

Results for the Six Months Ended September 2020

November 5, 2020

Mitsubishi Corporation

(Forward-Looking Statements)

- This release contains forward-looking statements about Mitsubishi Corporation's future plans, strategies, beliefs and performance that are not historical facts. Such statements are based on the company's assumptions and beliefs in light of competitive, financial and economic data currently available and are subject to a number of risks, uncertainties and assumptions that, without limitation, relate to world economic conditions, exchange rates and commodity prices.
- Accordingly, Mitsubishi Corporation wishes to caution readers that actual results may differ materially from those projected in this release and that Mitsubishi Corporation bears no responsibility for any negative impact caused by the use of this release.

(Notes Regarding These Presentation Materials)

- Consolidated net income in this presentation shows the amount of net income attributable to owners of the Parent, excluding non-controlling interests.

Results for the Six Months Ended September 2020

(Billion Yen)	Six months ended September 2019	Six months ended September 2020	Fluctuation	Forecasts for the year ending March 2021	Progress
Consolidated Net Income	242.4	86.7	(155.7)	200.0	43%
Business-related sector	148.2	53.0	(95.2)	130.4	41%
Market-related sector*	90.2	26.5	(63.7)	51.6	51%
Annual dividend per share					134 yen

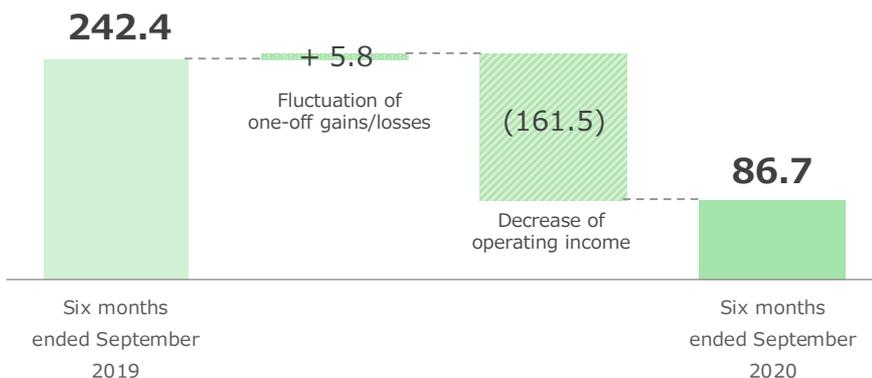
* Market-related sector includes North American shale gas and E&P in Natural Gas segment, Mineral Resource business except for trading and business incubation in Mineral Resource segment, and Ships (commercial vessels) in Industrial Infrastructure segment.

<Year-over-Year fluctuation>

(Billion Yen)

◎ Earnings decreased 155.7 billion yen year-over-year.

- ✓ In the Business-related sector, net income decreased mainly due to lower operating income in the LNG-related business and in the Automotive-related business etc., as well as impairment losses in Mitsubishi Motors, despite the rebound from loss related to crude oil trading derivatives at the Singapore petroleum subsidiary recorded in the previous year.
- ✓ In the Market-related sector, net income decreased mainly due to lower operating income in the Australian metallurgical coal business, etc.



<Progress against the forecast for the year>

(Billion Yen)

- ◎ Consolidated net income shows signs of bottoming out, at 36.7 billion yen in the 1st quarter and 50.0 billion yen (+13.3 billion yen) in the 2nd quarter (3 months).
- ◎ Progress of 43% against the forecast for the year due to forecasted disposal gains from asset replacements in the second half, etc.
- ◎ Forecasts of 200.0 billion yen in consolidated net income and 134 yen annual dividend per share remain unchanged.

