

Supplementary Information for the Three Months Ended June 2021

August 3, 2021

Mitsubishi Corporation

(Forward-Looking Statements)

- This release contains forward-looking statements about Mitsubishi Corporation's future plans, strategies, beliefs and performance that are not historical facts. Such statements are based on the company's assumptions and beliefs in light of competitive, financial and economic data currently available and are subject to a number of risks, uncertainties and assumptions that, without limitation, relate to world economic conditions, exchange rates and commodity prices.
- Accordingly, Mitsubishi Corporation wishes to caution readers that actual results may differ materially from those projected in this release and that Mitsubishi Corporation bears no responsibility for any negative impact caused by the use of this release.

(Notes Regarding these Presentation Materials)

- Consolidated net income in this presentation shows the amount of net income attributable to owners of the Parent, excluding noncontrolling interests. Equity shows the amount of equity attributable to owners of the Parent, excluding noncontrolling interests, which is a component of total equity.
- * "FY2020" refers to as "Financial Year 2020", starting from April 2020 and ends in March 2021.
- * "FY2021" refers to as "Financial Year 2021", starting from April 2021 and ends in March 2022.

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Consolidated Net Income by Segment

	(billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Forecast for FY2021
Business -related	Natural Gas	6.3	15.7	+9.4	60.6
	Industrial Materials	(0.6)	9.1	+9.7	16.0
	Petroleum & Chemicals Solution	8.3	9.9	+1.6	28.0
	Mineral Resources	2.7	8.0	+5.3	12.9
	Industrial Infrastructure	5.6	0.2	-5.4	17.8
	Automotive & Mobility	(22.7)	27.3	+50.0	53.0
	Food Industry	6.5	19.7	+13.2	41.0
	Consumer Industry	(1.9)	9.0	+10.9	15.0
	Power Solution	6.7	(3.3)	-10.0	36.0
	Urban Development	0.6	21.7	+21.1	36.0
	Total (Business-related)	11.5	117.3	+105.8	316.3
Market -related	Natural Gas	0.9	2.8	+1.9	(4.6)
	Mineral Resources	17.3	57.9	+40.6	67.1
	Industrial Infrastructure	1.2	2.9	+1.7	2.2
	Total (Market-related)	19.4	63.6	+44.2	64.7
	Others	5.8	6.7	+0.9	(1.0)
	Total (All)	36.7	187.6	+150.9	380.0

✓ Market-related sector includes North American shale gas and E&P in Natural Gas segment, Mineral Resources business except for trading and business incubation in Mineral Resources segment, and Ships (commercial vessels) in Industrial Infrastructure segment.

One-off Gains / Losses for the Three Months Ended June 2021

(Billion Yen)

FY2021 1Q													
Total 7.5													
【Main one-off gains】		18.9					【Main one-off losses】		(11.4)				
		1Q	2Q	3Q	4Q	Total			1Q	2Q	3Q	4Q	Total
K	Gains related to sale of stake in Aluminium Smelting business (Mozal)	11.2	-	-	-	11.2	C	Valuation losses on inventory of overseas investee	(3.1)	-	-	-	(3.1)
S	Merger-related gains (Mitsubishi HC capital)	7.7	-	-	-	7.7	M	Losses related to dispute on Ichthys LNG project (Chiyoda Corporation)	(5.6)	-	-	-	(5.6)
							L	Losses related to increase in tax rate due to U.K. tax reform (Princes)	(1.1)	-	-	-	(1.1)
							E	Losses related to increase in tax rate due to U.K. tax reform	(1.6)	-	-	-	(1.6)
One-off gains total		18.9	0.0	0.0	0.0	18.9	One-off losses total		(11.4)	0.0	0.0	0.0	(11.4)

[N] Natural Gas, [D] Industrial Materials, [C] Petroleum & Chemicals Solution, [K] Mineral Resources, [M] Industrial Infrastructure, [U] Automotive & Mobility, [L] Food Industry, [H] Consumer Industry, [E] Power Solution, [S] Urban Development, [X] Corporate

✓ One-off gains/losses of ±1 billion yen or more are disclosed.

One-off Gains / Losses for the year ended March 2021

(Billion Yen)

FY2020													
Total (154.2)													
【Main one-off gains】21.0						【Main one-off losses】(175.2)							
		1Q	2Q	3Q	4Q	Total			1Q	2Q	3Q	4Q	Total
N	Petroleum Revenue Tax refund/North Sea oil fields	-	-	3.1	-	3.1	N	Provision for additional decommissioning costs/North Sea oil fields	-	-	(1.8)	-	(1.8)
C	Reversal of provision in a domestic investee	-	-	-	1.1	1.1	C	Impairment losses on fixed assets / Domestic Petroleum business	-	-	-	(2.2)	(2.2)
C	Gains on partial sales of Tire e-commerce business (Car Frontier)	1.0	-	-	-	1.0	K	Additional allowance mainly due to the increase of the rehabilitation costs of the old tailing dam (AAS)	-	-	(2.5)	(0.1)	(2.6)
K	Foreign exchange gains due to disposal of a subsidiary / South African ferrochrome business	-	-	1.4	-	1.4	M	Losses on sales of ships	-	-	(2.3)	(0.6)	(2.9)
U	Gains related to reorganization / Automotive business	-	1.0	-	-	1.0	M	Impairment losses on fixed assets (Other energy infrastructure related business companies)	-	-	-	(1.8)	(1.8)
L	Gains on sale of partial stake in ARISE P&L (Olam)	-	1.7	-	-	1.7	M	Allowance for uncollectable accounts of charterers	-	-	(1.2)	-	(1.2)
H	Gains related to sale of partial stake in Nippon Care Supply Co., Ltd.	-	-	4.6	-	4.6	U	Business restructuring expenses, etc. (MITSUBISHI MORTORS CORPORATION)	-	-	(5.5)	(12.4)	(17.9)
S	Gains on sales of domestic shares	3.7	-	-	-	3.7	U	Impairment losses on fixed assets (MITSUBISHI MORTORS CORPORATION)	(14.5)	-	-	-	(14.5)
S	Gains on disposal of a fund related business company	-	-	-	1.9	1.9	U	One-off losses related to overseas investee	-	-	-	(8.7)	(8.7)
S	Gains related to real estate / Leasing business	-	-	1.5	-	1.5	U	Impairment losses on fixed assets in overseas investee	-	-	(3.3)	(0.1)	(3.4)
							U	Valuation losses related to overseas investee becoming a subsidiary	-	(2.8)	-	-	(2.8)
							U	Impairment losses on goodwill and intangible assets / overseas investee	-	-	-	(2.7)	(2.7)
							U	Impairment losses on goodwill / Automotive business	-	-	-	(2.6)	(2.6)
							L	Impairment losses on Olam Palm Gabon (Olam)	-	-	(6.5)	-	(6.5)
							L	Prior year adjustment (Olam)	-	-	(3.4)	-	(3.4)
							L	Impairment losses in Australian grain business	-	-	-	(2.4)	(2.4)
							H	Impairment losses on goodwill to Lawson and its intangible assets	-	-	-	(83.6)	(83.6)
							E	Additional deferred tax liability due to Dutch tax reform	-	-	(5.1)	(0.1)	(5.2)
							E	Impairment losses on fixed assets (Lithium Energy Japan)	-	-	-	(1.3)	(1.3)
							S	Impairment losses on aircrafts owned by a subsidiary (MCAP)	-	-	(2.4)	-	(2.4)
							S	Additional allowance for aircrafts, and valuation losses due to lease contract change (MCAP)	-	-	(1.8)	0.2	(1.6)
							S	Impairment losses on aircrafts / Leasing business	-	-	-	(1.7)	(1.7)
							S	Valuation losses related to real estate in an overseas investee	-	-	-	(2.0)	(2.0)
One-off gains total		4.7	2.7	10.6	3.0	21.0	One-off losses total		(14.5)	(2.8)	(35.8)	(122.1)	(175.2)

[N] Natural Gas, [D] Industrial Materials, [C] Petroleum & Chemicals, [K] Mineral Resources, [M] Industrial Infrastructure, [U] Automotive & Mobility, [L] Food Industry, [H] Consumer Industry, [E] Power Solution, [S] Urban Development, [X] Corporate

- ✓ One-off gains/losses of ±1 billion yen or more are disclosed.
- ✓ The Petroleum & Chemicals Group has been renamed the Petroleum & Chemicals Solution Group from FY2021.

Segment Results



【Notes for Performance at Principal Subsidiaries and Affiliates】

- The following data only contains principal subsidiaries and affiliates out of the total number of subsidiaries and affiliates of MC.
- The equity in earnings columns are grayed out in case of listed companies that have not yet announced earnings.
- In case of listed companies, earnings appear as figures prior to MC's consolidation adjustment.
- Some subsidiaries' and affiliates' earnings are consolidated with a time lag due to differences in the fiscal reporting periods, however significant transactions occurred during the lag period are covered in MC's consolidated earnings.
- "Equity Holding" is a rate to calculate MC's consolidated income by share in principal subsidiaries and affiliates. It will not necessarily be equivalent to MC's voting rights as disclosed in the Financial Section of Integrated Report/Annual Financial Report, etc.

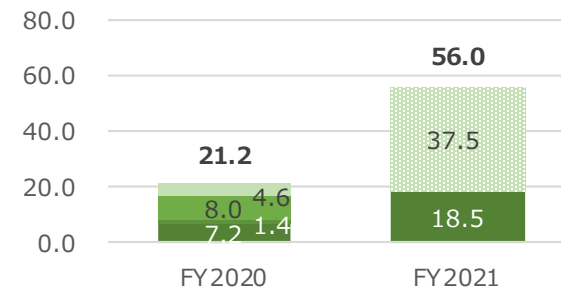
Natural Gas Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	7.2	18.5	+11.3	Increased dividend income in the LNG-related business and earnings in the North American shale gas business, etc.
One-off gains/losses	-	-	-	
Total	7.2	18.5	+11.3	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
18.5	56.0	33%	Concentration of earnings in the first quarter of the year in the North American Shale gas business, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year(Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	1,579.9	1,698.9	+119.0

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	(Billion Yen)		
				Equity in Earnings	Increase or Decrease	
				FY2020 1Q	FY2021 1Q	

■ LNG Business

-	LNG business-related equity method income (*)	-	-	9.8	10.3	+ 0.5
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(*) The figures exclude Industrial Infrastructure Group's LNG business related equity method income (FY2020 0.3 billion yen, FY2021 1 billion yen).

