
U	Other one-off gains					-	-	2.9	(0.1)	2.8	L	Allowance for restructuring costs of factories / UK Food business (Princes)				-	-	-	(1.5)	(1.5)
H	Gain on sale of fixed assets / Logistics business (Mitsubishi Corporation LT, Inc.)					-	-	-	1.9	1.9	L	Impairment losses / USA Grain business (Agrex)				-	-	-	(1.0)	(1.0)
E	Evaluation gain related to Overseas power generation business					-	7.4	(1.0)	(0.6)	5.8	E	Losses in Overseas power business				-	-	(4.1)	-	(4.1)
X	Gains on sales of shares in SIGMAXYZ					4.1	-	-	-	4.1	S	Loss related to withdrawal of Overseas business				-	-	(3.1)	1.0	(2.1)
One-off gains total						17.0	9.2	20.6	49.3	96.1	One-off losses total					(4.2)	(62.6)	(77.1)	(39.4)	(183.3)

[N] Natural Gas, [D] Industrial Materials, [C] Petroleum & Chemicals, [K] Mineral Resources, [M] Industrial Infrastructure, [U] Automotive & Mobility, [L] Food Industry, [H] Consumer Industry, [E] Power Solution, [S] Urban Development, [X] Corporate

✓ “Losses related to Exploration assets sales” recorded in FY2018 in Natural Gas segment includes 3 projects.

✓ One-off gains/losses of ±1 billion yen or more are disclosed.

Segment Results



【Notes for Performance at Principal Subsidiaries and Affiliates】

- The following data only contains principal subsidiaries and affiliates out of the total number of subsidiaries and affiliates of MC.
- The equity in earnings columns are grayed out in case of listed companies that have not yet announced earnings.
- In case of listed companies, earnings appear as figures prior to MC's consolidation adjustment.
- Some subsidiaries' and affiliates' earnings are consolidated with a time lag due to differences in the fiscal reporting periods, however significant transactions occurred during the lag period are covered in MC's consolidated earnings.
- "Equity Holding" is a rate to calculate MC's consolidated income by share in principal subsidiaries and affiliates.
- It will not necessarily be equivalent to MC's voting rights as disclosed in the Financial Section of Integrated Report/Annual Financial Report, etc.

Natural Gas Group

Consolidated Net Income

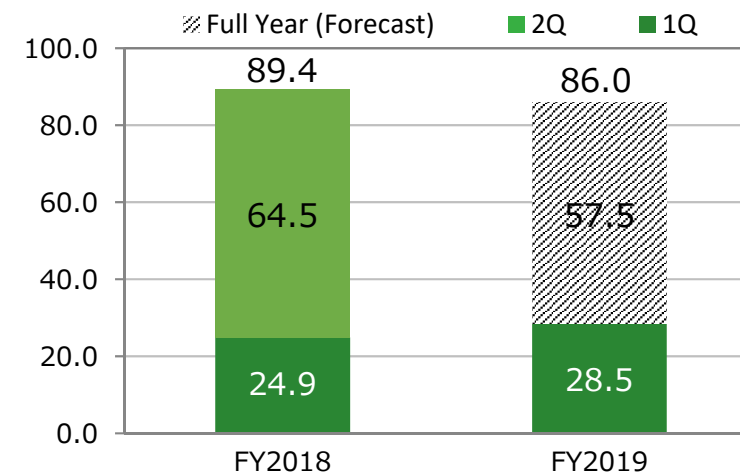
(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	24.6	28.5	+3.9	Increase in equity earnings from the LNG-related business and Shale gas business, etc.
One-off gains/losses	0.3	-	-0.3	
Total	24.9	28.5	+3.6	

Forecast for FY2019	Progress (%)	Remarks
86.0	33%	Concentration of equity earnings in the first half of the year in the LNG-related business and Shale gas business, etc.

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
■ LNG Business						
-	LNG business-related equity method income (*)	-	-	14.7	15.4	+ 0.7
(*) Not including Industrial Infrastructure Group's LNG business related equity method income (FY2018 1Q 0.3 billion yen, FY2019 1Q 0.1 billion yen).						
-	LNG business-related dividend income (after tax)	-	-	13.9	12.2	- 1.7
■ Shale Gas Business						
-	Shale gas business-related consolidated net income	-	-	(1.0)	2.1	+ 3.1

(Billion Yen) Consolidated Net Income



One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Reversal of provision for additional decommissioning costs / North Sea oil fields	-	-	5.2	0.2	5.4
Tax benefits related to Exploration business	-	-	-	2.7	2.7
Foreign exchange gain due to capital reduction / LNG business	2.6	-	-	-	2.6
One-off gains total	2.6	0	5.2	2.9	10.7
Losses related to Exploration assets sales	(2.3)	(6.6)	0.3	(5.7)	(14.3)
Change in tax benefits estimation / Australian LNG business (Wheatstone)	-	-	-	(3.0)	(3.0)
Lump-sum depreciation of borrowing costs due to prepayment / North American business	-	-	-	(1.7)	(1.7)
One-off losses total	(2.3)	(6.6)	0.3	(10.4)	(19.0)

Industrial Materials Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	9.6	8.7	-0.9	Increase in equity earnings from Metal One Corp. due to business reorganization profit, etc.
One-off gains/losses	-	2.7	+2.7	
Total	9.6	11.4	+1.8	

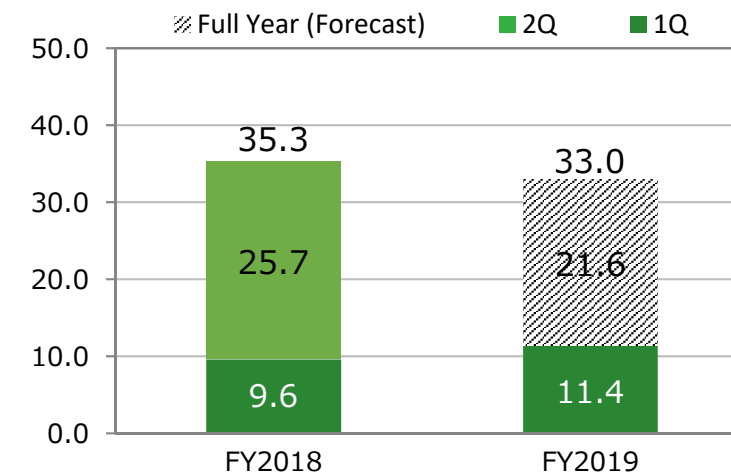
Forecast for FY2019	Progress (%)	Remarks
33.0	35%	Increase in equity earnings from Metal One Corp. due to business reorganization profit, etc.

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Subsidiary	MC CARBON CO.,LTD.(Japan)	Sales of carbon materials and carbon products, and trading agency	100.00	0.1	0.1	0
Subsidiary	METAL ONE CORPORATION (Japan)	Steel products operations	60.00	4.2	5.5	+ 1.3
Subsidiary	MITSUBISHI INTERNATIONAL POLYMERTRADE CORPORATION (U.S.A)	Sales of plastics and functional chemical products in the Americas	100.00	0.1	0.2	+ 0.1

Consolidated Net Income

(Billion Yen)



One-off Gains/Losses

[FY2019]

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Gains on business restructuring (Metal One)	2.7	-	-	-	2.7
One-off gains total	2.7	0	0	0	2.7

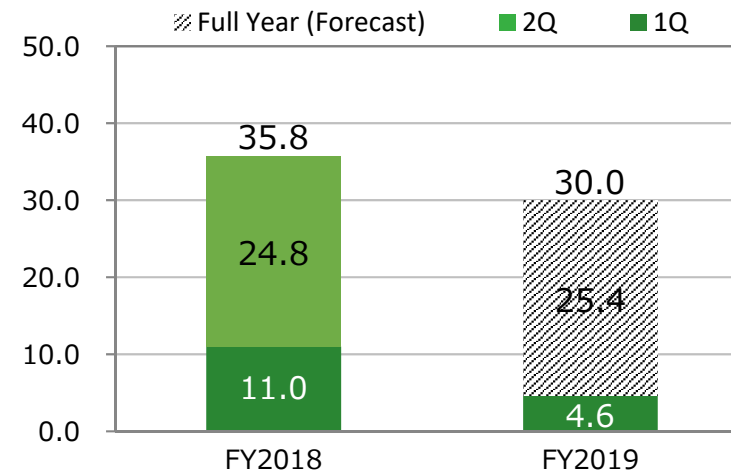
Petroleum & Chemicals Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	11.0	4.1	-6.9	Decrease in trading profit in the Overseas petroleum businesses as well as decrease in equity earnings in the Petrochemicals business, etc.
One-off gains/losses	-	0.5	+0.5	
Total	11.0	4.6	-6.4	

Forecast for FY2019	Progress (%)	Remarks
30.0	15%	Decrease in trading profit in the Overseas petroleum businesses, etc.

(Billion Yen) Consolidated Net Income



Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Affiliate	Astomos Energy Corporation (Japan)	Import, trading, domestic distribution and sales of LPG	49.00	(0.5)	0.7	+ 1.2
Subsidiary (listed)	CHUO KAGAKU CO., LTD. (Japan)	Manufacturing and sales of plastic food containers	60.59	0.6	0.1	- 0.5
Subsidiary	MC FERTICOM CO., LTD. (Japan)	Manufacturing of fertilizers	72.83	0.1	0.1	0
Affiliate (listed)	MEIWA CORPORATION (Japan)	Domestic sales and import-export business of chemical and other products	33.05	0.2	0.1	- 0.1
Subsidiary	Mitsubishi Corporation Energy Co., Ltd.	Domestic sale and trade (export/import) of petroleum products	100.00	(0.3)	0.1	+ 0.4
Subsidiary	MITSUBISHI CORPORATION PLASTICS LTD. (Japan)	Marketing of synthetic raw materials and plastics	100.00	0.8	0.8	0
Subsidiary	MITSUBISHI SHOJI CHEMICAL CORP (Japan)	Marketing of solvents, coating resins, silicones, fumed silica	100.00	0.5	0.3	- 0.2
Affiliate	SPDC LTD. (Japan)	Investment and petroleum and petrochemicals-related businesses	33.34	3.7	1.1	- 2.6
-	Global chemical trading business (*1)	-	-	0.0	0.4	+ 0.4
-	Global petroleum business-related income (*2)	-	-	1.0	(3.6)	- 4.6

(*1) Total profits from chemical trading companies which have been spinned off in FY2018.

(*2) Total profits from subsidiaries under Petro Diamond.

One-off Gains/Losses

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
[FY2019]					
Tax benefits related to Petroleum business	2.4	-	-	-	2.4
One-off gains total	2.4	0	0	0	2.4
Impairment losses on fixed assets / Petroleum business	(1.9)	-	-	-	(1.9)
One-off losses total	(1.9)	0	0	0	(1.9)
[FY2018]					
Deferred tax liability etc. / Basic chemicals-related business	-	-	-	(1.4)	(1.4)
One-off losses total	0	0	0	(1.4)	(1.4)

Mineral Resources Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	70.2	59.0	-11.2	Decrease in trading profit due to increased production costs in the Australian metallurgical coal business and the disposal of the Australian thermal coal business, and decrease in dividends received in the copper business, etc.
One-off gains/losses	2.3	0	-2.3	
Total	72.5	59.0	-13.5	

Forecast for FY2019	Progress (%)	Remarks
205.0	29%	In addition to higher price and increased sales quantities of metallurgical coal during this period, the concentrated equity earnings due to the claudication in Australian metallurgical coal business, etc.

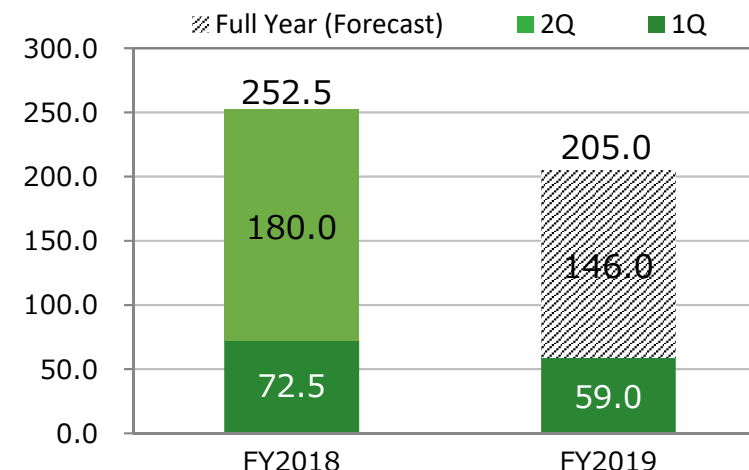
Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Affiliate	IRON ORE COMPANY OF CANADA (Canada)	Iron ore mining, processing, and sales	26.18	2.2	3.2	+ 1.0
Subsidiary	M.C. INVERSIONES LIMITADA (Chile)	Mineral resources management company in Latin America	100.00	1.2	0.7	- 0.5
Subsidiary	Mitsubishi Corporation RtM Japan Ltd. (Japan)	Mineral resources and metals trading	100.00	3.8	1.8	- 2.0
Subsidiary	MITSUBISHI DEVELOPMENT PTY LTD (Australia)	Investment, production, and sales of coal and other mineral resources	100.00	58.5	52.3	- 6.2
■ Copper Business						
Subsidiary	JECO CORPORATION (Japan)	Investment company for Escondida copper mine in Chile (*)	70.00	5.5	1.5	- 4.0
Affiliate	JECO 2 LTD (U.K.)	Investment company for Escondida copper mine in Chile (*)	50.00	1.2	0.3	- 0.9
Subsidiary	MC COPPER HOLDINGS B.V. (Netherlands)	Investment company for Los Pelambres copper mine in Chile (MC's shareholding in Los Pelambres through indirect investment: 5%)	100.00	0.0	2.1	+ 2.1
Subsidiary	MC RESOURCE DEVELOPMENT LTD. (U.K.)	Investment company for Anglo American Sur, S.A. (Chile) (MC's shareholding in Anglo American Sur through indirect investment: 20.4%)	100.00	0.6	0.7	+ 0.1

Besides JECO CORPORATION, JECO 2 LTD, MC COPPER HOLDINGS B.V., and MC RESOURCE DEVELOPMENT LTD., copper business includes dividend income after tax from Antamina of 2.4 billion yen for FY2019 1Q. (0.1 billion yen increase compared with FY2018 1Q)

(*) Mitsubishi Corporation's indirect shareholding in Escondida copper mine is 8.25%, through both JECO CORPORATION and JECO 2 LTD.

