



First Individual Shareholder Gathering

In December 2018, a gathering of MC's Management Executives including President and CEO Takehiko Kakiuchi and our individual shareholders was held for the first time at a venue associated with Mitsubishi – Kaitokaku.

This gathering was held last year for the first time to offer a place where our individual shareholders can gain a better understanding of MC business and management executives. The individual shareholders chosen out of a large number of applicants by fair lottery were invited to this gathering held at Kaitokaku, a venue associated with Mitsubishi, so that they could feel the history of Mitsubishi firsthand.

At the gathering, President and CEO Takehiko Kakiuchi provided an overview of MC businesses with the focus on "Midterm Corporate Strategy 2021," which we announced on November 2, 2018. During a question and answer session, we received many questions and comments from these individual shareholders. Our management executives also joined the gathering to listen to valuable comments from the shareholders.

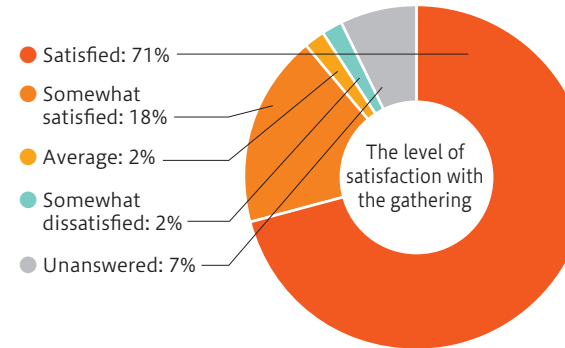
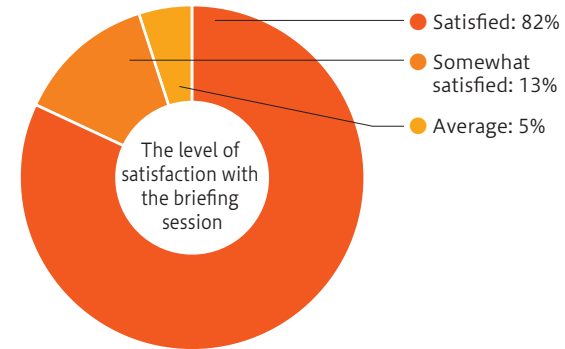
The next Individual Shareholder Gathering will be held in September, and we are looking forward to your applications.




Kaitokaku is the Takanawa villa of the Iwasaki Family completed in 1908. Yanosuke Iwasaki (the second President of Mitsubishi) relocated his primary residence in Surugadai to a place where there was a residence inhabited by Hirobumi Ito, the first Prime Minister of Japan, and built this Western-style mansion designed by Josiah Conder. Later, Koyata Iwasaki (the fourth President of Mitsubishi) donated this residence to Mitsubishi as a venue for receiving guests of honor and gatherings of business persons associated with Mitsubishi. Most of the residence was burned down in air raids during the Pacific War, but the Western-style mansion was restored later. The interior of the mansion has gone through a series of renovations, with the original exterior appearance remaining unchanged. Please note that Kaitokaku is not open to the public.


Questionnaire replies from the shareholders who participated in the gathering


The following is part of the questionnaire replies from these shareholders after the gathering.



Comments and requests received (excerpts)

-  The gathering was good because I could see the personality of the president and other executives and the company's operations.

-  I understood the company's policies well. If such gathering is held more frequently, I believe the number of long-term stockholders will increase.

-  I was impressed with your company's "excellence" and "corporate culture" in every detail, including fantastic event planning and the ability to get things done.

Invitation to the next MC Individual Shareholder Gathering

- 1. Date**
 Friday, September 13, 2019
 14:30-16:30 (planned)
- 2. Venue**
 Kaitokaku
 (4-25-33, Takanawa, Minato-ku,
 Tokyo 108-0074 Japan)
 15-minute walk from the Shinagawa
 Station on the JR or the Keihin Kyuko Line
- 3. Purpose**
 A gathering with MC's management
 executives including President and CEO
 Please read the invitation card enclosed
 herewith for details such as the application
 procedure.
 We are looking forward to your applications.