-	LNG business-related dividend income (after tax)	-	-	0.4	6.5	+ 6.1
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■ Shale Gas Business

-	Shale gas business-related consolidated net income	-	-	0.1	3.6	+ 3.5
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One-off Gains/Losses

[FY2021]

N/A

(Billion Yen)

1Q 2Q 3Q 4Q Total

[FY2020]

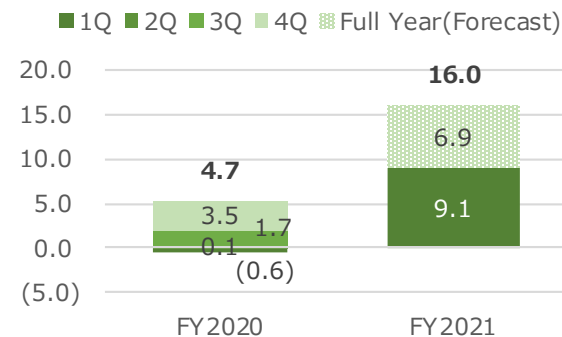
	1Q	2Q	3Q	4Q	Total
One-off gains total	0.0	0.0	3.1	0.0	3.1
One-off losses total	0.0	0.0	(1.8)	0.0	(1.8)

Industrial Materials Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	(0.6)	9.1	+9.7	Improvement of earnings in the Steel business, etc.
One-off gains/losses	-	-	-	
Total	(0.6)	9.1	+9.7	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
9.1	16.0	57%	Increased earnings in the Steel business, etc.



	Mar. 2021	Jun. 2021	Difference
Total Asset	1,128.5	1,189.3	+60.8

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	(Billion Yen)		
				FY2020 1Q	FY2021 1Q	Increase or Decrease
Subsidiary	CAPE FLATTERY SILICA MINES PTY. LTD.(Australia)	Manufacture and sales of silica sand	100.00	0.1	0.2	+ 0.1
Subsidiary	METAL ONE CORPORATION (Japan)	Steel products operations	60.00	(0.8)	5.5	+ 6.3
Subsidiary	MITSUBISHI INTERNATIONAL POLYMERTRADE CORPORATION (U.S.A)	Sales of PVC, Specialty Chemicals, and Industrial Resins	100.00	0.1	0.1	0

One-off Gains/Losses

[FY2021]

N/A

(Billion Yen)
1Q 2Q 3Q 4Q Total

[FY2020]

N/A

1Q 2Q 3Q 4Q Total

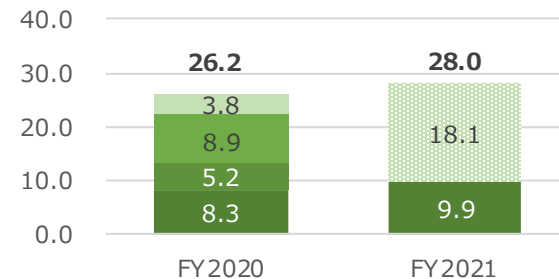
Petroleum & Chemicals Solution Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	7.3	13.0	+5.7	Increased earnings in the LPG-related business, etc.
One-off gains/losses	1.0	(3.1)	-4.1	
Total	8.3	9.9	+1.6	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
9.9	28.0	35%	Increased earnings in the LPG-related business, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year(Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	947.5	996.4	+48.9

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Affiliate	Astomos Energy Corporation (Japan)	Import, trading, domestic distribution and sales of LPG	49.00	0.7	3.7	+ 3.0
Subsidiary (listed)	CHUO KAGAKU CO., LTD. (Japan)	Manufacturing and sales of plastic food containers	60.59	0.2	0.3	+ 0.1
Affiliate (listed)	MEIWA CORPORATION (Japan)	Domestic sales and import-export business of chemical and other products	33.05	0.1	0.2	+ 0.1
Subsidiary	Mitsubishi Corporation Energy Co., Ltd. (*1)	Domestic sales and trade (export/import) of petroleum products	100.00	2.7	0.2	- 2.5
Subsidiary	MITSUBISHI CORPORATION PLASTICS LTD. (Japan)	Marketing of synthetic raw materials and plastics	100.00	0.7	0.9	+ 0.2
Subsidiary	MITSUBISHI SHOJI CHEMICAL CORP (Japan)	Marketing of solvents, coating resins, silicones, fumed silica	100.00	0.5	0.6	+ 0.1
Affiliate	SPDC LTD. (Japan)	Investment and petroleum and petrochemicals-related businesses	33.34	(0.1)	(1.0)	- 0.9
-	Overseas chemical trading business (*2)	-	-	0.4	0.8	+ 0.4
-	Basic chemicals related business companies income (*3)	-	-	1.8	0.8	- 1.0

(*1) The figures exclude the other business Group's equity in earnings (FY2020 0.3 billion yen, FY2021 0 billion yen).

(*2) Total profits from chemical trading companies which have been spinned off in FY2018.

(*3) Total profits from basic chemicals business (Salt and Methanol).

One-off Gains/Losses

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
[FY2021]					
Valuation losses on inventory of overseas investee	(3.1)	-	-	-	(3.1)
One-off losses total	(3.1)	0.0	0.0	0.0	(3.1)
[FY2020]					
One-off gains total	1.0	0.0	0.0	1.1	2.1
One-off losses total	0.0	0.0	0.0	(2.2)	(2.2)

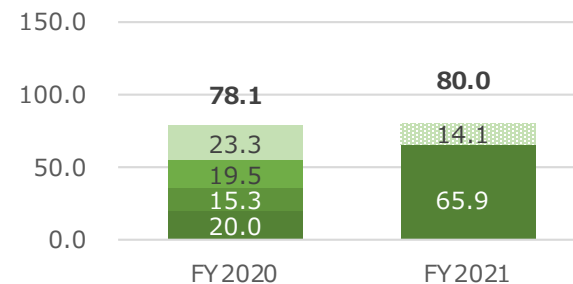
Mineral Resources Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	20.0	54.7	+34.7	Increased dividend income in the Copper business and earnings in the Iron ore business, as well as one-off gains in the Aluminum smelting business, etc.
One-off gains/losses	-	11.2	+11.2	
Total	20.0	65.9	+45.9	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
65.9	80.0	82%	One-off gains in the Aluminum smelting business and concentration of earnings in the first quarter of the year in the Australian metallurgical coal business, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year (Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	3,425.0	3,472.6	+47.6

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Affiliate	IRON ORE COMPANY OF CANADA (Canada)	Iron ore mining, processing, and sales	26.18	3.5	8.3	+ 4.8
Subsidiary	M.C. INVERSIONES LIMITADA (Chile) [Iron Ore Business]	Mineral resources management company in Latin America (the indirect investment ratio in Compania Minera del Pacifico (Chile) 25%, etc.)	100.00	0.4	9.2	+ 8.8
Subsidiary	Mitsubishi Corporation R&M Japan Ltd. (Japan)	Mineral resources and metals trading	100.00	1.4	2.4	+ 1.0
Subsidiary	MITSUBISHI DEVELOPMENT PTY LTD (Australia)	Investment, production, and sales of metallurgical coal and other mineral resources	100.00	16.4	12.5	- 3.9
■ Copper Business						
Subsidiary	JECO CORPORATION (Japan)	Investment company for Escondida copper mine in Chile (*1)	70.00	0.0	6.6	+ 6.6
Affiliate	JECO 2 LTD (U.K.)	Investment company for Escondida copper mine in Chile (*1)	50.00	0.0	1.6	+ 1.6
Subsidiary	MC COPPER HOLDINGS B.V. (Netherlands)	Investment company for Los Pelambres copper mine in Chile (MC's shareholding in Los Pelambres through indirect investment: 5%)	100.00	0.0	2.1	+ 2.1
Subsidiary	M.C. INVERSIONES LIMITADA (Chile) [Copper Business]	Mineral resources management company in Latin America (the indirect investment ratio in Anglo American Sur (Chile) 20.4%, etc.) (*2)	100.00	0.6	4.3	+ 3.7

In addition, copper business includes dividend income from Antamina (FY2020 0 billion yen, FY2021 4 billion yen).

(*1) Mitsubishi Corporation's indirect shareholding in Escondida copper mine is 8.25%, through both JECO CORPORATION and JECO 2 LTD.

(*2) The profit was accounted for by the equity method through MC RESOURCE DEVELOPMENT LTD. until FY2020 2Q, but the shares were transferred to M.C. INVERSIONES LIMITADA in August 2020. Therefore, the figures of FY2020 1Q are restated retroactively.