(Billion Yen) Consolidated Net Income



One-off Gains/Losses

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
【FY2018】					
Gains on sale of assets / Australian thermal coal business (Ulan/Clermont)	-	-	-	23.1	23.1
Gain on sale of assets / Australian metallurgical coal business (Gregory Crinum)	-	-	-	6.4	6.4
Gain on sales of shares, etc.	-	-	-	3.9	3.9
Tax benefits due to asset sales	-	-	2.7	1.0	3.7
Gain on reversal of allowance for uncollectable accounts	2.3	-	-	-	2.3
One-off gains total	2.3	0	2.7	34.4	39.4
Impairment loss, etc. / Chilean iron ore business (CMP)	-	-	(31.0)	0.1	(30.9)
Impairment loss, etc. / Mongolian uranium business (Areva Mongol)	-	-	-	(3.0)	(3.0)
Allowance/ Chilean copper business	-	-	-	(2.6)	(2.6)
Impairment loss on software R&D assets / Mineral resources business	-	-	-	(1.3)	(1.3)
One-off losses total	0	0	(31.0)	(6.8)	(37.8)

Industrial Infrastructure Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	6.4	3.0	-3.4	Rebound from gains on deferred tax assets in the Ship business in the previous year, etc.
One-off gains/losses	8.0	2.3	-5.7	
Total	14.4	5.3	-9.1	

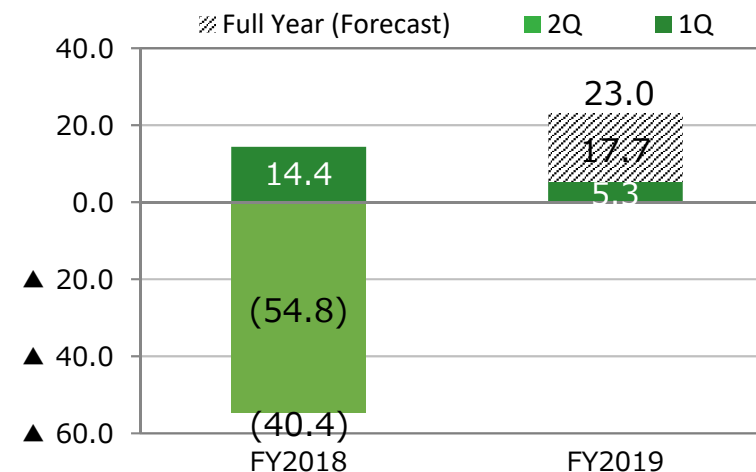
Forecast for FY2019	Progress (%)	Remarks
23.0	23%	-

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Affiliate (listed)	Chiyoda Corporation (Japan)	Plant engineering business	33.57	(0.2)	0.7	+ 0.9
Subsidiary	Mitsubishi Corporation Technos (Japan)	Sales of machine tools and industrial machinery	100.00	0.0	0.2	+ 0.2
Subsidiary	MSK FARM MACHINERY CORPORATION (Japan)	Sales of agricultural machinery and construction and maintenance service of dairy farming facilities	100.00	0.2	0.3	+ 0.1
Subsidiary	Nikken Corporation (Japan)	Rental and sales of construction machinery and other equipment	100.00	0.7	0.9	+ 0.2
-	Other energy infrastructure related business companies in total	-	-	1.4	1.6	+ 0.2
-	Commercial ships related business companies in total (*)	-	-	1.8	2.6	+ 0.8
-	Marine & gas carriers related business companies in total	-	-	1.1	1.4	+ 0.3

(*) Tax effects of the parent company are included.

(Billion Yen) Consolidated Net Income



One-off Gains/Losses

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
[FY2019]					
Construction contract amendment, etc. (Chiyoda Corporation)	2.3	-	-	-	2.3
One-off gains total	2.3	0	0	0	2.3
[FY2018]					
Reversal of reserved fund of construction, etc. / Chiyoda Corporation	-	0.7	9.3	1.2	11.2
Tax benefits related to Ship business	8.0	-	-	-	8.0
Gains on sales of ships	-	1.1	1.5	0.8	3.4
One-off gains total	8.0	1.8	10.8	2.0	22.6
One-off losses related to Chiyoda Corporation	-	(55.5)	(11.4)	(17.0)	(83.9)
Allowance for uncollectable accounts on loans	-	(1.4)	-	-	(1.4)
Impairment loss / Overseas industrial machinery business	-	-	-	(2.3)	(2.3)
One-off losses total	0	(56.9)	(11.4)	(19.3)	(87.6)

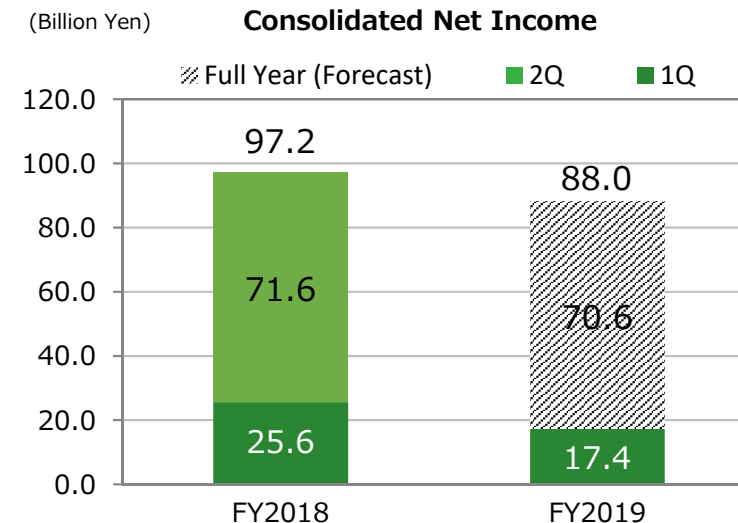
Automotive & Mobility Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	25.6	17.4	-8.2	Decrease in equity earnings from Mitsubishi Motors Corporation and the Asian automotive business, etc.
One-off gains/losses	0	0	0	
Total	25.6	17.4	-8.2	

Forecast for FY2019	Progress (%)	Remarks
88.0	20%	Decrease in equity earnings from Mitsubishi Motors Corporation and the Asian automotive business, etc.

Consolidated Net Income



Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
-	Automobile related business companies in Thailand & Indonesia	-	-	19.1	15.7	- 3.4
Affiliate (listed)	MITSUBISHI MOTORS CORPORATION(*)	Sales and manufacture of automobiles and its parts	20.00	5.6	1.9	- 3.7

(*) In addition, there is a consolidated adjustment of -2.3 billion in FY2018 and -1.3 billion in FY2019 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, etc.

(Partial breakdown of Automobile related business in Thailand & Indonesia)

Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	FY2018 1Q	FY2019 1Q	Increase or Decrease
Affiliate	PT.KRAMA YUDHA TIGA BERLIAN MOTORS(Indonesia)	Imports and sales of automobiles (MFTBC)	30.00	0.4	0.1	- 0.3
Affiliate	PT MITSUBISHI MOTORS KRAMA YUDHA SALES INDONESIA(Indonesia)	Imports and sales of automobiles (MMC)	40.00	0.9	0.3	- 0.6

One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
One-off gains / Automotive business	-	-	-	8.8	8.8
Other one-off gains	-	-	2.9	(0.1)	2.8
One-off gains total	0	0	2.9	8.7	11.6

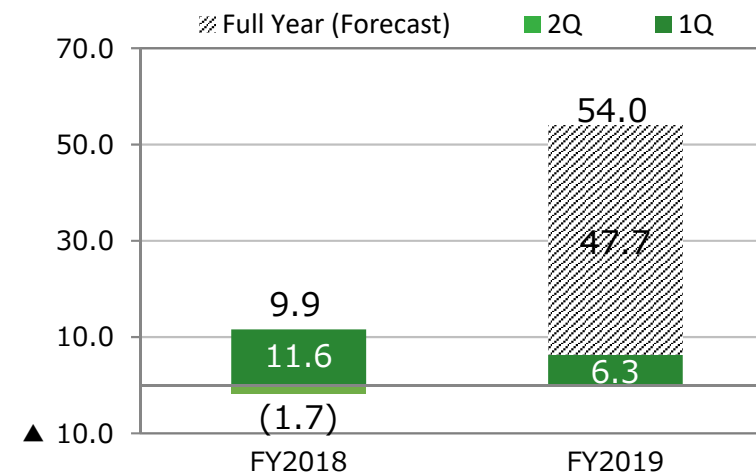
Food Industry Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	11.6	6.3	-5.3	Decrease in equity earnings from the Salmon farming business, etc.
One-off gains/losses	-	-	-	
Total	11.6	6.3	-5.3	

Forecast for FY2019	Progress (%)	Remarks
54.0	12%	Decrease in equity earnings from the Salmon farming business, etc.

(Billion Yen) Consolidated Net Income



Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Subsidiary	Agrex, Inc. (U.S.A)	Grain & oilseeds procurement and sales	100.00	0.2	0.0	- 0.2
Subsidiary	CERMAQ GROUP AS (Norway)	Farming, processing and sales of salmon	100.00	3.3	(0.9)	- 4.2
Subsidiary	Dai-Nippon Meiji Sugar Co., Ltd. (Japan)	Manufacturing and wholesale of sugar products	100.00	0.6	0.6	0
Subsidiary	Foodlink Corporation (Japan)	Sales of meat and meat products	99.42	0.9	0.6	- 0.3
Subsidiary	INDIANA PACKERS CORPORATION (U.S.A.)	Processing and sales of pork	80.00	0.2	0.9	+ 0.7
Affiliate (listed)	Itoham Yonekyu Holdings Inc. (Japan)	Manufacturing and sales of meats and processed foods	38.94	0.5	(0.1)	- 0.6
Subsidiary	Japan Farm Holdings, Ltd. (Japan)	Poultry /Swine breeding, chicken processing	92.66	0.5	0.3	- 0.2
Affiliate (listed)	Kadoya Sesame Mills, Inc. (Japan)	Manufacturing and sales of sesame oil and sesame	26.35	0.3	0.2	- 0.1
Affiliate (listed)	KFC Holdings Japan Ltd. (Japan)	Fast-food restaurant chain (Fried Chicken)	35.22	(0.1)	0.2	+ 0.3
Subsidiary	MITSUBISHI CORPORATION LIFE SCIENCES LIMITED (Japan)	Production and sales of food ingredients	100.00	1.5	0.9	- 0.6
Subsidiary (listed)	Nihon Shokuhin Kako Co., Ltd. (Japan)	Manufacturing of corn starch and related processed products	59.82	0.2	0.0	- 0.2
Subsidiary (listed)	Nitto Fuji Flour Milling Co., Ltd. (Japan)	Flour miller	64.48	0.5	0.6	+ 0.1
Subsidiary	Nosan Corporation (Japan)	Manufacturing and marketing of livestock feed	100.00	0.7	0.6	- 0.1
Affiliate (listed)	OLAM INTERNATIONAL LIMITED (Singapore) (*)	Farming, procuring, processing and sales of agriproducts	17.40	2.3	2.4	+ 0.1
Subsidiary	Princes Limited (U.K.)	Manufacturing of food products and soft drinks	100.00	0.4	0.8	+ 0.4
Subsidiary	TH FOODS, Inc. (U.S.A)	Manufacturing of rice crackers	53.16	0.2	0.1	- 0.1
Subsidiary	Toyo Reizo Co., Ltd. (Japan)	Processing and sales of marine products	95.08	0.0	0.4	+ 0.4

(*) In addition, there is a consolidated adjustment of -0.4 billion yen in FY2018 and -0.4 billion yen in FY2019 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, adjustments of accounting differences, etc.

One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Impairment loss / Overseas food materials business (Investment to Olam)	-	-	(27.8)	-	(27.8)
Allowance for restructuring costs of factories / UK Food business (Princes)	-	-	-	(1.5)	(1.5)
Impairment losses / USA Grain business (Agrex)	-	-	-	(1.0)	(1.0)
One-off losses total	0	0	(27.8)	(2.5)	(30.3)

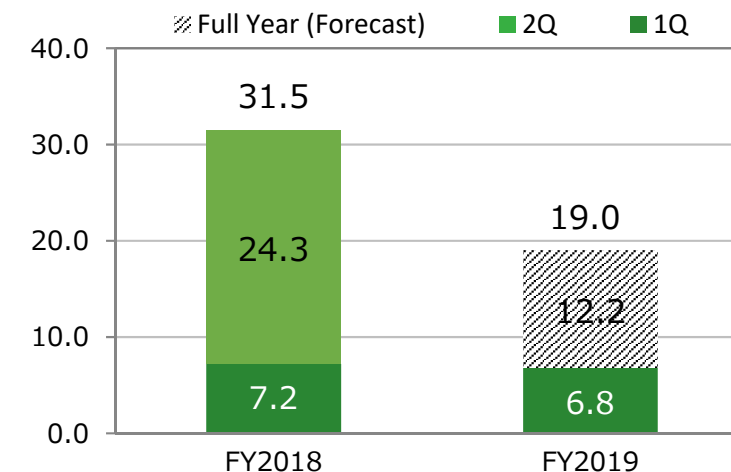
Consumer Industry Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	7.2	6.8	-0.4	-
One-off gains/losses	-	-	-	
Total	7.2	6.8	-0.4	

Forecast for FY2019	Progress (%)	Remarks
19.0	36%	Concentration of equity earnings in the first half of the year in the Convenience store business, etc.