One-off Gains/Losses

	(Billion Yen)				
	1Q	2Q	3Q	4Q	Total
[FY2021]					
Gains related to sale of stake in Aluminium Smelting business (Mozal)	11.2	-	-	-	11.2
One-off gains total	11.2	0.0	0.0	0.0	11.2
[FY2020]					
One-off gains total	0.0	0.0	1.4	0.0	1.4
One-off losses total	0.0	0.0	(2.5)	(0.1)	(2.6)

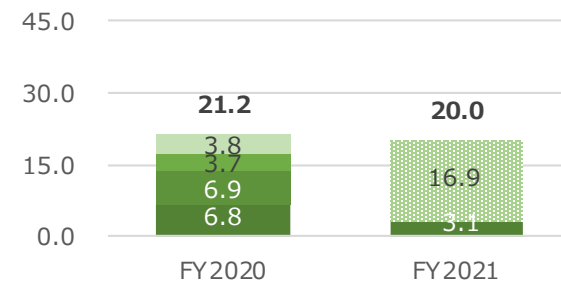
Industrial Infrastructure Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	6.8	8.7	+1.9	One-off losses at Chiyoda Corporation, etc.
One-off gains/losses	-	(5.6)	-5.6	
Total	6.8	3.1	-3.7	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
3.1	20.0	16%	One-off losses at Chiyoda Corporation, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year (Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	1,090.2	1,110.4	+20.2

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	(Billion Yen)		
				FY2020 1Q	FY2021 1Q	Increase or Decrease
Subsidiary (listed)	Chiyoda Corporation (Japan) (*1)	Integrated engineering business	33.57	1.5	(5.8)	- 7.3
Subsidiary	Mitsubishi Corporation Technos (Japan)	Sales of machine tools and industrial machinery	100.00	(0.1)	0.1	+ 0.2
Subsidiary	Mitsubishi Corporation Machinery, Inc. (Japan) (*2)	Export, import and domestic trading of machine parts	100.00	0.3	0.5	+ 0.2
Subsidiary	MSK FARM MACHINERY CORPORATION (Japan)	Sales of agricultural machinery and construction and maintenance service of dairy farming facilities	100.00	0.3	0.4	+ 0.1
Subsidiary	Nikken Corporation (Japan)	Rental and sales of construction machinery and other equipment	100.00	0.3	0.2	- 0.1
-	Other energy infrastructure related business companies	-	-	2.4	1.6	- 0.8
-	Commercial ships related business companies (*3)	-	-	1.8	1.6	- 0.2
-	Gas carriers related business companies	-	-	0.8	0.8	0

(*1) In addition, there is a consolidated adjustment of ±0billion yen in FY2020 and +1.1 billion yen in FY2021 to our equity in earnings under IFRS due to adjustments of accounting differences, etc.

(*2) Transferred from Power Solution Group in FY2021. The figures exclude Power Solution and Urban Development Groups' equity in earnings (FY2020 : 0.4 billion yen), and Urban Development Group's equity in earnings (FY2021 : 0 billion yen).

(*3) Tax effects of the parent company are included.

One-off Gains/Losses

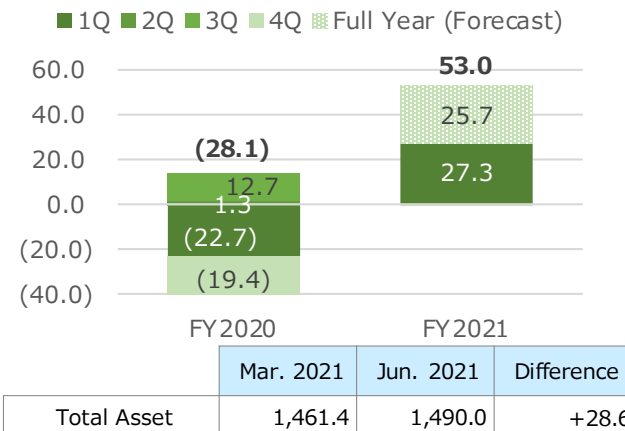
(Billion Yen)					
[FY2021]	1Q	2Q	3Q	4Q	Total
Losses related to dispute on Ichthys LNG project (Chiyoda Corporation)	(5.6)	-	-	-	(5.6)
One-off losses total	(5.6)	0.0	0.0	0.0	(5.6)

Automotive & Mobility Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	(8.2)	27.3	+35.5	Increased earnings reflecting the one-off losses at Mitsubishi Motors in the previous year, as well as increased earnings from Mitsubishi Motors and the Asian automotive business, etc.
One-off gains/losses	(14.5)	-	+14.5	
Total	(22.7)	27.3	+50.0	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
27.3	53.0	52%	Increased earnings from the Asian automotive business, etc.



Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings (Billion Yen)		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
-	Automobile related business companies in Thailand & Indonesia	-	-	6.4	21.2	+ 14.8
Affiliate (listed)	MITSUBISHI MOTORS CORPORATION (*)	Sales and manufacture of automobiles and its parts	20.02	(35.2)	1.2	+ 36.4

(*) In addition, there is a consolidated adjustment of +9.0 billion in FY2020 and -0.6 billion in FY2021 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, etc.

(Partial breakdown of Automobile related business in Indonesia)

Affiliate	PT.KRAMA YUDHA TIGA BERLIAN MOTORS(Indonesia)	Imports and sales of automobiles (MFTBC)	30.00	(0.3)	0.3	+ 0.6
Affiliate	PT MITSUBISHI MOTORS KRAMA YUDHA SALES INDONESIA(Indonesia)	Imports and sales of automobiles (MMC)	40.00	(0.5)	1.5	+ 2.0

One-off Gains/Losses

[FY2021]

N/A

(Billion Yen)
1Q 2Q 3Q 4Q Total

[FY2020]

	1Q	2Q	3Q	4Q	Total
One-off gains total	0.0	1.0	0.0	0.0	1.0
One-off losses total	(14.5)	(2.8)	(8.8)	(26.5)	(52.6)

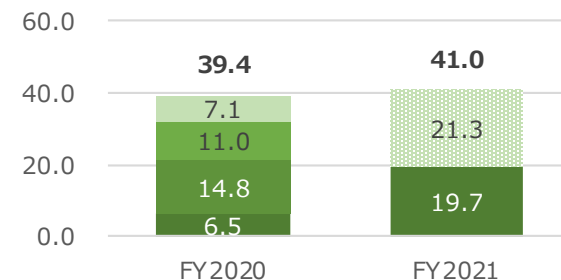
Food Industry Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	6.5	20.8	+14.3	Improvement of earnings in the Salmon farming business, etc.
One-off gains/losses	-	(1.1)	-1.1	
Total	6.5	19.7	+13.2	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
19.7	41.0	48%	Increased earnings in the Salmon farming business and Meat processing, manufacturing and the sales business, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year(Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	1,730.8	1,749.9	+19.1

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Subsidiary	Agrex, Inc. (U.S.A)	Grain & oilseeds procurement and sales	100.00	0.0	0.0	0
Subsidiary	CERMAQ GROUP AS (Norway)	Farming, processing and sales of salmon	100.00	(5.5)	5.7	+ 11.2
Subsidiary	Foodlink Corporation (Japan)	Sales of meat and meat products	99.42	0.4	0.7	+ 0.3
Subsidiary	INDIANA PACKERS CORPORATION (U.S.A.)	Processing and sales of pork	80.00	1.1	2.1	+ 1.0
Affiliate (listed)	Itoham Yonekyu Holdings Inc. (Japan)	Manufacturing and sales of meats and processed foods	39.55	1.4	2.4	+ 1.0
Subsidiary	Japan Farm Holdings, Ltd. (Japan)	Poultry /Swine breeding, chicken processing	92.66	0.9	0.6	- 0.3
Affiliate (listed)	Kadoya Sesame Mills, Inc. (Japan)	Manufacturing and sales of sesame oil and sesame	26.35	0.2	0.2	0
Affiliate (listed)	KFC Holdings Japan Ltd. (Japan)	Fast-food restaurant chain (Fried Chicken)	35.22	0.0	0.5	+ 0.5
Subsidiary	MITSUBISHI CORPORATION LIFE SCIENCES LIMITED (Japan)	Production and sales of food ingredients	100.00	1.3	1.8	+ 0.5
Subsidiary (listed)	Nihon Shokuhin Kako Co., Ltd. (Japan)	Manufacturing of corn starch and related processed products	59.82	0.3	0.4	+ 0.1
Subsidiary (listed)	Nitto Fuji Flour Milling Co., Ltd. (Japan)	Flour miller	64.85	0.6	0.5	- 0.1
Subsidiary	Nosan Corporation (Japan)	Manufacturing and marketing of livestock feed	100.00	0.9	0.9	- 0.0
Affiliate (listed)	OLAM INTERNATIONAL LIMITED (Singapore) (*)	Farming, procuring, processing and sales of agriproducts	17.28	2.5	2.1	- 0.4
Subsidiary	Princes Limited (U.K.)	Manufacturing of food products and soft drinks	100.00	1.2	(0.9)	- 2.1
Affiliate	TH FOODS, Inc. (U.S.A)	Manufacturing of rice crackers	50.00	0.0	0.0	0
Subsidiary	Toyo Reizo Co., Ltd. (Japan)	Processing and sales of marine products	95.08	(0.1)	1.4	+ 1.5

(*) In addition, there is a consolidated adjustment of ±0billion yen in FY2020 and -0.3 billion yen in FY2021 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, adjustments of accounting differences, etc. Besides these adjustments, there is a consolidated adjustment of -0.8 billion yen to our equity in earnings in FY2020 due to adjustments of significant transactions occurred during the lag period in FY2019.

Note: Equity in earnings of Mitsui DM Sugar Holdings Co., Ltd. will be recorded from the second quarter in FY2021

One-off Gains/Losses

[FY2021]

	1Q	2Q	3Q	4Q	Total
Losses related to increase in tax rate due to U.K. tax reform (Princes)	(1.1)	-	-	-	(1.1)
One-off losses total	(1.1)	0.0	0.0	0.0	(1.1)

[FY2020]

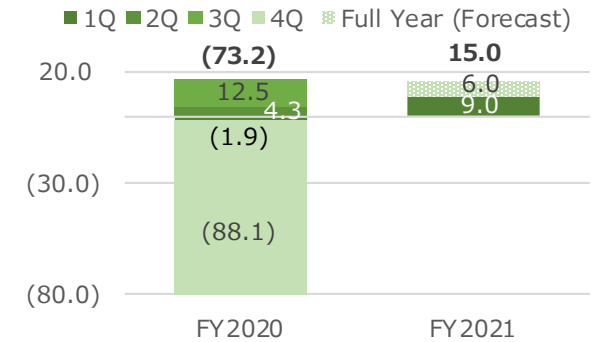
	1Q	2Q	3Q	4Q	Total
One-off gains total	0.0	1.7	0.0	0.0	1.7
One-off losses total	0.0	0.0	(9.9)	(2.4)	(12.3)

Consumer Industry Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	(1.9)	9.0	+10.9	Improvement of earnings in the Convenience store business, etc.
One-off gains/losses	-	-	-	
Total	(1.9)	9.0	+10.9	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
9.0	15.0	60%	Concentration of earnings in the first half of the year in the Convenience store business, etc.