(Billion Yen) Consolidated Net Income



Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Subsidiary (listed)	LAWSON, INC. (Japan) (*)	Franchise chain of LAWSON convenience stores	50.12	3.1	3.6	+ 0.5
Affiliate (listed)	Life Corporation (Japan)	Supermarket chain stores	23.23	0.4	0.5	+ 0.1
Subsidiary	MC Healthcare, Inc. (Japan)	Hospital management solutions, medication & medical equipment distribution	80.00	0.2	0.1	- 0.1
Subsidiary	MITSUBISHI CORPORATION FASHION (Japan)	OEM business for apparel goods	100.00	0.3	0.5	+ 0.2
Subsidiary	Mitsubishi Corporation LT, Inc. (Japan)	Warehousing and general logistics services	100.00	1.0	0.5	- 0.5
Subsidiary	Mitsubishi Shoji Packaging Corporation (Japan)	Sales and marketing of packaging products/systems & paper products	92.15	0.6	0.5	- 0.1
Subsidiary (listed)	Mitsubishi Shokuhin Co., Ltd (Japan)	Wholesale and logistics of processed foods, frozen and chilled foods etc.	61.99	1.6	1.6	0
Subsidiary (listed)	Nippon Care Supply Co., Ltd. (Japan)	Nursing care equipment rental	74.78	0.2	0.3	+ 0.1
Affiliate (listed)	Toyo Tire Corporation (Japan)	Tire business and automotive parts business	20.02	-	1.1	+ 1.1

(*) In addition, there is a consolidated adjustment of -0.8 billion yen in FY2018 and -1.3 billion yen in FY2019 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, adjustments of accounting differences, etc.

One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Gain on sale of fixed assets / Logistics business (Mitsubishi Corporation LT, Inc.)	-	-	-	1.9	1.9
One-off gains total	0	0	0	1.9	1.9

Power Solution Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	9.7	7.3	-2.4	Decrease in equity earnings from the Overseas power generation business, etc.
One-off gains/losses	0	0	0	
Total	9.7	7.3	-2.4	

Forecast for FY2019	Progress (%)	Remarks
25.0	29%	-

Principal Subsidiaries and Affiliates

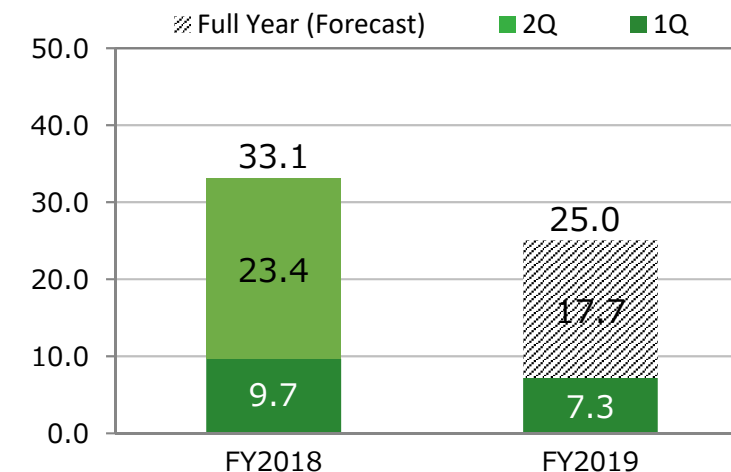
Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings (Billion Yen)		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Subsidiary	Diamond Generating Asia, Limited (Hong Kong) (*1)	Electric Power Business	100.00	3.1	(*2) 7.2	+ 4.1
Subsidiary	Diamond Generating Corporation (U.S.A.)	Electric Power Business	100.00	1.1	(0.4)	- 1.5
Subsidiary	Diamond Generating Europe Limited (U.K.)	Electric Power Business	100.00	5.0	1.6	- 3.4
Subsidiary	Diamond Transmission Corporation (U.K.)	Power Transmission Business	100.00	1.0	0.2	- 0.8
Subsidiary	Mitsubishi Corporation Power Ltd. (Japan)	Electric Power Business	100.00	1.5	0.7	- 0.8
Subsidiary	Mitsubishi Corporation Machinery, Inc. (Japan)	Export, import and domestic trading of machine parts	100.00	(*3) 0.3	(*3) 0.1	- 0.2

(*1) The corresponding figure is the total of 8 companies, including companies which are administrated by Diamond Generation Asia, Limited.

(*2) Tax effects of the parent company are included.

(*3) From the disclosure of FY2019, the figure excludes Industrial Infrastructure and Urban Development Groups' equity in earnings (FY2018 1Q 0.3 billion yen, FY2019 1Q 0.1 billion yen).

(Billion Yen) Consolidated Net Income



One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Evaluation gain related to Overseas power generation business	-	7.4	(1.0)	(0.6)	5.8
One-off gains total	0	7.4	(1.0)	(0.6)	5.8
Losses in Overseas power business	-	-	(4.1)	-	(4.1)
One-off losses total	0	0	(4.1)	0	(4.1)

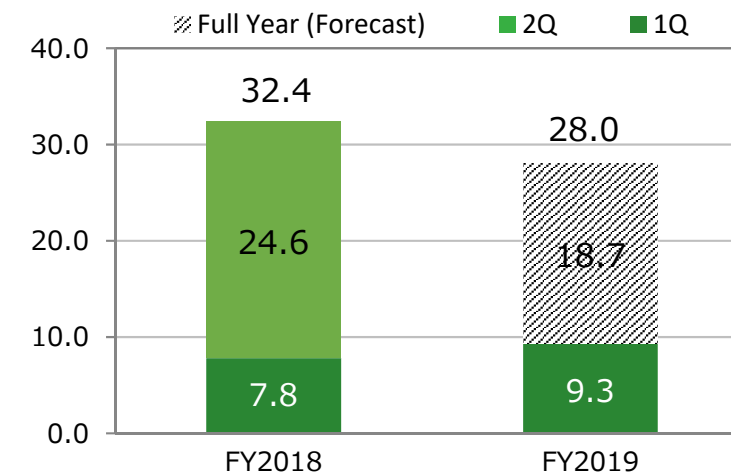
Urban Development Group

Consolidated Net Income

(Billion Yen)	FY2018 1Q	FY2019 1Q	YoY Change	Main Reasons
Ordinary Income	9.7	9.3	-0.4	Rebound from the impairment losses in the European financing business in the previous year, etc.
One-off gains/losses	(1.9)	-	+1.9	
Total	7.8	9.3	+1.5	

Forecast for FY2019	Progress (%)	Remarks
28.0	33%	Increase in unrealized profits in the Investment fund-related business, etc.

(Billion Yen) Consolidated Net Income



Principal Subsidiaries and Affiliates

Subsidiary/Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2018 1Q	FY2019 1Q	
Affiliate (listed)	AGP Corporation (Japan)	Supply of airport ground power, maintenance of airport facilities, manufacture and sale of food carts	26.81	0.0	0.0	0
Subsidiary	Diamond Realty Investments, Inc. (U.S.A.)	Real estate investment	100.00	(0.1)	1.4	+ 1.5
Subsidiary	Diamond Realty Management Inc. (Japan)	Real estate asset management and investment advisory	100.00	1.3	0.5	- 0.8
Subsidiary	MC Aviation Partners Inc. (Japan)	Aircraft leasing and management services	100.00	0.4	1.0	+ 0.6
Affiliate	Mitsubishi Auto Leasing Holdings Corporation (Japan)	Auto leases, installment sales and other financial services	50.00	0.4	0.3	- 0.1
Subsidiary	Mitsubishi Corp.-UBS Realty Inc. (Japan)	Investment management business	51.00	0.5	0.5	0
Subsidiary	Mitsubishi Corporation Urban Development, Inc. (Japan)	Development & operating of commercial properties	100.00	0.3	1.6	+ 1.3
Affiliate (listed)	Mitsubishi UFJ Lease & Finance Company Ltd. (Japan) (*1)	Leasing, installment sales and other financing	20.00	2.0	3.7	+ 1.7
-	Fund related business companies in total (*2) (*3)	-	-	4.4	3.9	- 0.5

(*1) From the disclosure of FY2018, the figures contain consolidation adjustment regarding significant transactions occurred during the lag period which is included in the affiliate's result of FY2017.

(*2) From the disclosure of FY2018, tax effects of the parent company are included.

(*3) From the disclosure of FY2019, three companies(MC CAPITAL INC./MC GIP -UK LTD /MC US INVESTMENT, INC) and other small funds are included in this category. The figure of FY2018 is also restated retroactively.

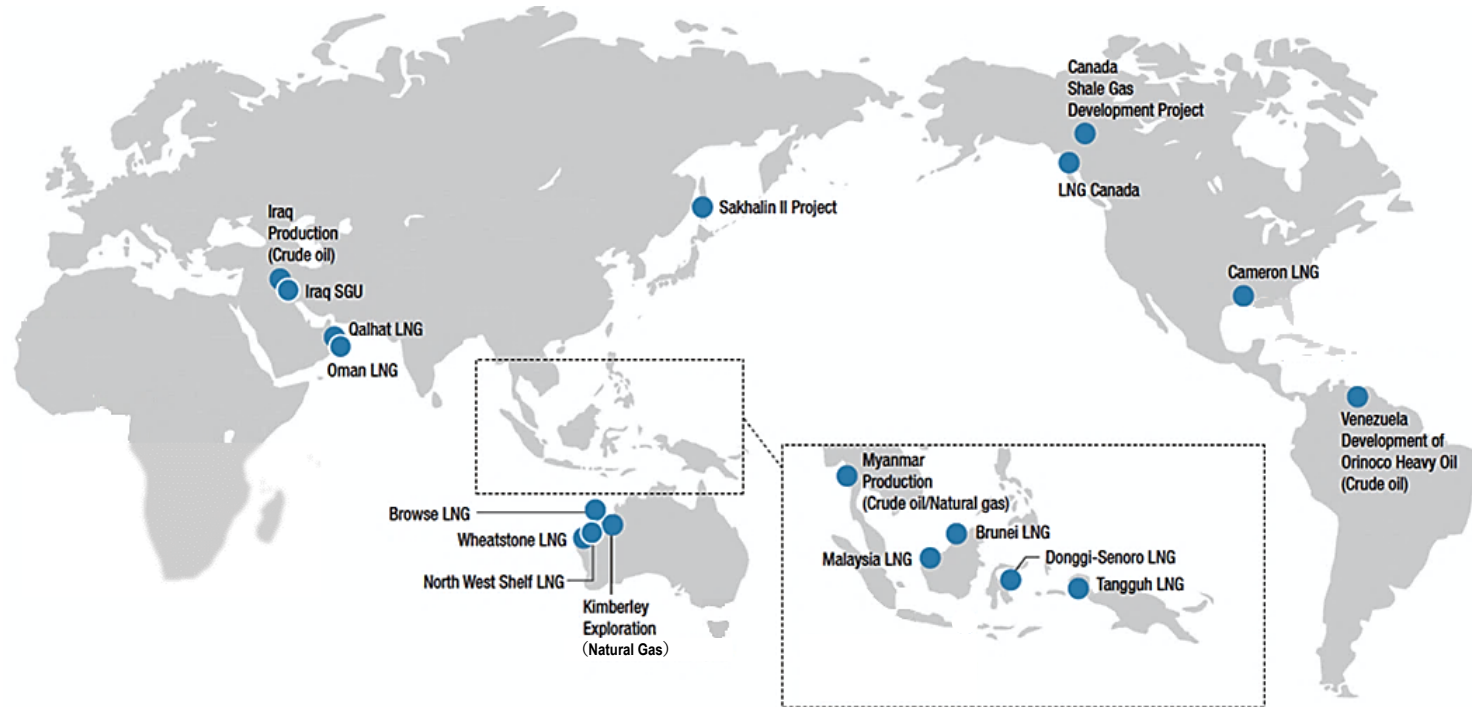
One-off Gains/Losses

[FY2018]	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
Loss related to withdrawal of Overseas business	-	-	(3.1)	1.0	(2.1)
Loss related to withdrawal of Europe Finance business(1Q:impairment/2Q:sale)	(1.9)	0.9	-	-	(1.0)
One-off losses total	(1.9)	0.9	(3.1)	1.0	(3.1)

Segment Results Supplementary Information



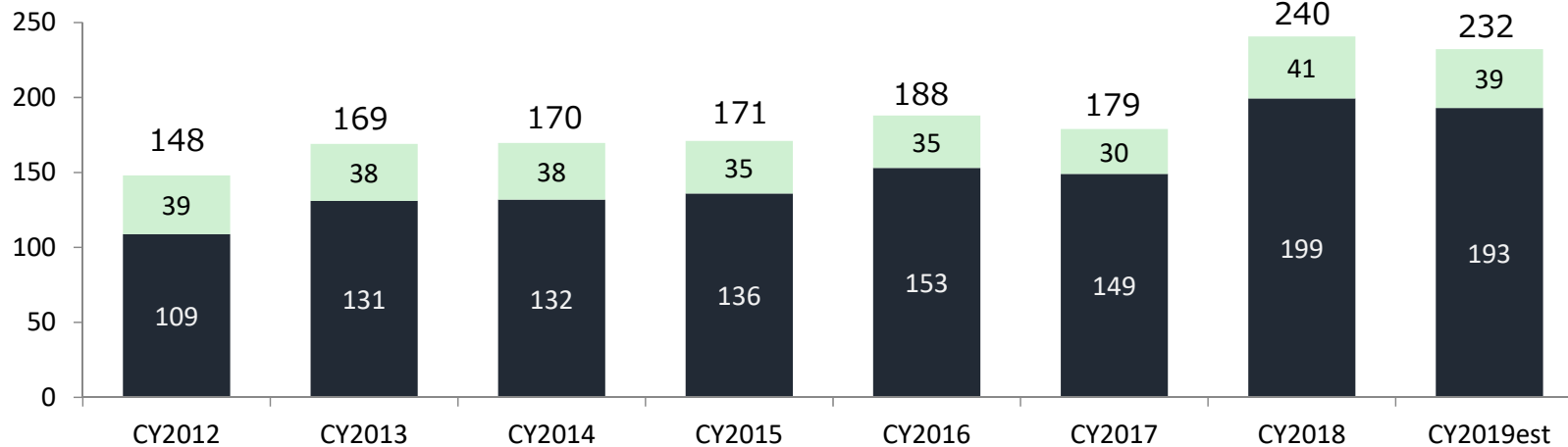
Global Energy Resource-related Businesses Natural Gas Group



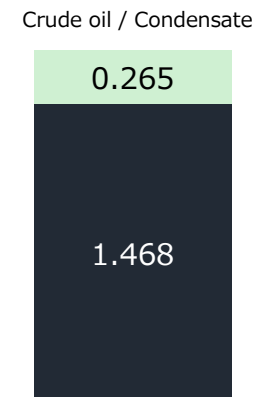
Equity Share of Production (Thousand BBL/day)

Equity Share of Oil and Gas Production Volume (Yearly Average) (*1)

■ Natural Gas ■ Crude Oil / Condensate



MC's Reserves



Total 1.733 billion barrels (*1) (*2)
(As of Dec 31, 2018)

(*1) Oil equivalent. Includes consolidated subsidiaries and equity-method affiliates.

(*2) Participating interest equivalent. Includes reserves based on MC's in-house methodology.

Involvement in LNG Projects Natural Gas Group

<Existing Projects in Production>

Project	Beginning of Production	Annual Production Capacity (Million Ton)			Buyer	Seller	Shareholding	MC's Participation	Business Contribution (*6)
		Total	MC's share						
Brunei	1972	7.2	1.8	25%	JERA, Tokyo Gas, Osaka Gas, etc.	Brunei LNG	Brunei Gov. (50%), Shell(25%), MC (25%)	1969	A B C D
Malaysia I (Satu)	1983	8.4	0.42	5%	JERA, Tokyo Gas, Saibu Gas	Malaysia LNG	Petronas (90%), Sarawak Gov. (5%), MC (5%)	1978	A B C D
Malaysia II (Dua)	1995	9.6	0.96	10%	Tohoku Elec., Tokyo Gas, Shizuoka Gas, Sendai City Gas Authority, JXTG Holdings, Korea Gas, CPC		Petronas (80%), Sarawak Gov. (10%), MC (10%)	1992	A B C D
Malaysia III (Tiga)	2003	7.7	0.31	4%	Tohoku Elec., Tokyo Gas, Osaka Gas, Toho Gas, JAPEX, Korea Gas, Shanghai LNG	Malaysia LNG Tiga	Petronas (60%), Sarawak Gov. (25%), JXTG Holdings (10%), DGN[MC/JAPEX=80:20] (5%)	2000	A B C D
North West Shelf	1989	16.9	1.41	8.33%	JERA, Tokyo Gas, Shizuoka Gas., Toho Gas, Kansai Elec., Osaka Gas, Chugoku Elec., Kyushu Elec., Guandong Dapeng LNG	NWS JV	Shell, BP, BHP, Chevron, Woodside, MIMI [MC/Mitsui & Co.=50:50], 1/6 respectively	1985	A B C D
Oman	2000	7.1	0.197	2.77%	Osaka Gas, Korea Gas, Itochu Corp., BP	Oman LNG	Oman Gov. (51%), Shell (30%), Total (5.54%), MC (2.77%) etc.	1993	A B C D
Qalhat	2005	3.3	0.133	4%	Osaka Gas, MC, Union Fenosa Gas (Spain)	Qalhat LNG	Oman Gov. (47%), Oman LNG (37%), Union Fenosa Gas (7%), Osaka Gas (3%), MC (3%) etc.	2006	A B C D
Russia Sakhalin II	Oil: 2008 (year-round production), LNG: 2009	9.6	0.96	10%	JERA, Tokyo Gas, Kyushu Elec., Toho Gas, Hiroshima Gas, Tohoku Elec., Saibu Gas, Osaka Gas, Korea Gas, Shell, Gazprom	Sakhalin Energy	Gazprom (50%+1share), Shell (27.5%-1share), Mitsui & Co. (12.5%), MC (10%)	1994* (*PSA conclusion)	A B C D
Indonesia Tangguh	2009	7.6	0.75	9.92%	Tohoku Elec., Kansai Elec., SK E&S, POSCO, Fujian LNG, Sempra Energy, etc.	Tangguh JV	BP (40.2%), MI Berau[MC/INPEX=56:44] (16.3%), KG Berau [MIBJ(MC/INPEX=56:44) 16.5%, Mitsui & Co. 20.1%. JX Nippon Oil & Gas Exploration 14.2%, JOGMEC49.2%] (8.6%), etc(*2)	2001 (*3)	A B C D
Indonesia Donggi - Senoro	2015	2.0	0.9	44.9%	JERA, Korea Gas, Kyushu Elec., etc.	PT.Donggi-Senoro LNG	Sulawesi LNG Development Limited [MC/Korea Gas=75:25](59.9%), PT Pertamina Hulu Energi(29%), PT Medco LNG Indonesia(11.1%)	2007	A B C D
Wheatstone	2017	8.9	0.28	3.17%	Chevron, KUFPEC, Woodside, Kyushu Elec., PEW	Equity Lifting (*1)	Chevron (64.136%), KUFPEC (13.4%), Woodside (13%), Kyushu Elec. (1.464%), PEW (8%; of which MC holds 39.7%)	2012	A B C D
Total		88.3	8.12						

(*1) LNG is procured and sold by each company according to the ratio of interest / equity in the liquefaction contract.

<Projects under Construction>

Cameron	2019(*5)	12.0	4.0 (*4)	33.3%	MC, Mitsui & Co., Total (Toller)	Equity Lifting(*1)	Sempra Energy (50.2%), Japan LNG Investment[MC/NYK=70:30] (16.6%), Mitsui & Co. (16.6%), Total (16.6%)	2012	A B C D
Indonesia Tangguh (Expansion)	2021	3.8	0.38	9.92%	PLN, Kansai Elec.	Tangguh JV	Same as (*2)	Same as (*3)	A B C D
LNG Canada	Mid 2020's	14.0	2.1	15%	Shell, Petronas, PetroChina, MC, Korea Gas	Equity Lifting(*1)	Shell (40%), Petronas (25%), PetroChina (15%), MC (15%), Korea Gas (5%)	2010	A B C D
Total		29.8	6.48						

(*4) MC's offtake of LNG based on the tolling agreement between Cameron LNG and MC (*5) Train 1 started production in May 2019

(*6) Business Contribution: **A** Investment in exploration & development (upstream), **B** Investment in liquefaction plant, **C** Marketing and/or import agent, **D** Shipping

Global Mineral Resources-Related Businesses Mineral Resources Group



Product	Project	Country	Annual Production Capacity (*1)	Main Partners	MC's Share
Metallurgical Coal	BMA	Australia	Metallurgical Coal, etc., 65 mt (*2)	BHP	50.00%
Copper	Escondida	Chile	Copper 1,200 kt	BHP, Rio Tinto	8.25%
	Los Pelambres	Chile	Copper 410 kt	Luksic Group (AMSA)	5.00%
	Anglo American Sur	Chile	Copper 422 kt(*3)	Anglo American	20.4%
	Antamina	Peru	Copper 450 kt, Zinc 400 kt	BHP, Glencore, Teck	10.00%
	Quellaveco	Peru	Under construction. Production is scheduled to start from 2022. (Planned Annual Production: 300kt of copper over its first 10 years of operation)	Anglo American	40.00%
	Gresik (Smelting)	Indonesia	Copper 300 kt	PT Freeport Indonesia, Mitsubishi Materials, JX Nippon Mining & Metals	9.50%

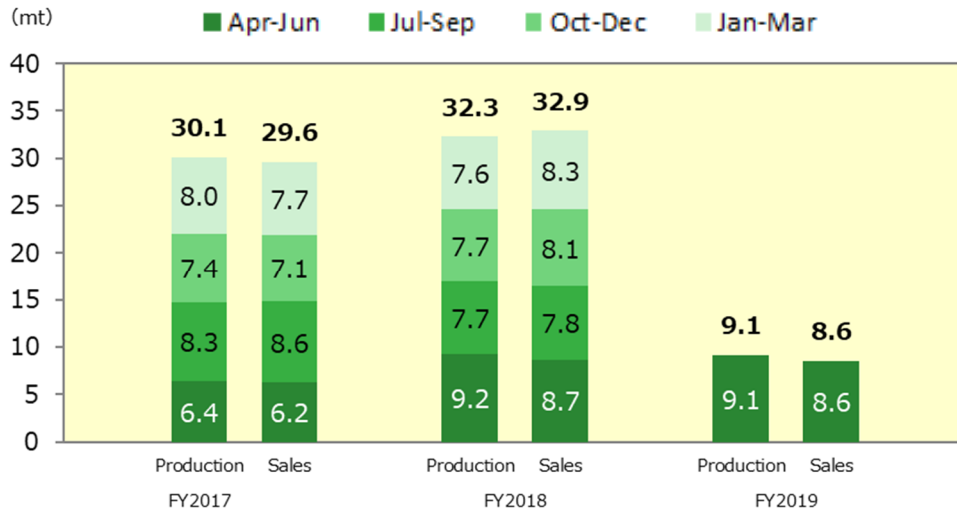
(*1) Production capacity shows 100% volume of the project.

(*2) Annual production capacity is not disclosed. FY2018 annual production volume is shown above as a reference.

(*3) Annual production capacity is not disclosed. CY2018 annual production volume is shown above as a reference.

Coal Business Mineral Resources Group

BMA Annual Production and Sales Volume (50% Basis) (*)



(*) Due to rounding, the quarterly figures do not necessarily add up to the total annual figures.

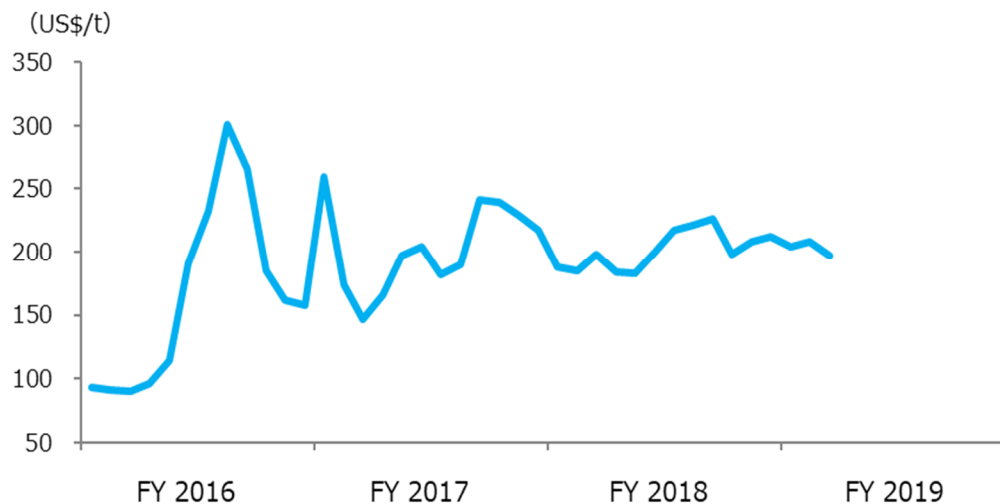
AUS / USD Average Exchange Rate

US\$/A\$	1Q	1Q-2Q	1Q-3Q	1Q-4Q
FY 2015	0.7775	0.7518	0.7410	0.7360
FY 2016	0.7449	0.7512	0.7508	0.7527
FY 2017	0.7509	0.7700	0.7696	0.7740
FY 2018	0.7573	0.7442	0.7354	0.7298
FY 2019	0.6999			

Source: Mitsubishi UFJ Research and Consulting

(*) The above exchange rates differ from those actually used by MDP.

Benchmark Price Trend of Australian High-Quality Hard Coking Coal to Japan



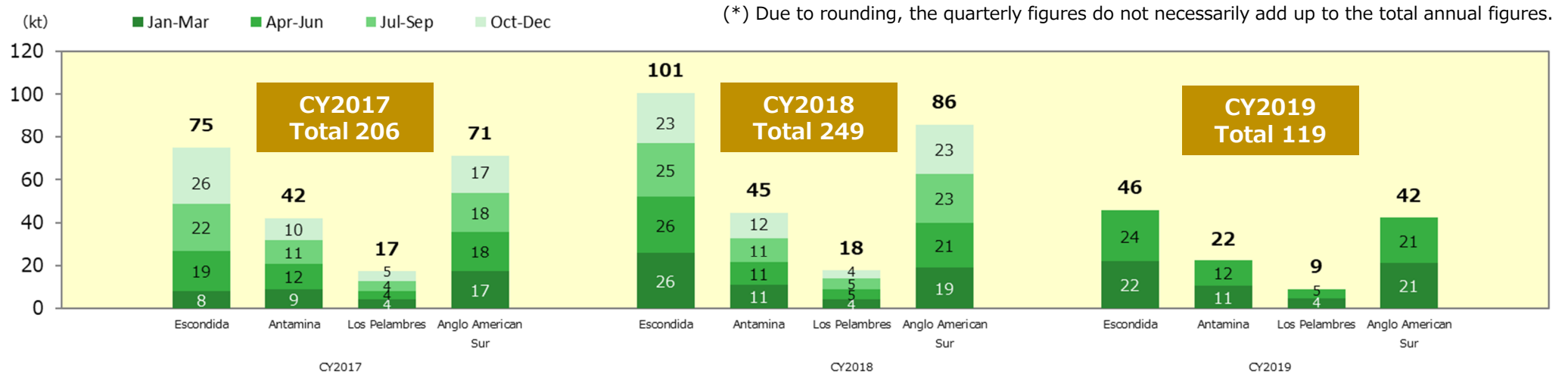
Source : Platts, a division of McGraw Hill Financial, Inc., Argus Media Limited

Remarks

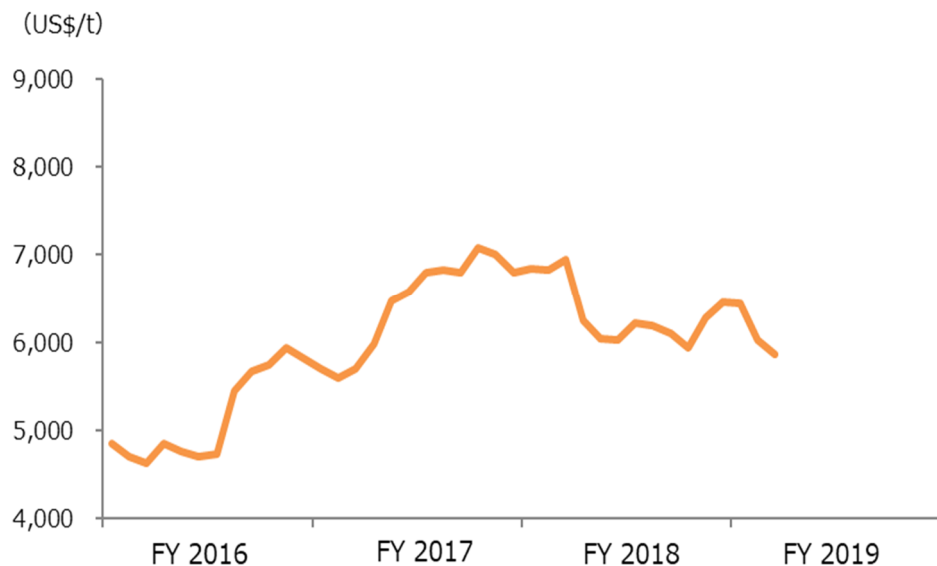
- BMA production in Apr-Jun 2019 decreased by 1% to 9.1 mil mt on a year on year basis.
- BMA's production decreased slightly due to unfavorable weather impacts and lower wash plant yields.
- Wash plants will shutdown at Goonyella, Peak Downs and Caval Ridge during Jul-Sep 2019.