	Mar. 2021	Jun. 2021	Difference
Total Asset	3,876.3	3,919.6	+43.3

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Subsidiary (listed)	LAWSON, INC. (Japan) (*1)	Franchise chain of LAWSON convenience stores	50.12	(2.1)	2.8	+ 4.9
Affiliate (listed)	Life Corporation (Japan)	Supermarket chain stores	23.22	1.4	1.4	0
Subsidiary	MC Healthcare, Inc. (Japan)	Hospital management solutions, medication & medical equipment distribution	80.00	0.2	0.5	+ 0.3
Subsidiary	MITSUBISHI CORPORATION FASHION (Japan)	OEM business for apparel goods	100.00	0.5	0.3	- 0.2
Subsidiary	Mitsubishi Corporation LT, Inc. (Japan)	Warehousing and general logistics services	100.00	0.0	0.4	+ 0.4
Subsidiary	Mitsubishi Corporation Packaging Ltd.(Japan)	Sales and marketing of packaging products/systems & paper products	100.00	0.3	0.4	+ 0.1
Subsidiary (listed)	Mitsubishi Shokuhin Co., Ltd (Japan)	Wholesale and logistics of processed foods, frozen and chilled foods etc.	61.99	1.8	1.9	+ 0.1
Affiliate (listed)	Nippon Care Supply Co., Ltd. (Japan)	Nursing care equipment rental and sales	42.83	0.4	0.2	- 0.2
Affiliate (listed)	Toyo Tire Corporation (Japan) (*2)	Tire business and automotive parts business	20.02	0.4	2.4	+ 2.0

(*1) In addition, there is a consolidated adjustment of -1.2 billion yen in FY2020 and +0.7 billion yen in FY2021 to our equity in earnings under IFRS mainly due to depreciation and amortization of assets evaluated at fair value at the time of acquisition and adjustments for differences in accounting standards.

(*2) In addition, there is a consolidated adjustment of -0.5 billion yen in FY2020 and -0.3 billion yen in FY2021 to our equity in earnings under IFRS due to amortization of assets evaluated at fair value at the time of acquisition, adjustments of accounting differences, etc.

One-off Gains/Losses

[FY2021]

N/A

[FY2020]

	1Q	2Q	3Q	4Q	Total
One-off gains total	0.0	0.0	4.6	0.0	4.6
One-off losses total	0.0	0.0	0.0	(83.6)	(83.6)

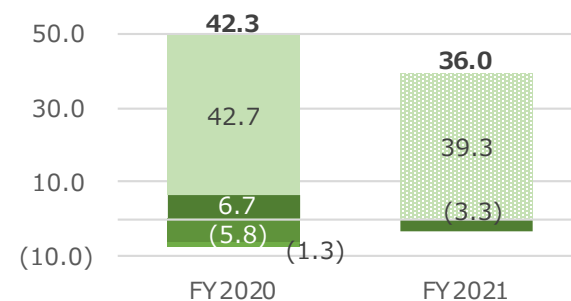
Power Solution Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	6.7	(1.7)	-8.4	Decreased disposal gains of power generating assets, etc., and earnings in the Overseas power business, etc.
One-off gains/losses	-	(1.6)	-1.6	
Total	6.7	(3.3)	-10.0	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
(3.3)	36.0	-	Seasonal factors from Eneco Group(Concentration of earnings in winter), as well as projection of disposal gains of power generating assets from second quarter, etc.

■ 1Q ■ 2Q ■ 3Q ■ 4Q ■ Full Year(Forecast)



	Mar. 2021	Jun. 2021	Difference
Total Asset	1,815.0	1,925.7	+110.7

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Subsidiary	N.V. ENECO (Netherlands) (*1)	Electric Power Business	80.00	0.2	(1.1)	- 1.3
Subsidiary	Diamond Generating Asia, Limited (Hong Kong) (*2) (*3)	Electric Power Business	100.00	1.2	1.8	+ 0.6
Subsidiary	Diamond Generating Corporation (U.S.A.)	Electric Power Business	100.00	3.8	0.6	- 3.2
Subsidiary	Diamond Generating Europe Limited (U.K.)	Electric Power Business	100.00	1.4	(0.2)	- 1.6
Subsidiary	Diamond Transmission Corporation (U.K.) (*4)	Power Transmission Business	100.00	1.7	(0.4)	- 2.1
Subsidiary	Mitsubishi Corporation Energy Solutions Ltd. (Japan) (*5)	Electric Power Business	100.00	0.8	1.8	+ 1.0

(*1) On June 29 2021, N.V. Eneco Beheer merged with Eneco Groep N.V. and changed its company name to N.V. Eneco as the parent entity of Eneco Group.

As a result of the DD&A on the assets measured at the fair value when acquiring Eneco Group and other adjustments, -1.4 and -1.9 billion of loss were recognized in FY2020 1Q and FY2021 1Q respectively through the consolidation process besides the numbers above. Our net earnings in equity after the consolidation adjustment in FY2021 Q1 includes -0.7 billion yen of loss due to the UK tax reform.

(*2) The corresponding figure is the total of 10 companies, including companies which are administrated by Diamond Generation Asia, Limited.

(*3) Tax effects of the parent company are included.

(*4) The number for FY2021 1Q includes -0.8 billion yen of loss caused by the UK tax reform.

(*5) On April 1, 2021, the company changed its name from Mitsubishi Corporation Power Ltd..

One-off Gains/Losses

[FY2021]

	1Q	2Q	3Q	4Q	Total
Losses related to increase in tax rate due to U.K. tax reform	(1.6)	-	-	-	(1.6)
One-off losses total	(11.4)	0.0	0.0	0.0	(11.4)

[FY2020]

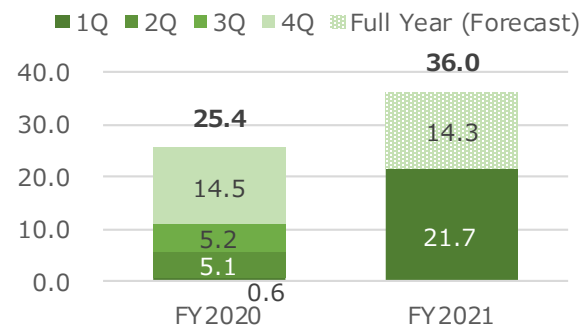
	1Q	2Q	3Q	4Q	Total
One-off gains total	0.0	0.0	0.0	0.0	0.0
One-off losses total	0.0	0.0	(5.1)	(1.4)	(6.5)

Urban Development Group

Consolidated Net Income

(Billion Yen)	FY2020 1Q	FY2021 1Q	YoY Change	Remarks
Ordinary Income	(3.1)	14.0	+17.1	Increased fund evaluation profit and merger-related gains in the Leasing business, etc.
One-off gains/losses	3.7	7.7	+4.0	
Total	0.6	21.7	+21.1	

FY2021 1Q	Forecast for FY2021	Progress	Remarks
21.7	36.0	60%	Increased fund evaluation profit and merger-related gains recorded in the Leasing business in the first quarter, etc.



	Mar. 2021	Jun. 2021	Difference
Total Asset	996.2	1,016.7	+20.5

Principal Subsidiaries and Affiliates

Subsidiary/ Affiliate	Company Name (Country)	Business Description	Equity Holding (%)	Equity in Earnings		Increase or Decrease
				FY2020 1Q	FY2021 1Q	
Subsidiary	Diamond Realty Investments, Inc. (U.S.A.)	Real estate investment	100.00	(0.1)	3.2	+ 3.3
Subsidiary	Diamond Realty Management Inc. (Japan)	Real estate asset management and investment advisory	100.00	0.1	0.2	+ 0.1
Subsidiary	MC Aviation Partners Inc. (Japan)	Aircraft leasing and management services	100.00	1.0	(0.1)	- 1.1
Subsidiary	MC Diamond Realty Investment Philippines, Inc. (Philippines)	Real estate investment	100.00	(0.1)	0.1	+ 0.2
Affiliate	Mitsubishi Auto Leasing Holdings Corporation (Japan)	Auto leases, installment sales and other financial services	50.00	0.3	0.6	+ 0.3
Subsidiary	Mitsubishi Corp.-UBS Realty Inc. (Japan)	Investment management business	51.00	0.7	0.7	0
Subsidiary	Mitsubishi Corporation Urban Development, Inc. (Japan)	Development & operating of commercial properties	100.00	0.0	0.4	+ 0.4
Affiliate (listed)	Mitsubishi HC Capital Inc. (Japan) (*1)	Leasing, installment sales and other financing	18.00	2.7	3.0	+ 0.3
-	Fund related business companies in total (*2)	-	-	(2.3)	10.0	+ 12.3

(*1) Equity in Earnings are based on the previous quarterly (January to March) results of Mitsubishi UFJ Lease & Finance Company Ltd.

(*2) Tax effects of the parent company are included.