Copper Businesses Mineral Resources Group

Equity Share Production (*)



LME Copper Price (Monthly Average)



Remarks

① AAS

(Production in Apr-Jun 2019 vs the equivalent period in 2018)

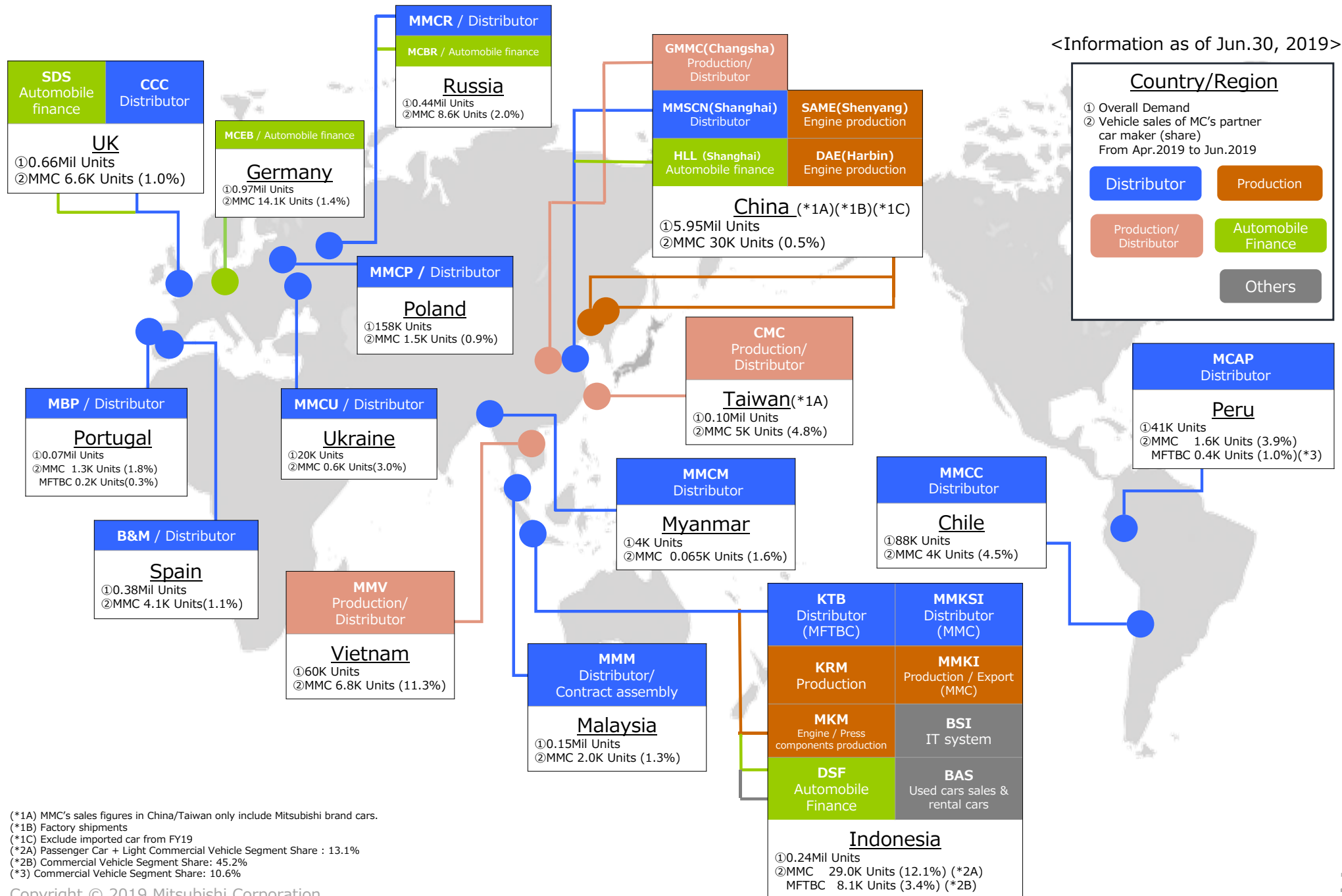
- Production from Los Bronces increased by 2%, driven by planned higher grades.
- The operation has experienced a reduction in water availability and storage due to the ongoing drought affecting Chile's central region, with the first half of 2019. The production losses are expected to be largely mitigated for 2019, low precipitation levels remain a risk for 2020.

② Escondida Mine

(Production in Apr-Jun 2019 vs the equivalent period in 2018)

- Escondida copper production decreased by 9% as expected lower copper grades were partly offset by higher concentrator throughput.

Global Automobile-Related Business (MMC·MFTBC-Related) Automotive & Mobility Group



(*1A) MMC's sales figures in China/Taiwan only include Mitsubishi brand cars.
 (*1B) Factory shipments
 (*1C) Exclude imported car from FY19
 (*2A) Passenger Car + Light Commercial Vehicle Segment Share : 13.1%
 (*2B) Commercial Vehicle Segment Share: 45.2%
 (*3) Commercial Vehicle Segment Share: 10.6%

Global Automobile-Related Business (Isuzu-Related) Automotive & Mobility Group

LCV: Light Commercial Vehicle



CV: Commercial Vehicle



<Information as of Jun.30, 2019>

ISD
Germany, Austria, Czech
Import & sales

Germany
LCV 0.2K Units

IMI
Import, assembly & sales

India
LCV 1.0K Units

IPC
Import, assembly & sales

Philippines
LCV 2.0K Units
CV 1.5K Units

IMEX
Import, assembly & sales

Mexico
CV 0.8K Units

IBX
Benelux & Poland
Import & sales

Belgium
LCV 0.2K Units

IMSB
Import & sales

Malaysia
LCV 0.8K Units
CV 1.4K Units

IUA
Import & sales

Australia
LCV 7.0K Units

IMIT
Export & sales

Thailand (export)
Export LCVs
CBU 21.1K Units
KD 14.7K Units

CBU: Entire cars
KD: Kits of parts

Distributor	Production
Distributor/Assembly	Export/Sales
Automobile finance	Others
Retail/After service	

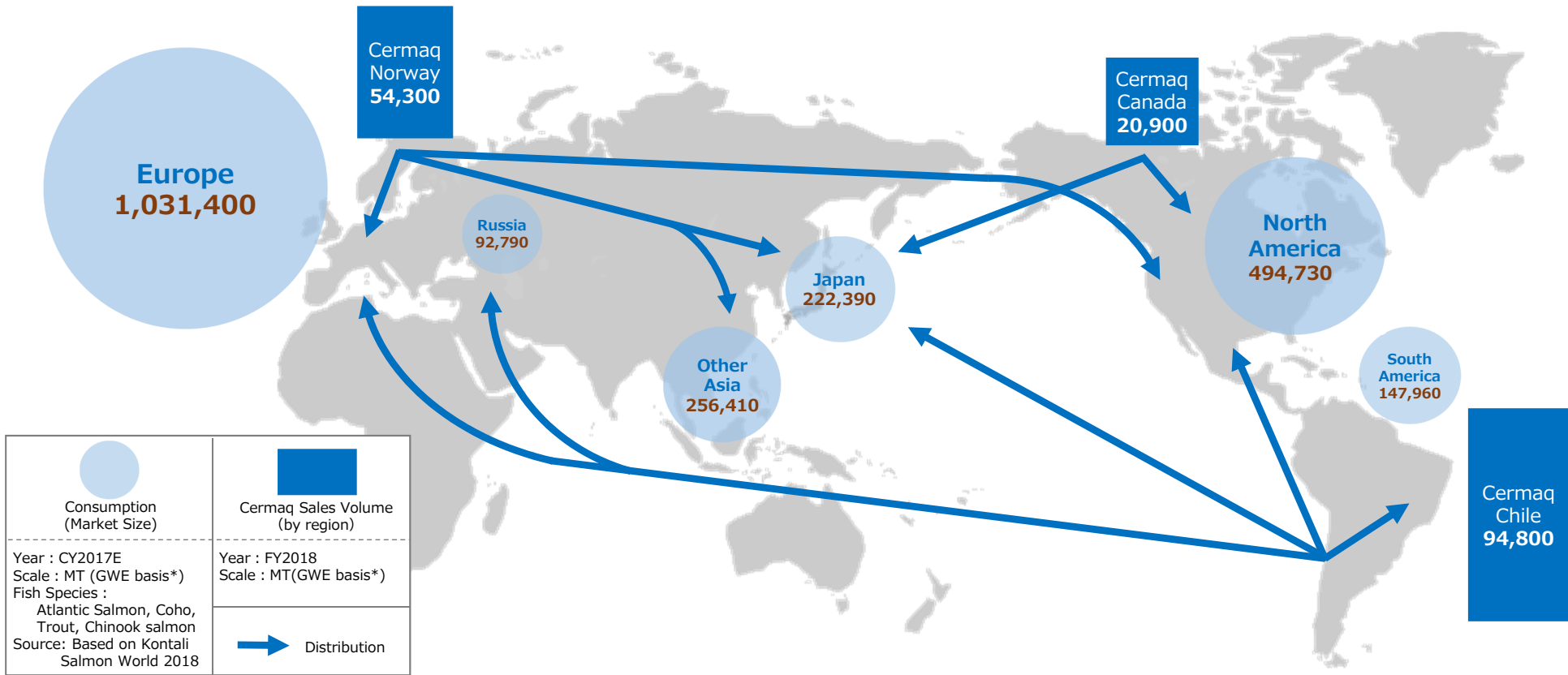
Isuzu vehicle sales
(Total of 1st Quarter)

TIS Exclusive distributor	TIL Automobile finance	IMCT Production
IAS Dealer	AUTEC Bus & truck maintenance, sales & services for GM vehicles	TISCO Services & parts sales for Isuzu vehicles
TPIS Automobile insurance	TPIT Software development, maintenance & management administration	PTB Driver Dispatch

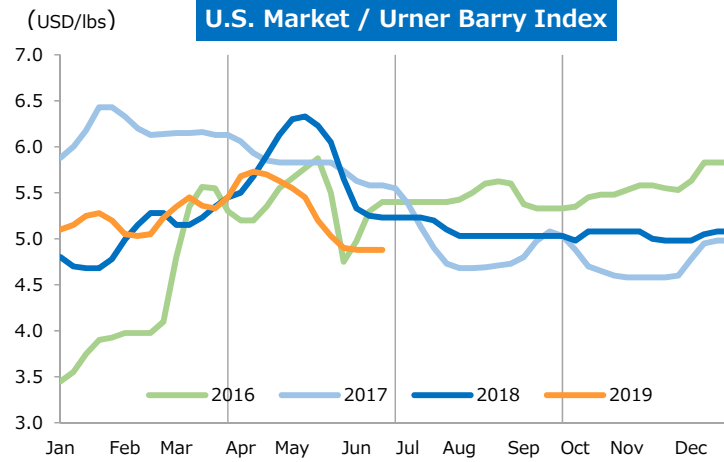
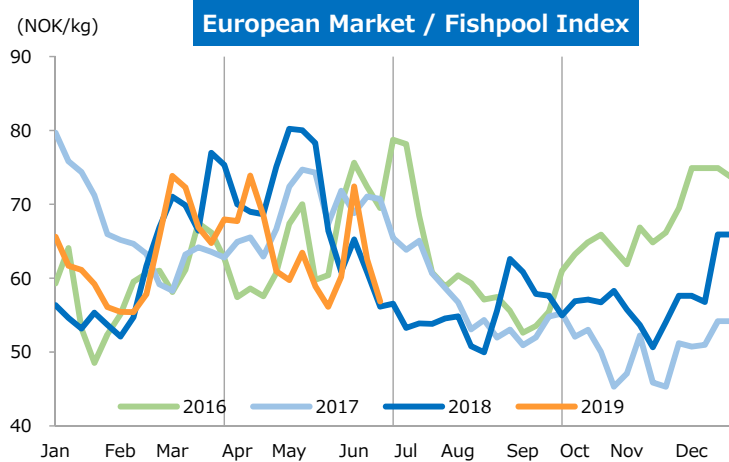
Thailand (Domestic)
Overall demand 259.4K Units
LCV 40.4K Units
CV 3.9K Units

MC is jointly developing business with Isuzu centered on Thailand, where MC has been selling vehicles for over 60 years. LCVs produced in Thailand are exported and sold throughout the world. MC is also expanding sales of CVs to emerging countries and regions.