One-off Gains/Losses

		(Billion Yen)				
		1Q	2Q	3Q	4Q	Total
[FY2021]						
Merger-related gains (Mitsubishi HC capital)		7.7	-	-	-	7.7
One-off gains total		7.7	0.0	0.0	0.0	7.7
[FY2020]						
One-off gains total		3.7	0.0	1.5	1.9	7.1
One-off losses total		0.0	0.0	(4.2)	(3.5)	(7.7)

Segment Results Supplementary Information

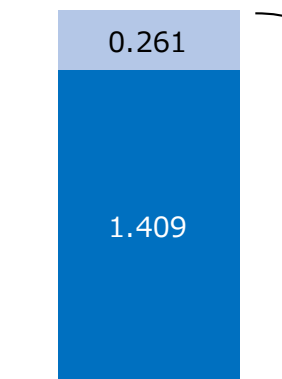


Global Energy Resource-related Businesses Natural Gas Group



Mitsubishi Corporation's Reserves of Oil and Gas (*1)

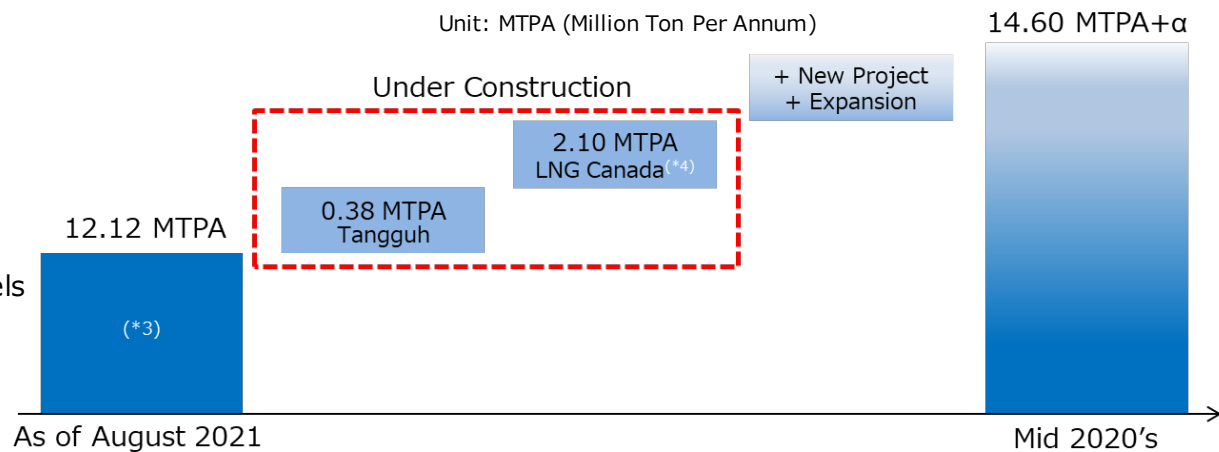
(As of Dec 31, 2020)



■ Natural Gas
■ Crude Oil / Condensate

Growth Outlook of LNG Equity Capacity (*2)

Unit: MTPA (Million Ton Per Annum)



(*1) Oil equivalent, including consolidated subsidiaries and equity-method affiliates. A part of reserves are based on MC's in-house methodology.
(*2) Based on each project's production capacities as of FY2021. (*3) MC's offtake volume based on the tolling agreement with Cameron LNG.
(*4) MC's offtake volume based on the ratio of interest for LNG Canada.

Involvement in LNG Projects Natural Gas Group

<Existing Projects in Production>

(*1) Business Segment:

A Investment in exploration & development (upstream), **B** Investment in liquefaction plant, **C** Marketing and/or import agent, **D** Shipping

Project	Beginning of Production	Annual Production Capacity (Million Ton)			Buyer	Seller	Shareholding	MC's Participa- tion	Business Contribu- tion (*1)
		Total	MC's share						
Brunei	1972	7.2	1.8	25%	JERA, Tokyo Gas, Osaka Gas, etc.	Brunei LNG	Brunei Gov.(50%), Shell(25%), MC(25%)	1969	A B C D
Malaysia I (Satu)	1983	8.4	0.42	5%	JERA, Tokyo Gas, Saibu Gas, etc.	Malaysia LNG	Petronas(90%), Sarawak Gov.(5%), MC(5%)	1978	A B C D
Malaysia II (Dua)	1995	9.6	0.96	10%	Tohoku Elec., Tokyo Gas, Shizuoka Gas, Sendai City Gas Authority, ENEOS Holdings etc.		Petronas(80%), Sarawak Gov.(10%), MC(10%)	1992	A B C D
Malaysia III (Tiga)	2003	7.7	0.31	4%	Tokyo Gas, Osaka Gas, Toho Gas, JAPEX, Korea Gas, Shanghai LNG, etc.	Malaysia LNG Tiga	Petronas(60%), Sarawak Gov.(25%), ENEOS Holdings(10%), DGN[MC/JAPEX=80:20](5%)	2000	A B C D
North West Shelf	1989	16.9	1.41	8.33%	JERA, Tokyo Gas, Shizuoka Gas, Toho Gas, Kansai Elec., Osaka Gas, Chugoku Elec., Kyushu Elec., Guandong Dapeng LNG	NWS JV	Shell, BP, BHP, Chevron, Woodside, MIMI [MC/Mitsui & Co.=50:50], 1/6 respectively	1985	A B C D
Oman	2000	7.1	0.20	2.77%	Osaka Gas, Korea Gas, Itochu Corp., BP, etc.	Oman LNG	Oman Gov.(51%), Shell(30%), Total(5.54%), MC(2.77%) etc.	1993	A B C D
Qalhat	2005	3.3	0.13	4%	Osaka Gas, Mitsui & Co., Union Fenosa Gas, etc.	Qalhat LNG	Oman Gov.(46.8%), Oman LNG(36.8%), Union Fenosa Gas(7.4%), Osaka Gas(3%), MC(3%) etc.	2006	A B C D
Russia Sakhalin II	Oil: 2008 (year-round production), LNG: 2009	9.6	0.96	10%	JERA, Tokyo Gas, Kyushu Elec., Toho Gas, Hiroshima Gas, Tohoku Elec., Saibu Gas, Osaka Gas, Korea Gas, Shell, Gazprom, etc.	Sakhalin Energy	Gazprom (50%+1share), Shell (27.5%-1share), Mitsui & Co. (12.5%), MC (10%)	1994* (*PSA execution)	A B C D
Indonesia Tangguh	2009	7.6	0.75	9.92%	Tohoku Elec., Kansai Elec., SK E&S, POSCO, Fujian LNG, Sempra Energy, etc.	Tangguh JV	BP(40.2%), MI Berau[MC/INPEX=56:44] (16.3%), KG Berau [MIBJ(MC/INPEX=56:44) 16.5%, Mitsui & Co. 20.1%, JX Nippon Oil & Gas Exploration 14.2%, JOGMEC49.2%](8.6%), etc (★)	2001	A B C D
Indonesia Donggi - Senoro	2015	2.0	0.9	44.9%	JERA, Korea Gas, Kyushu Elec., etc.	PT.Donggi-Senoro LNG	Sulawesi LNG Development Limited [MC/Korea Gas=75:25](59.9%), PT Pertamina Hulu Energi (29%), PT Medco LNG Indonesia(11.1%)	2007	A B C D
Wheatstone	2017	8.9	0.28	3.17%	Chevron, KUFPEC, Woodside, Kyushu Elec., PEW, etc.	Equity Lifting Model (*2)	Chevron(64.136%), KUFPEC(13.4%), Woodside (13%), Kyushu Elec.(1.464%), PEW(8%; of which MC holds 39.7%)	2012	A B C D
Cameron	2019	12.0	4.0 (*3)	33.3% (*3)	MC, Mitsui & Co., Total (Toller)	Tolling Model (*2)	Sempra Energy(50.2%), Japan LNG Investment[MC/NYK=70:30](16.6%), Mitsui & Co.(16.6%), Total(16.6%)	2012	A B C D
	Total	100.3	12.12	(*2) LNG is procured and sold by each company according to either the ratio of interest (Equity Lifting Model) / or equity in the					

(*2) LNG is procured and sold by each company according to either the ratio of interest (Equity Lifting Model) / or equity in the liquefaction contract (Tolling Model) respectively. (*3) MC's offtake volume based on the tolling agreement with Cameron LNG.

<Projects under Construction>

Indonesia Tangguh (Expansion)	2022	3.8	0.38	9.92%	PLN, Kansai Elec.	Tangguh JV	Same as (★)	2001	A B C D
LNG Canada	Mid 2020's	14.0	2.1 (*4)	15% (*4)	Shell, Petronas, PetroChina, MC, Korea Gas	Equity Lifting Model (*2)	Shell (40%), Petronas (25%), PetroChina (15%), Diamond LNG Canada Partnership [MC/Toho Gas=96.7:3.3] (15%), Korea Gas (5%)	2010	A B C D
Total		17.8	2.48						

(*4) MC's offtake volume based on the ratio of interest.

Global Mineral Resources-Related Businesses Mineral Resources Group



Product	Project	Country	Annual Production Capacity (*1)	Main Partners	MC's Share
Metallurgical Coal	BMA	Australia	Metallurgical Coal, etc., 63 mt (*2)	BHP	50.00%
Copper	Escondida	Chile	Copper 1,200 kt	BHP, Rio Tinto	8.25%
	Los Pelambres	Chile	Copper 410 kt	Luksic Group (AMSA)	5.00%
	Anglo American Sur	Chile	Copper 371 kt(*3)	Anglo American	20.4%
	Antamina	Peru	Copper 381 kt, Zinc 428 kt(*3)	BHP, Glencore, Teck	10.00%
	Quellaveco	Peru	Under construction. Production is scheduled to start from 2022. (Planned Annual Production: 300kt of copper over its first 10 years of operation)	Anglo American	40.00%

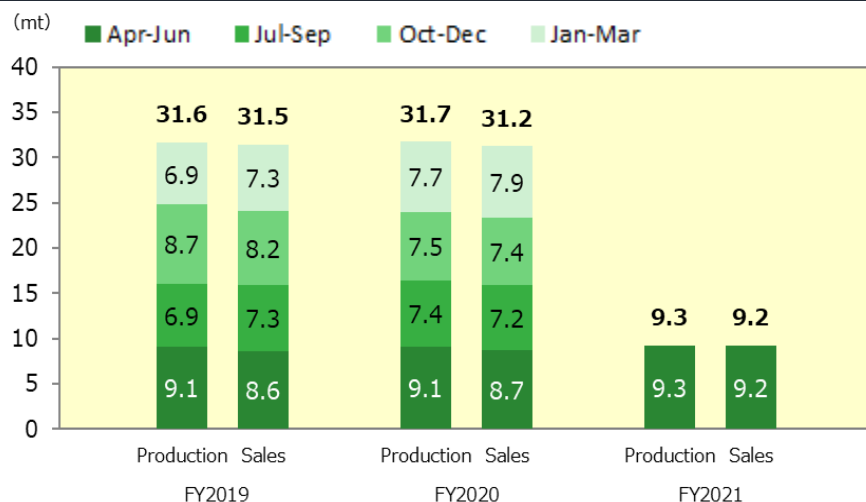
(*1) Production capacity shows 100% volume of the project.

(*2) Annual production capacity is not disclosed. FY2020 annual production volume is shown above as a reference.