Salmon Farming Business Food Industry Group



(*) GWE : Guttet Weight Equivalent



Power Generation Business /Environmental Business Power Solution Group

Diamond Transmission Corporation(DTC UK)

Development and Operation of Transmission Business in Europe



Europe, Middle East, Africa

950 MW

900 km

Diamond Generating Europe (DGE UK)

Development and Operation of Power Business in EMEA



Mitsubishi Corporation Power (MCP Japan)

Development and Operation of Power Generations in Japan

Japan

650 MW



Diamond Generating Corporation (DGC USA)

Development and Operation of Power Business in North America

Americas

3,500 MW

Nexamp (USA)

Distributed Solar Generation Business in North America



Diamond Generating Corporation Mexico (Mexico)

Development and Operation of Power Generations in Mexico

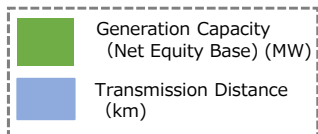


Asia, Oceania

950 MW

Diamond Generating Asia (DGA Hong Kong)

Development and Operation of Power Generations in Asia and Oceania Region

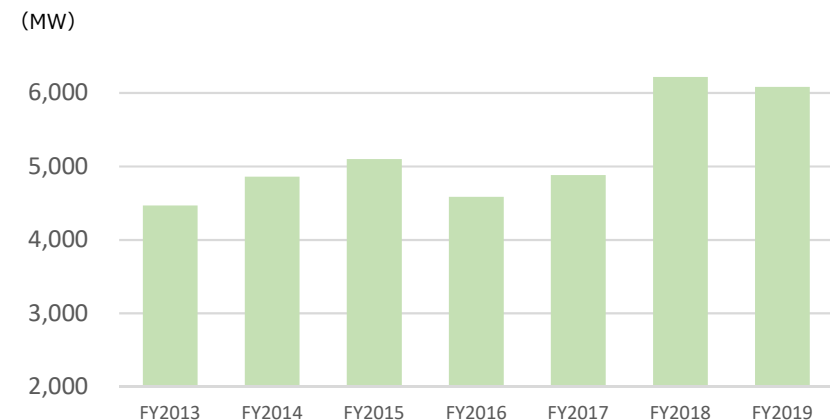


Asset number in each Region (as of June 30, 2019)

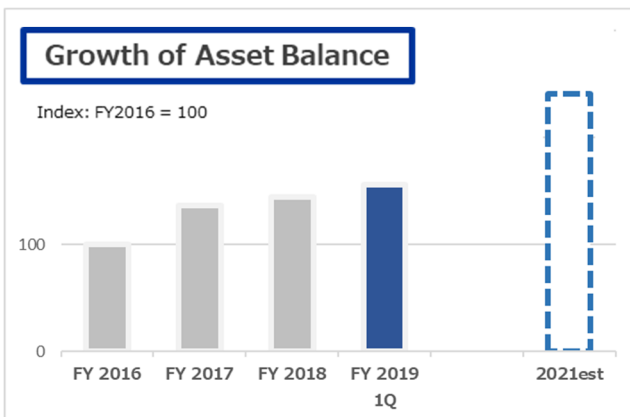
	Region	No. of Operating Assets	No. of Assets Under Construction
Power Generation(*)	Americas	13	1
	Asia and Oceania	5	0
	EMEA	14	2
	Japan	20	4
	TOTAL	52	7
Transmission(**)	TOTAL	9	0

(*) This figure does not include the assets owned by Nexamp or EGCO.
(**) Excluding assets MC currently named as preferred bidder.

Generation Capacity (Net Equity Base) (as of June 30, 2019)



Urban Development & Real Estate Business Urban Development Group



【Urban Development Project in emerging countries】 Establish Joint Venture for Urban Development Projects in Asia

MC has reached an agreement with Surbana Jurong to establish a new joint venture in September 2018 which will engage in Urban Development in Myanmar, Vietnam, Philippines, Indonesia, India, and Sri Lanka. The joint venture will begin by investing USD 500 million to acquire assets of up to USD 2.5 billion in aggregate over the next five years.

In emerging Asian countries, demand for urban development and improved infrastructure is increasing due to rapid economic and population growth. In order to meet those needs, the new joint venture will primarily engage in urban development projects that include transportation infrastructure such as railway and road, and at the same time develop retail properties, offices, condominiums, hotels and hospitals in surrounding area of those infrastructure.

We would like to contribute to the growth of emerging countries through developing high-quality and the most suitable urban facilities by leveraging our knowledge and experiences.



【Company Overview】

Surbana Jurong
Shareholders: Temasek Holdings (Singapore government affiliated investment company) 100%
Business Overview: The Surbana Jurong Group is one of the largest Asia-based urban, industrial and infrastructure consulting firms operating in 40 countries and 110 cities globally.

< Reference >
Introduction of Each Segment



Natural Gas Group

【Our Vision】

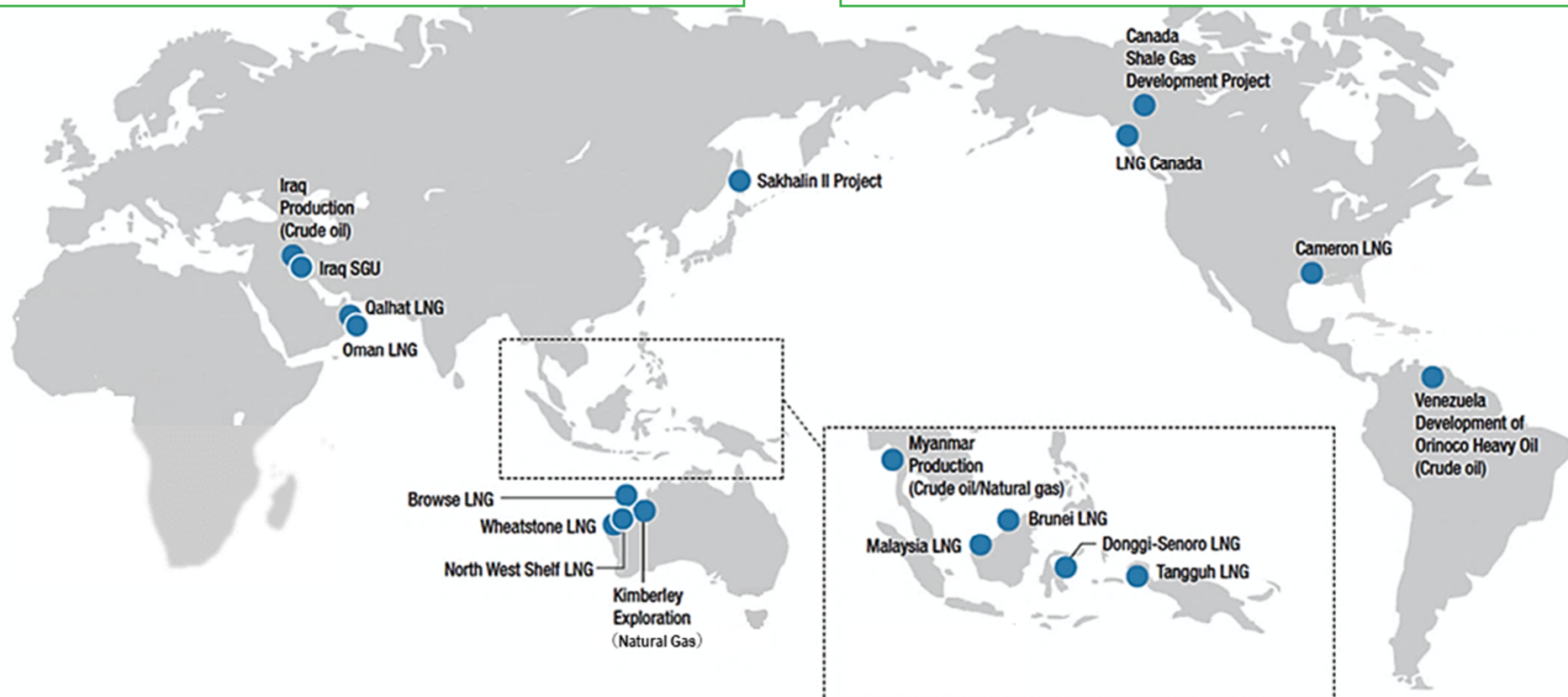
Demand for natural gas (LNG), which has a low impact on the environment, is increasing due to growing interests in environmental initiatives as well as energy demand mainly in Asia. Our Group aims to simultaneously generate economic value, environmental value, and societal value through a stable and sustainable supply of LNG and other energy resources by leveraging our expertise accumulated over the past 50 years in the LNG business.

Natural Gas Division (Asia Pacific)

Natural gas and LNG businesses in the Asia-Pacific regions

Natural Gas Division (Americas, Europe and ME)

Natural gas and LNG businesses in the Americas, Europe, Russia and the Middle East regions



Industrial Materials Group

【Our Vision】

Our Group aims to play a part in realizing a sustainable society by taking on the challenges against changes in the structures of industrial materials.

Carbon Division

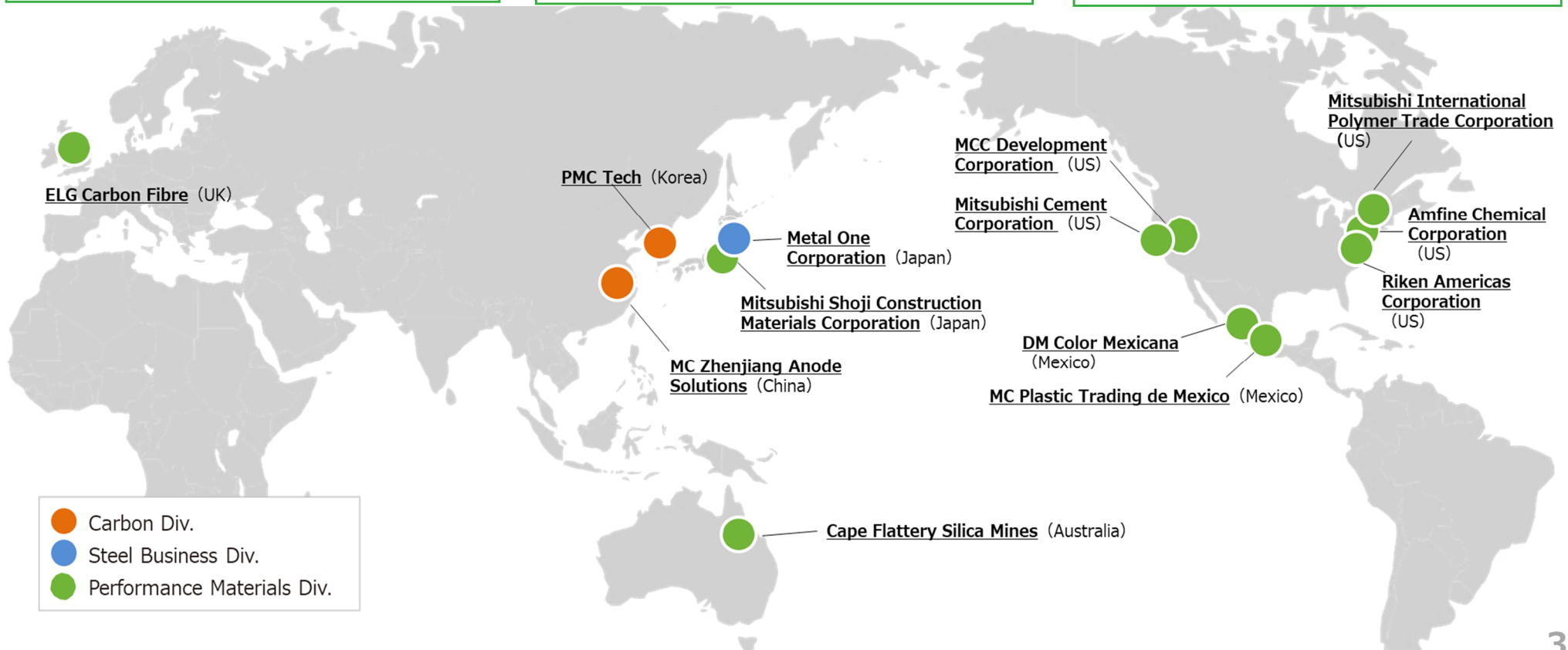
Trading and investment in the field of carbon materials and products

Steel Business Division

Sales, distribution , inventory , manufacturing , and processing business in the field of steel products through Metal One Corporation (our stake 60% / a general steel trading company)

Performance Materials Division

Trading and investment in the field of carbon fiber, polyvinyl chloride resin, cement and other products



- Carbon Div.
- Steel Business Div.
- Performance Materials Div.

Petroleum & Chemicals Group

【Our Vision】

The transition to a low-carbon society and growing attention to the environmental initiatives, which will affect the future business value in the petroleum and chemicals industries, are one of the most important challenges. Our Group aims to contribute to resolving these challenges by creating and growing businesses that generates three values simultaneously.