(*3) Annual production capacity is not disclosed. CY2020 annual production volume is shown above as a reference.

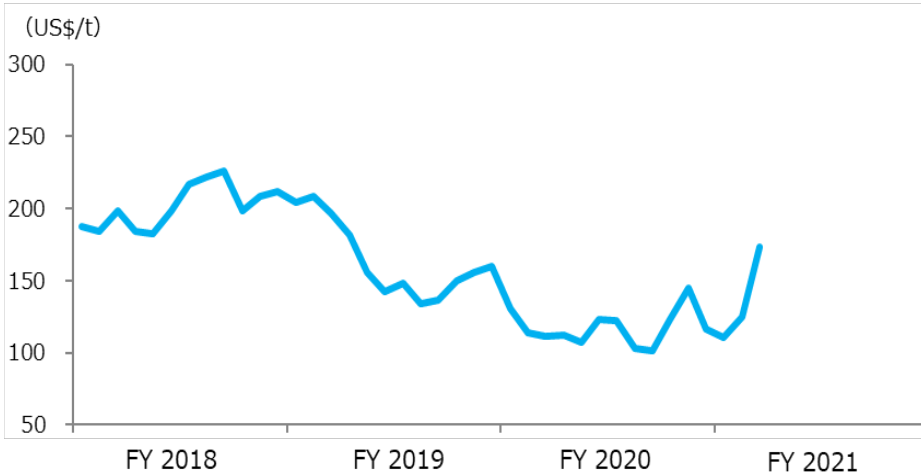
Metallurgical Coal Business Mineral Resources Group

BMA Annual Production and Sales Volume (50% Basis) (*)



(*) Due to rounding, the quarterly figures do not necessarily add up to the total annual figures.

Benchmark Price Trend of Australian High-Quality Hard Coking Coal to Japan (Monthly Average)



Source : S & P Global Platts, © 2021 by S & P Global Inc.Platts, Argus Media Limited

AUS / USD Average Exchange Rate (*)

US\$/A\$	1Q	1Q-2Q	1Q-3Q	1Q-4Q
FY 2017	0.7509	0.7700	0.7696	0.7740
FY 2018	0.7573	0.7442	0.7354	0.7298
FY 2019	0.6999	0.6926	0.6893	0.6817
FY 2020	0.6565	0.6856	0.7006	0.7186
FY 2021	0.7701			

Source: Mitsubishi UFJ Research and Consulting

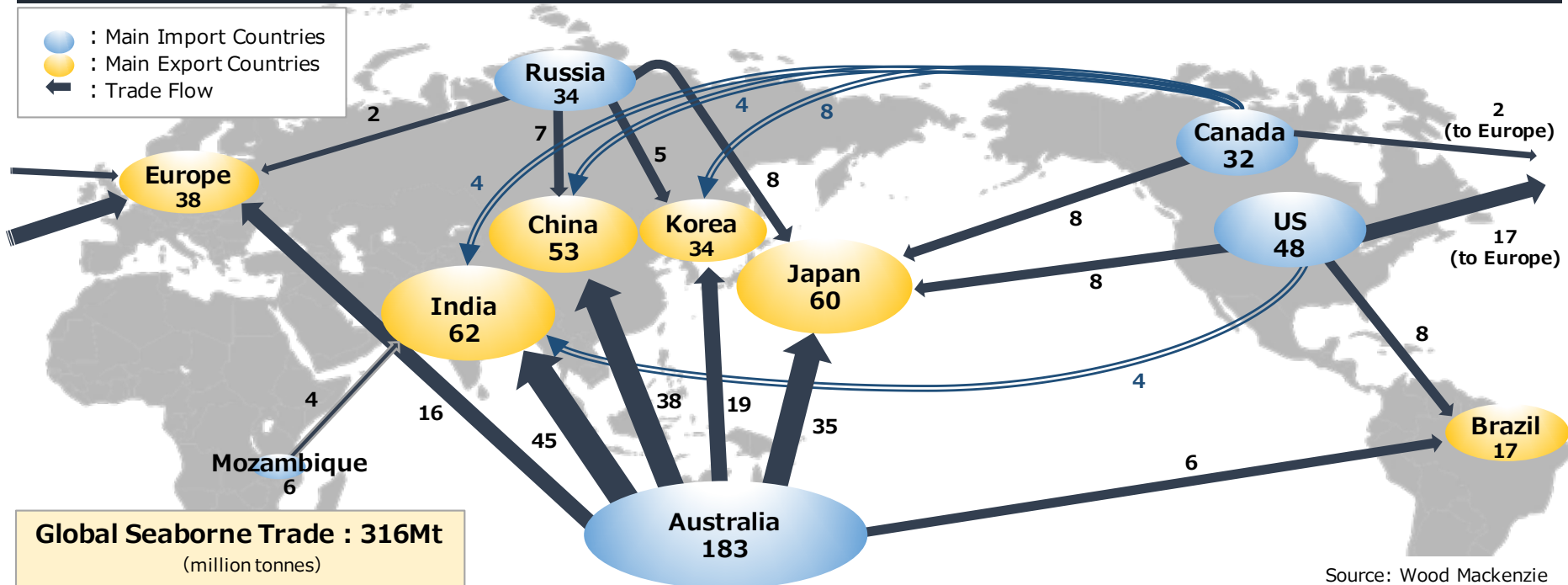
(*) The above exchange rates differ from those actually used by MDP.

Remarks

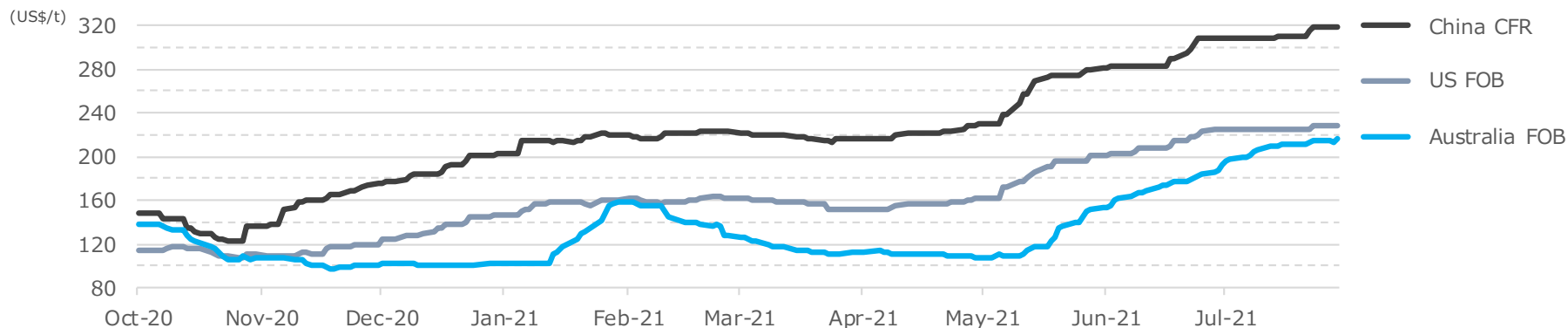
- BMA production in Apr-Jun 2021 increased by 2% to 9.3mil. on a year on year basis.
- Strong underlying operational performance was achieved, including record production at Goonyella/Broadmeadow mine.

Metallurgical Coal Business Mineral Resources Group

Metallurgical Coal Trade Flows (2019)

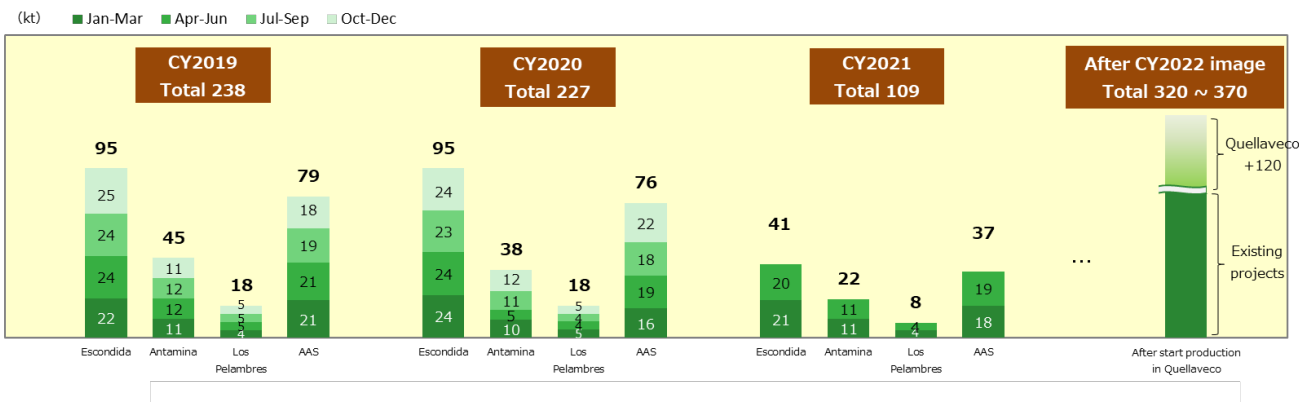


Price Trend of Hard Coking Coal (October 2020-July 2021)

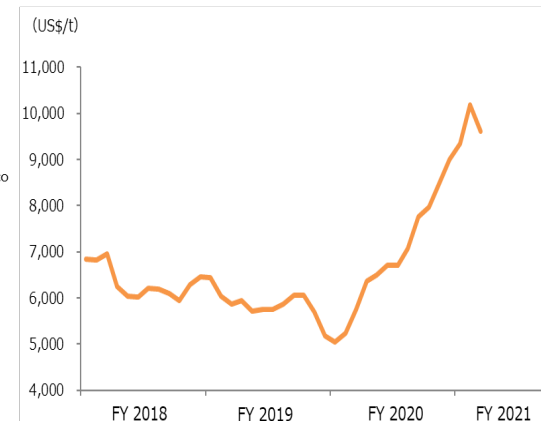


Copper Businesses Mineral Resources Group

Equity Share Production Volume and Growth Outlook (*)



LME Copper Price (Monthly Average)



(*) Due to rounding, the quarterly figures do not necessarily add up to the total annual figures.

Note

Anglo American Sur (AAS)

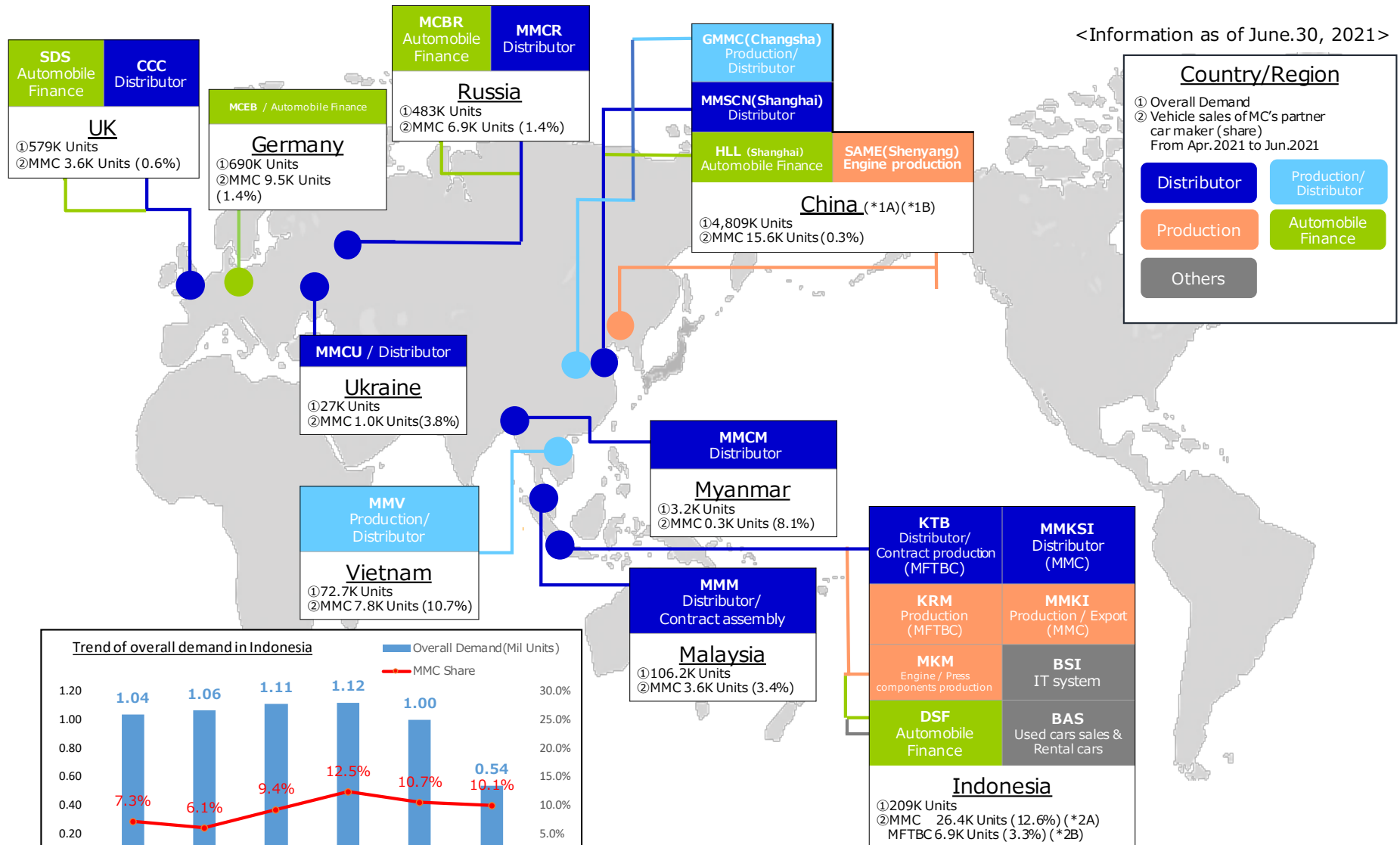
- Los Bronces production in Apr-Jun 2021 increased by 5% on a year on year basis, as a result of increase in throughput due to increased water availability, which was partially offset by lower grades of ore processed.
- El Soldado production in Apr-Jun 2021 increased by 6% on a year on year basis.

Escondida Mine

- Escondida copper production in Apr-Jun 2021 decreased by 16% on a year on year basis to 247kt, mainly due to lower concentrate feed grade and lower cathode production.

Global Automobile-Related Business (MMC·MFTBC-Related) Automotive & Mobility Group

<Information as of June.30, 2021>



(*1A) Factory shipments
(*1B) Exclude imported car from FY2019
(*2A) Passenger Car + Light Commercial Vehicle Segment Share : 13.6%
(*2B) Commercial Vehicle Segment Share : 44.4%

Global Automobile-Related Business (Isuzu-Related) Automotive & Mobility Group

LCV: Light Commercial Vehicle



CV: Commercial Vehicle

<Information as of June 30, 2021>

ISD
Germany, Austria, Czech
Distributor
Germany
LCV 0.3K Units

IMI
Production/
Distributor/expprt
India
LCV 2.1K Units
(Incl. India 0.4k)

IPC
Production/
Distributor
Philippines
LCV 1.7K Units
CV 2.1K Units

IMEX
Production/
Distributor
Mexico
CV 1.1K Units

Distributor **Export/Sales**
**Production/
Distributor** **Production**
**Automobile
Finance** **Retail/
After-sales service**
Others

Isuzu vehicle sales
(Total of 1st Quarter)

IBX
Benelux & Poland
Distributor
Belgium
LCV 0.3K Units

IMIT
Export/Sales
Thailand
(export)
Export LCVs
CBU 20,8K Units
KD 22.2K Units
CBU: Complete Build Up
KD: Knock Down Parts

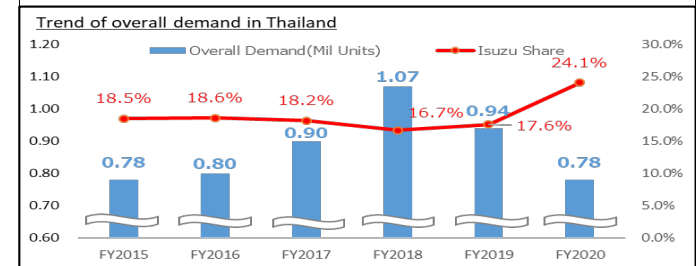
IMSB
Distributor
Malaysia
LCV 0.7K Units
CV 0.9K Units

IUA
Distributor
Australia
LCV 10.8K Units

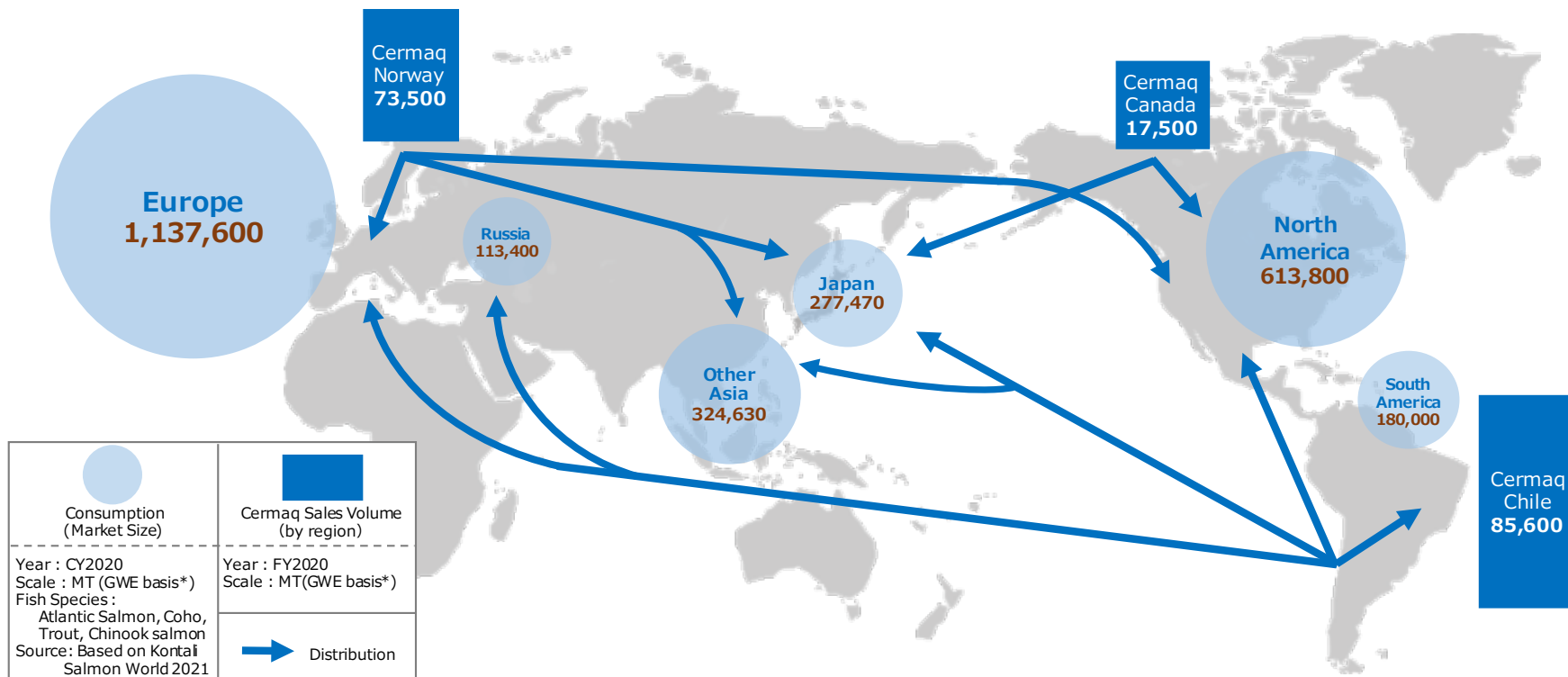
TIS Distributor	TIL Automobile Finance	IMCT Production
IAS Dealer	AUTEC After-sales service, Bus maintenance, Dealer for GM Vehicles	TISCO After-sales service
TPIS Automobile insurance	TPIT Software development, maintenance & management administration	PTB Driver Dispatch