Petroleum Division

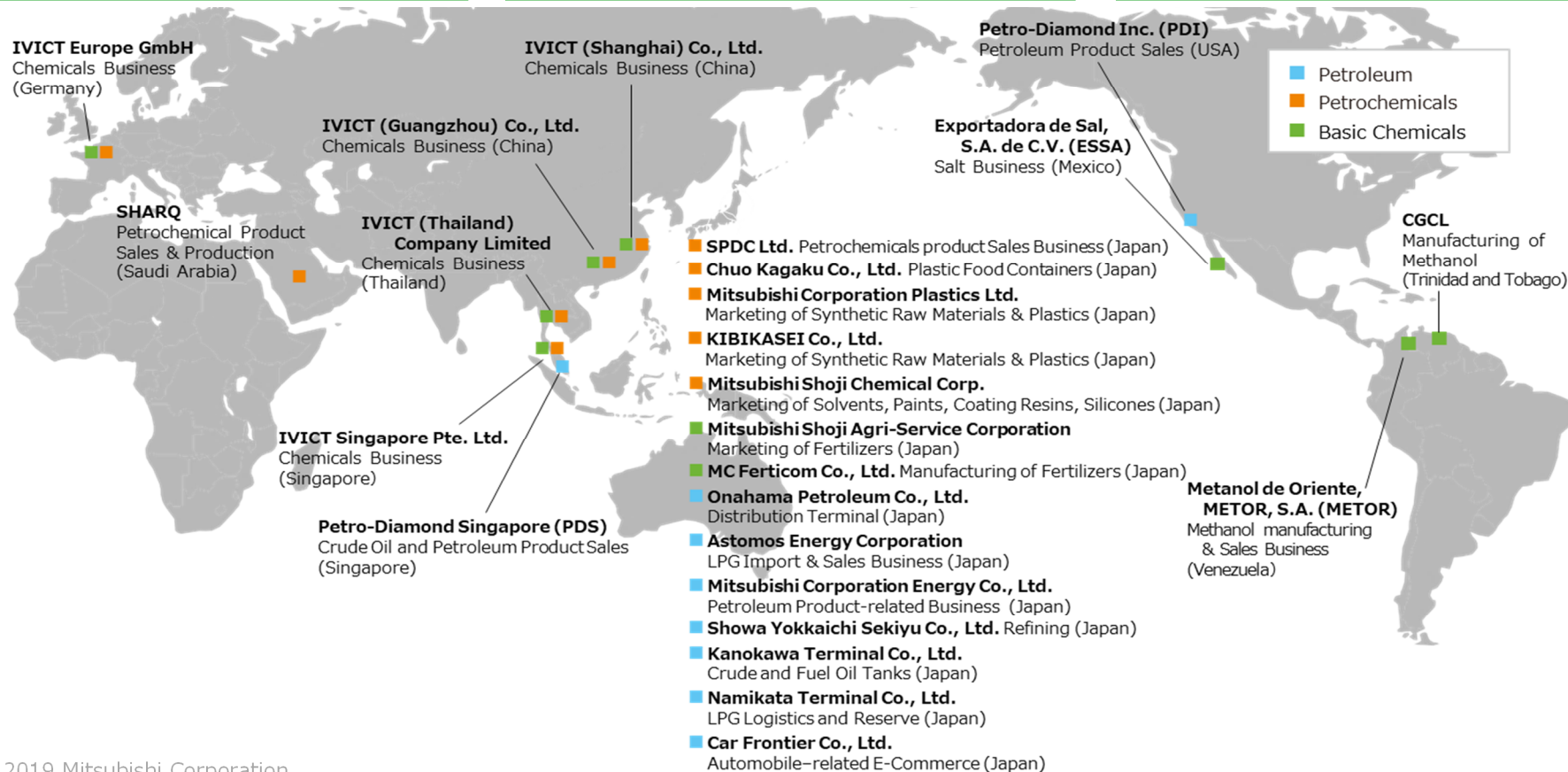
Trading of petroleum products, and wholesaling of LPG and petroleum products through Astomos Energy and Mitsubishi Corporation Energy

Petrochemicals Division

Trading and business development from upstream to downstream in the petrochemical field, including olefins, aromatics, and plastics

Basic Chemicals Division

Trading and business development in the field of basic chemicals, including industrial salt, chlor-alkali, methanol, and ammonia



Mineral Resources Group

【Our Vision】

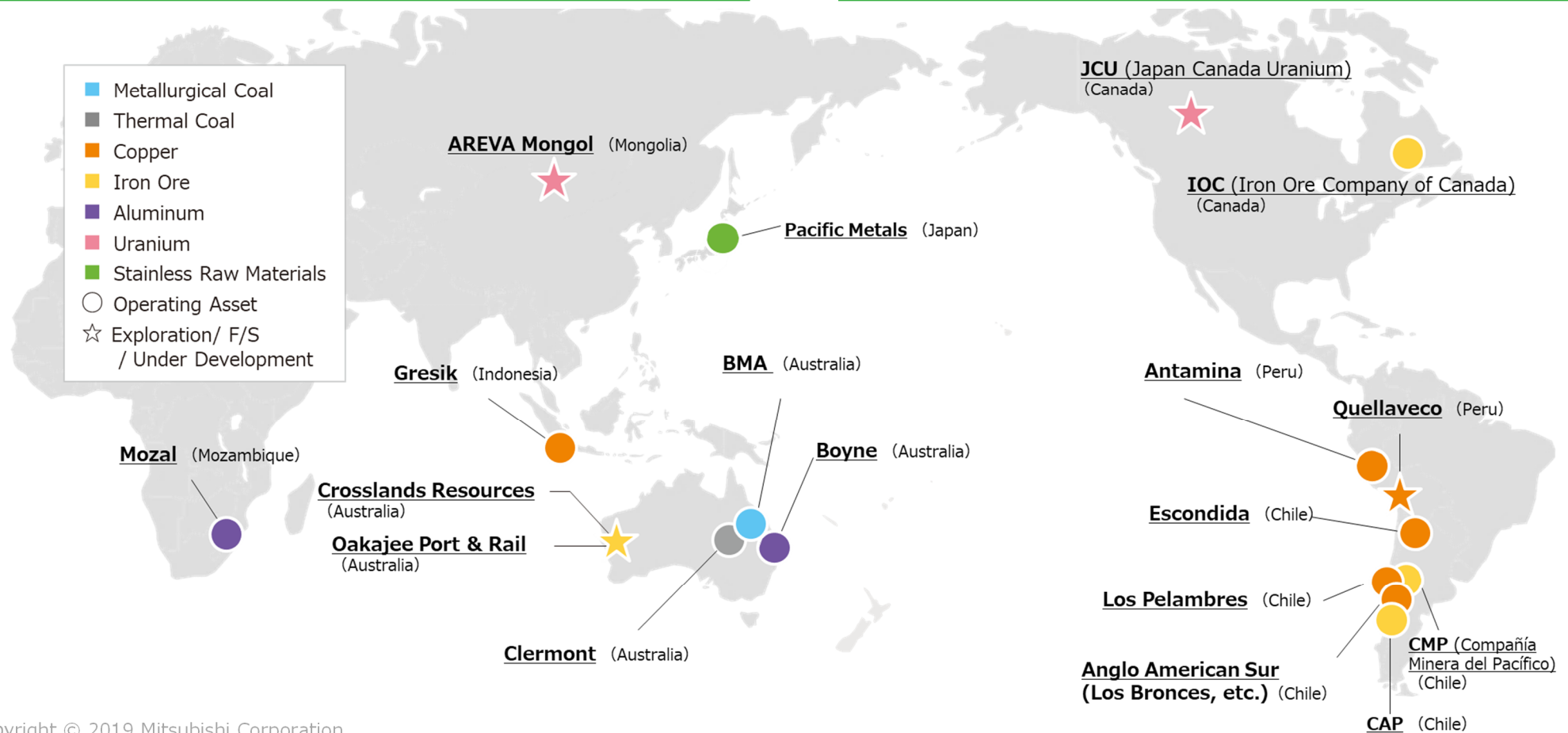
Our Group has transformed its business model from trading to minority investment, and now to businesses management model in accordance with changes in the external business environment. From now, as the next stage, we aim to become an influencer by moving our business closer to the core of the industries.

Mineral Resources Investment Division

Management of mineral resources related assets such as metallurgical coal, copper, iron ore, aluminum, and uranium.

Mineral Resources Trading Division

Trading in the field of such mineral resources as coal, iron ore, copper, aluminum, nickel, ferroalloy, and precious metals



Industrial Infrastructure Group

【Our Vision】

Our Group operates diverse business models based on strong ties with various partners in a wide range of industries. We aim to become the comprehensive industrial infrastructure provider who achieves sustainable growth together with customers by offering services and solutions, including those related to digitization and mitigation of environmental impact, to meet our customers' needs in various industries.

Plant Engineering Division

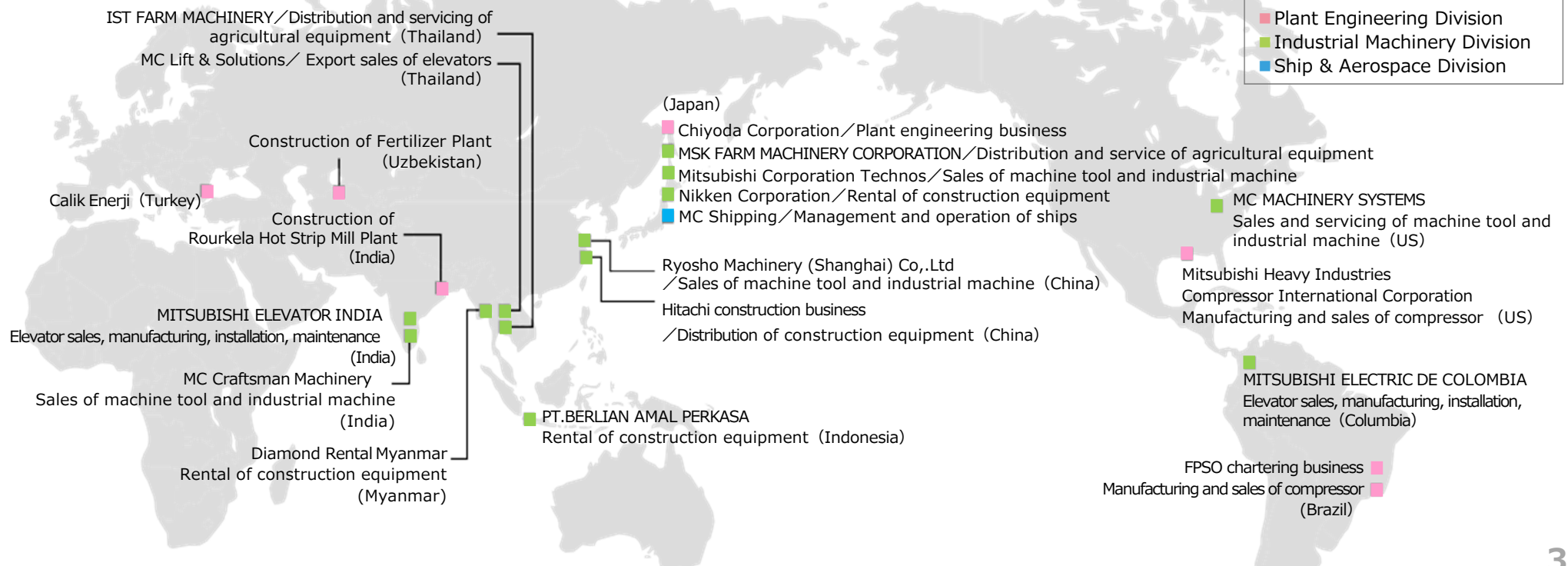
Investment and plant construction in the field of industrial infrastructure and engineering, and management and operation in the field of energy infrastructure

Industrial Machinery Division

Distribution and rental business of industrial machineries, such as construction equipment, agricultural equipment, machine tool, elevators

Ship & Aerospace Division

Trading and related businesses in the field of ships, marine machinery, aerospace equipment and systems, and management and operation in the field of bulk carriers, LNG carriers, and FPSOs



Automotive & Mobility Group

【Our Vision】

Our Group will take on the challenges in "Mobility Services Business" by leveraging its expertise and know-how in Automotive value chain business, as well as strengthening our business platform, and aims to simultaneously generate economical value, environmental value, and societal value by addressing issues related to mobility such as traffic congestion, traffic accidents, aging society, and shortage of drivers.

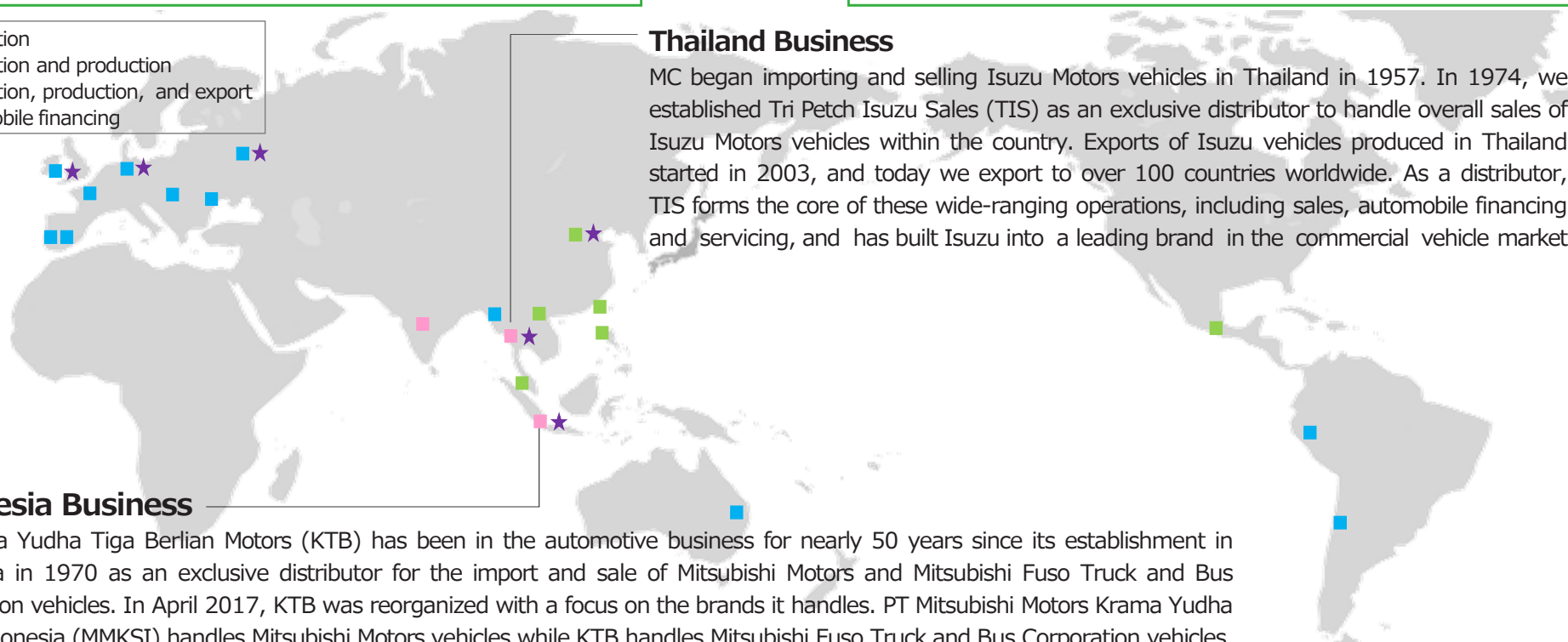
Automotive Business Division

Manufacturing, sales, servicing, automobile financing, exporting, and other businesses related to vehicles manufactured by Mitsubishi Motors Corporation and Mitsubishi Fuso Truck and Bus Corporation, mainly in overseas markets

Isuzu Business Division

Manufacturing, sales, servicing, automobile financing, exporting, and other businesses related to vehicles manufactured by Isuzu Motors, mainly in overseas markets

- Distribution
- Distribution and production
- Distribution, production, and export
- ★ Automobile financing



Thailand Business

MC began importing and selling Isuzu Motors vehicles in Thailand in 1957. In 1974, we established Tri Petch Isuzu Sales (TIS) as an exclusive distributor to handle overall sales of Isuzu Motors vehicles within the country. Exports of Isuzu vehicles produced in Thailand started in 2003, and today we export to over 100 countries worldwide. As a distributor, TIS forms the core of these wide-ranging operations, including sales, automobile financing and servicing, and has built Isuzu into a leading brand in the commercial vehicle market.