Thailand (Domestic)
Overall demand 179.8K Units
LCV 39.6K Units
CV 4.3K Units

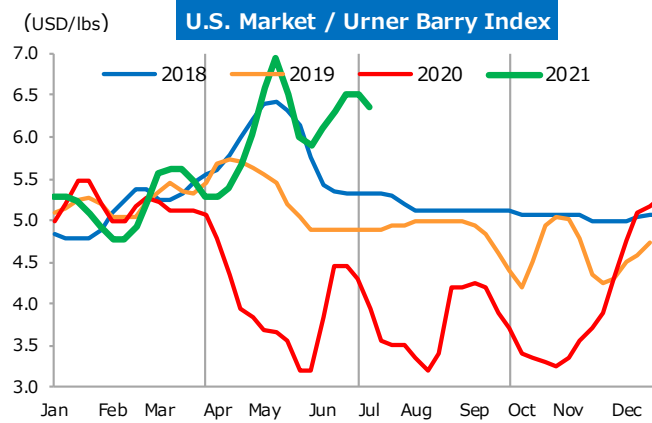
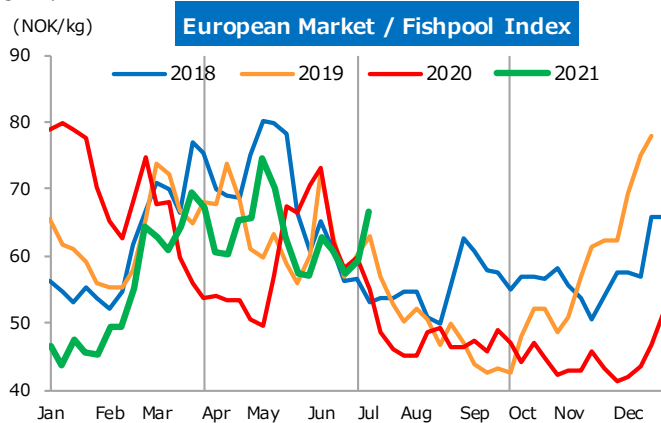
MC is jointly developing business with Isuzu centered on Thailand, where MC has been selling vehicles for over 60 years. LCVs produced in Thailand are exported and sold throughout the world. MC is also expanding sales of CVs to emerging countries and regions.



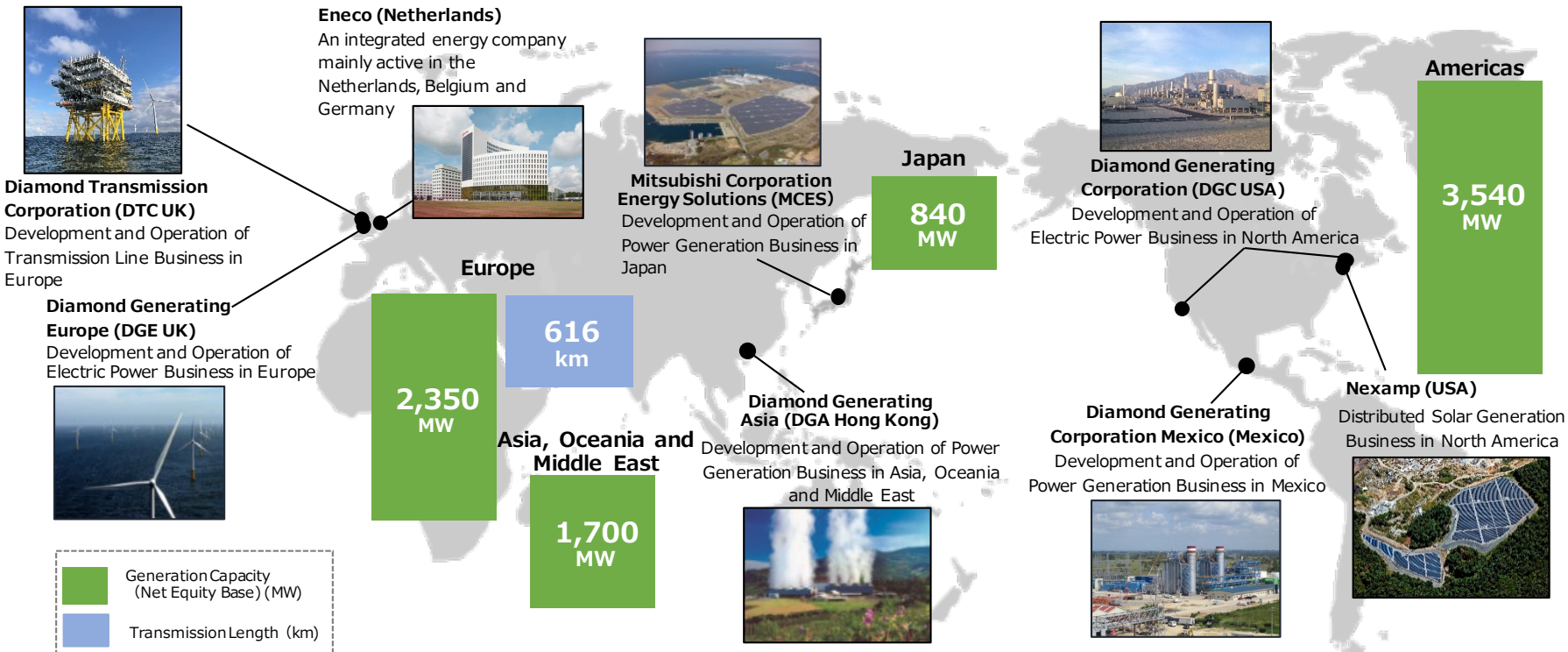
Salmon Farming Business Food Industry Group



(*) GWE : Gutted Weight Equivalent

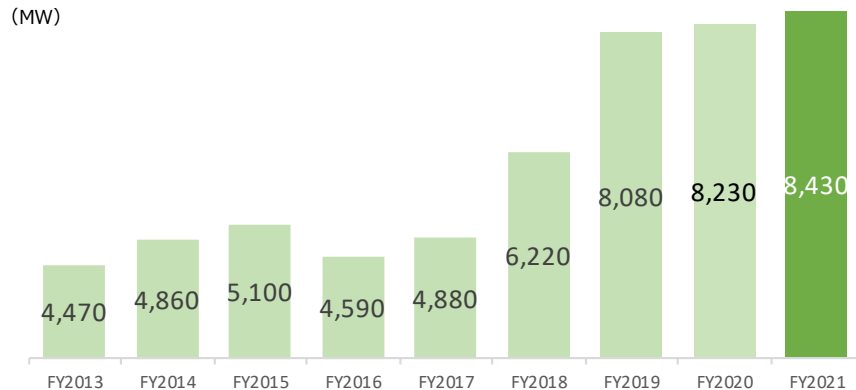


Electric Power Business Power Solution Group



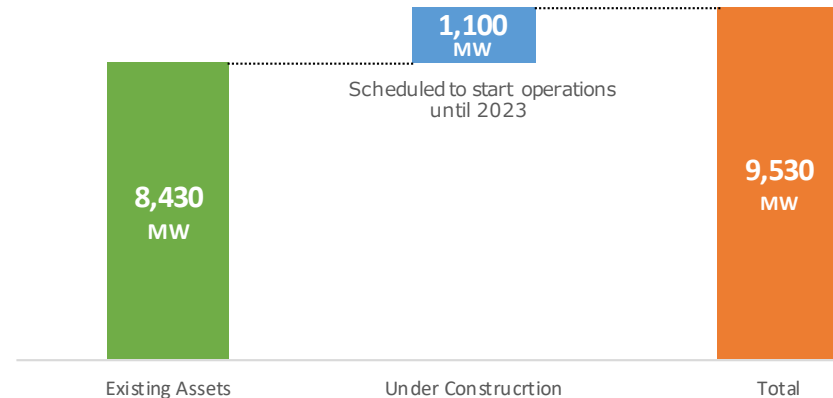
Generation Capacity (Net Equity Base)

(as of June 30, 2021)



Generation Assets (Net Equity Base)

(as of June 30, 2021)



Urban Development & Real Estate Business Urban Development Group

Myanmar

【Development】
Large-Scale Urban
Development,
Industrial Parks



Europe

【Asset Management】
Real Estate Debt Fund

India

【Development】
Condominiums



Vietnam



China

【Development】
Condominiums



Philippines



【Development】
Condominiums,
Landed Homes,
Offices,
Industrial Parks

Japan

【Development】
Industrial Properties,
Retail Properties, Hotels,
Condominiums, Data Centers,
Large-Scale Urban Development
【Asset Management】
J-REITs (Retail, Industrial & Office),
Private Real Estate Fund,
Private REITs
【Operation】
Data Centers, Retail Properties



North America

【Development】
Multifamily, Student Housing,
Industrial Properties,
Medical Offices, Senior Living
【Asset Management】
Real Estate Equity/Debt Fund



Commenced our first large-scale urban development project in Indonesia

Mitsubishi Corporation (MC) has announced that its joint venture company with Surbana Jurong (SJ), a subsidiary of Temasek Holdings, "Mitbana Pte Ltd" (Mitbana), has formed a significant partnership with leading Indonesian property developer Sinar Mas Land (SML) to advance smart and sustainable Transit-Oriented Developments (TODs) in BSD City, Indonesia.

Mitbana will work with SML to transform over 100 hectares of greenfield land into TODs comprising residential units, commercial properties, living amenities and public transport nodes.

<Project Image>



On the other note, MC has also signed a MOU with SML in order to have a broader discussion for the strategic partnership with regards to town management and the implementation of the smart and digital solutions for overall BSD area of circa 6,000ha. This partnership between MC and SML aims to increase the value of BSD city by the implementation of the smart and digital solutions.

Growth of Business Scale

In addition to stable growth of conventional "on the spot" real estate projects, we will focus on large-scale, mixed-use, area-based urban development projects

Index: FY2017 = 100