Indonesia Business

PT Krama Yudha Tiga Berlian Motors (KTB) has been in the automotive business for nearly 50 years since its establishment in Indonesia in 1970 as an exclusive distributor for the import and sale of Mitsubishi Motors and Mitsubishi Fuso Truck and Bus Corporation vehicles. In April 2017, KTB was reorganized with a focus on the brands it handles. PT Mitsubishi Motors Krama Yudha Sales Indonesia (MMKSI) handles Mitsubishi Motors vehicles while KTB handles Mitsubishi Fuso Truck and Bus Corporation vehicles. These two core companies form a solid value chain including production, distribution, automobile financing and used car sales.

Food Industry Group

[Our Vision]

Our Group work to establish a stable and sustainable supply model by contributing to the resolution of various societal issues in supply chains. We aim to create value that meets societal needs through stable supply of products, from raw materials production to manufacturing, that discovers consumers' demands and ensures "safety and security". We also set out to create growth opportunities by rolling high-quality products and services out to overseas markets.

Food Sciences Division

Development, manufacturing, and sales in the field of food ingredients, seasonings, pharmaceuticals, agrochemicals, and cosmetic ingredients

Food Resources Division

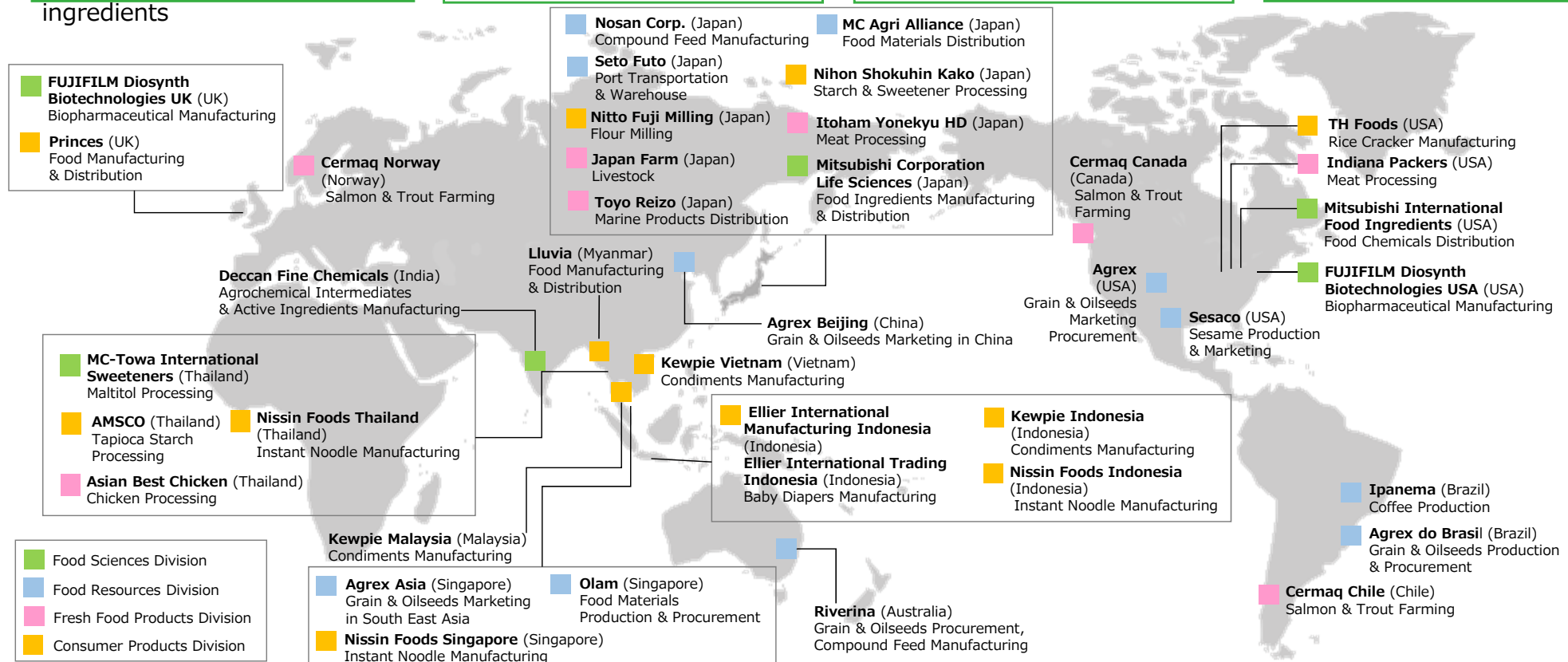
Production, collection, processing and sales of grains, animal feed and food raw materials

Fresh Food Products Division

Production, processing and sales of fish, meat, rice, vegetables, dairy products etc

Consumer Products Division

Manufacturing and sales business related to consumer necessities, like food products and daily commodities



Consumer Industry Group

【Our Vision】

We will continue to work on important issues in the consumer society by building "next-generation consumer platform", and keep expanding its contact with consumers through the integration of the real and digital business models. We will establish a cyclical growth cycle by not only maintaining and strengthening our "core businesses", but also discovering new "potential growth drivers".

Retail Division

Operating businesses in the retail service sectors, such as convenience stores and supermarkets, while offering point-based loyalty programs, payment services, and various marketing solutions

Apparel & S.P.A. Division

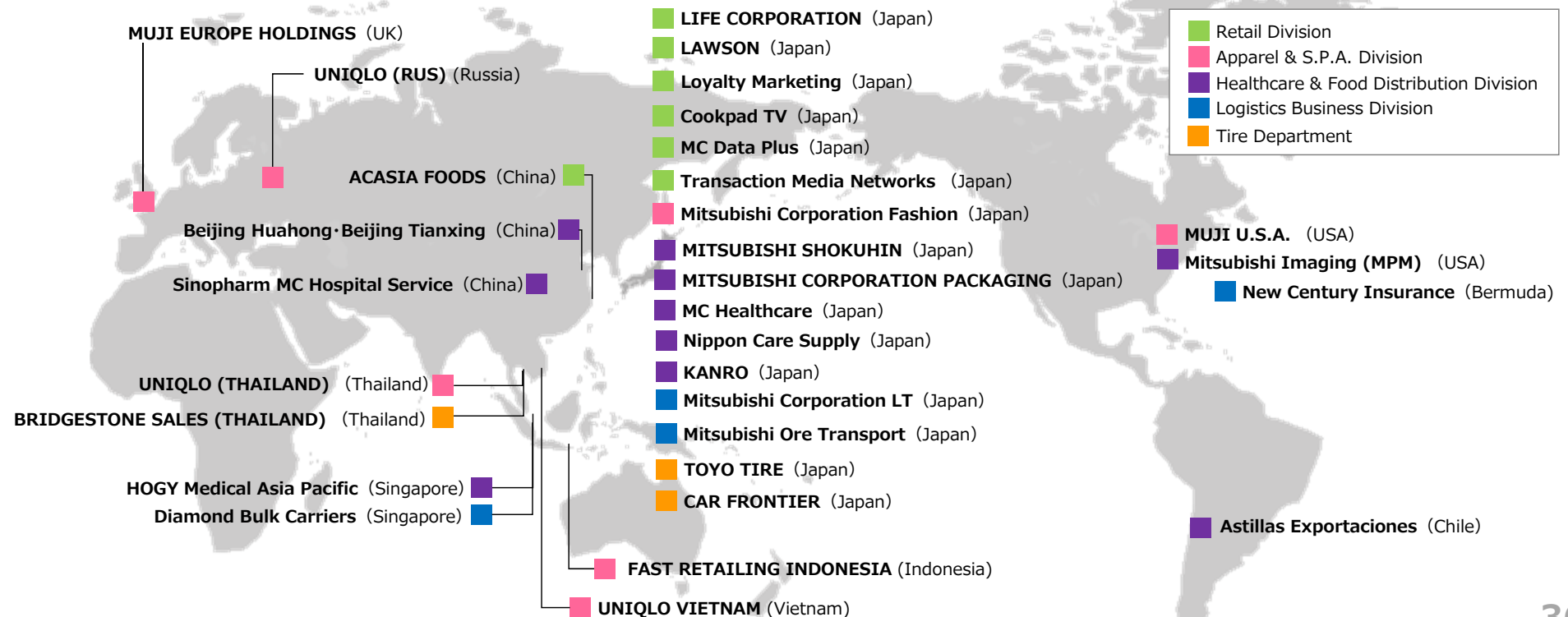
Procurement and distribution of clothing and general merchandise, as well as operation of retail business in collaboration with leading global S.P.A. brands

Healthcare & Food Distribution Division

Hospital outsourcing business, elderly life support business, food distribution business, packaging solution business

Logistics Business Division

General logistic services, promotion of use of technology in the logistics, and reinsurance services



Power Solution Group

【Our Vision】

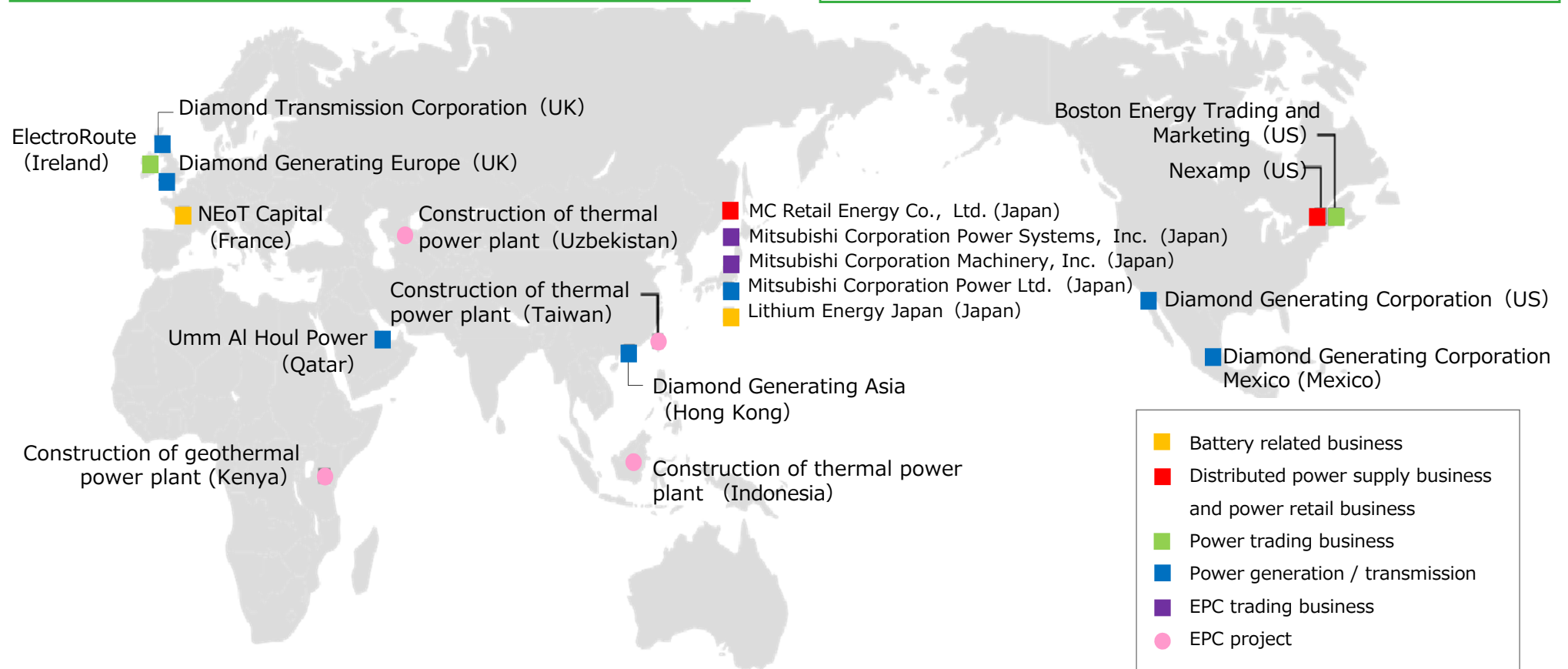
"Electricity" that Our Group deals with is one of the most important infrastructures. Not only is Our Group helping to secure stable energy supplies by combining renewables and other clean sources with digital technologies, but it is also playing its part to build sustainable societies and increase corporate value by providing added value such as a function of balancing supply and demand to our customers.

Environmental Business Division

Development, manufacturing, and sale of lithium-ion batteries, providing battery services, and development of hydrogen and other next-generation energies.

New Energy & Power Generation Division

Power generation and transmission, power trading, power retailing, and sales of equipment and facilities related to power generation and transmission.



Urban Development Group

【Our Vision】

Our mission is to establish high-value-added, large-scale businesses by combining urban and infrastructure development, asset finance and other businesses to meet societal and environmental needs, such as urbanization and lower environmental impacts. As a master developer, we aim to engage in long-term ownership and urban management to achieve sustainable growth in urban value by taking responsibility from land banking to master plans, business plans, negotiation with governments and private businesses, and town management.

Urban Infrastructure Division

Domestic and overseas water supply, railway, harbor and airport operation, and infrastructure businesses, including digital fields

Urban Development Division

Domestic and overseas urban development, urban development including transportation infrastructure, real estate development, real estate fund management, and other real estate-related businesses

Asset Finance Division

Private equity, and domestic and overseas general leasing service, including auto and aircraft leasing