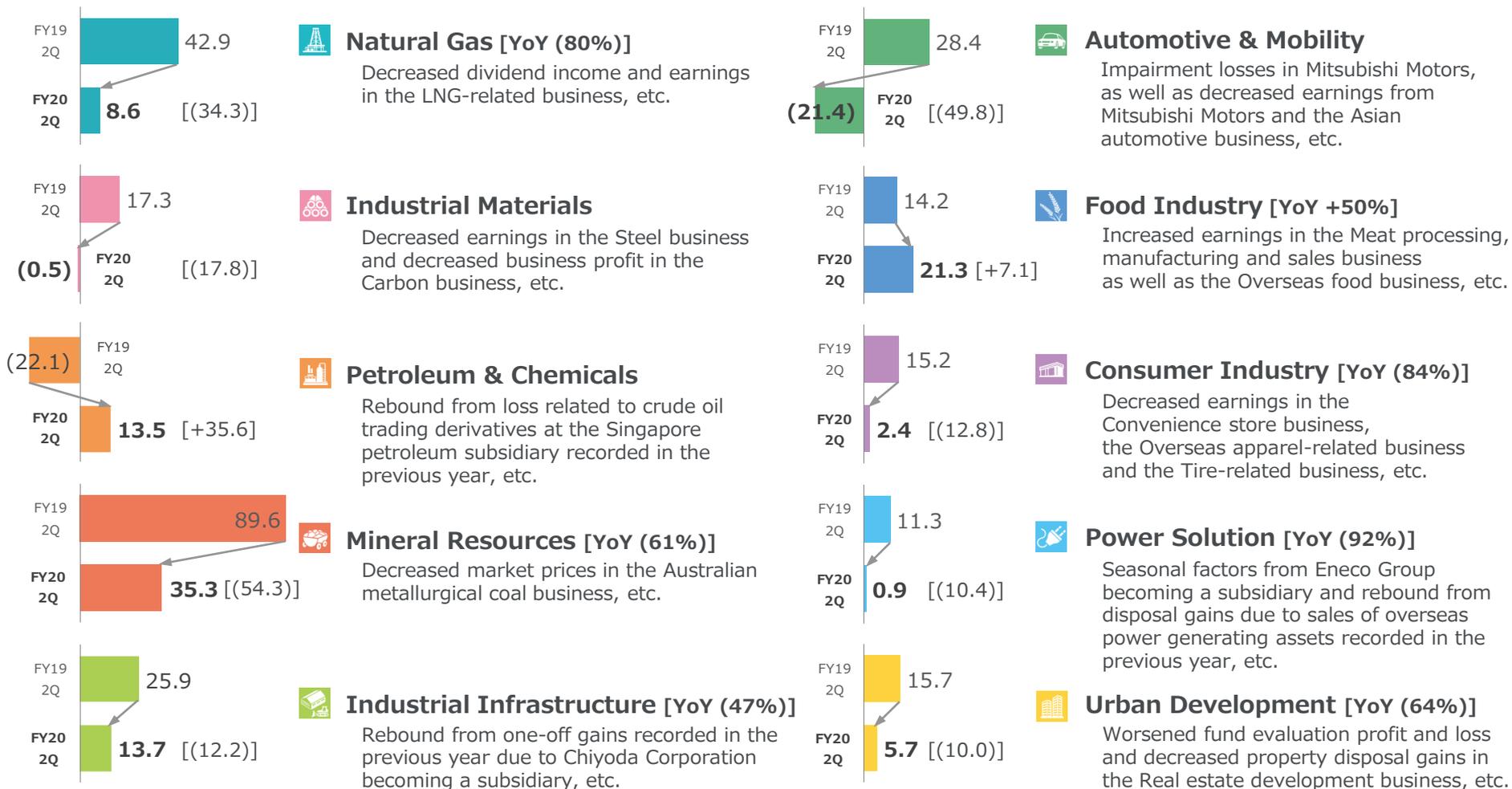


- ✓ Business-related sector +30.0 (Automotive, Convenience store and Salmon farming business, etc.)
- ✓ Market-related sector (12.3) (Australian metallurgical coal business, etc.)

Year-over-Year Segment Net Income

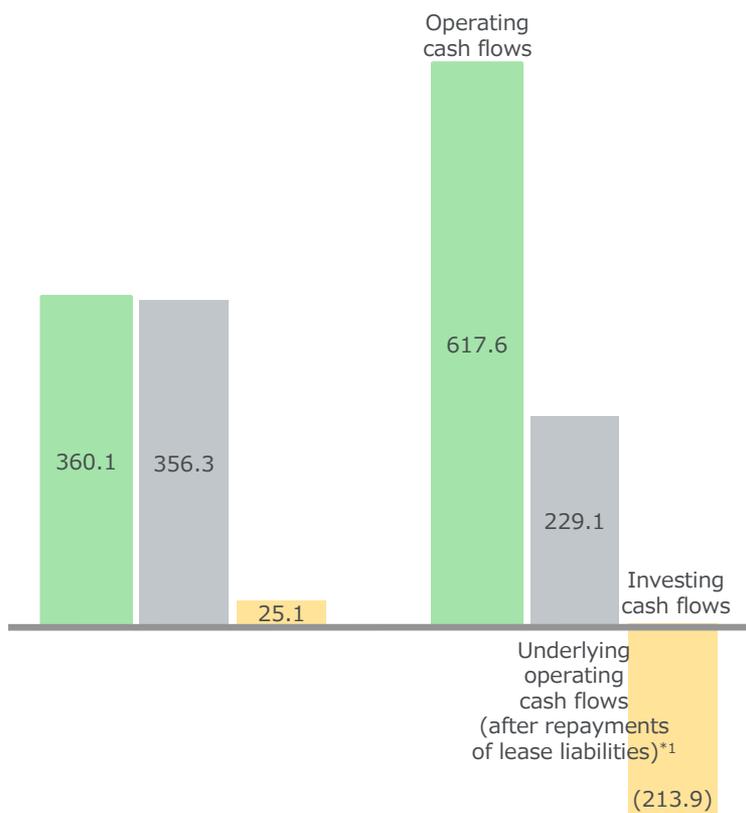
Consolidated Net Income : Six months ended September 2019 (FY19 2Q): **242.4** (Billion Yen)

Six months ended September 2020 (FY20 2Q): **86.7** [YoY (155.7)]



Cash Flows

 Six months ended
 September 2019

 Six months ended
 September 2020


[Breakdown of cash flows]

(Billion Yen)

Ref.	Year ended March 2020	Underlying operating cash flows (after repayments of lease liabilities)	Investing CF			Adjusted Free Cash Flows
			New/Sustaining Investments	Sales and Collection	Net	
		672.1	(1,051.4)	550.7	(500.7)	171.4
	Six months ended September 2020	229.1	(389.5)	175.6	(213.9)	15.2

[Main items included in Investing CF for the six months ended September 2020]

New/Sustaining Investments	Sales and Collection
<ul style="list-style-type: none"> Investments in HERE Technologies (Other) European integrated energy business (Power Solution) Australian metallurgical coal business (Mineral Resources) North American real estate business (Urban Development) LNG-related business (Natural Gas) Copper business (Mineral Resources) 	<ul style="list-style-type: none"> Listed stocks (Food Industry/Consumer Industry)

*1 Underlying operating cash flows (after repayments of lease liabilities) :
 Operating cash flows excluding changes in working capitals
 (=Net income (including non-controlling interests) – DD&A – profits and losses related to investing activities – equity in earnings of affiliated companies not recovered through dividends – allowance for bad debt etc. – deferred tax)
 whilst including repayments of lease liabilities

*2 Adjusted Free Cash Flows : Total of Underlying operating cash flows (after repayments of lease liabilities) and Investing CF

(Reference) Market Conditions

[Foreign Exchange, Commodity Prices and Interest Rates]

	Six months ended September 2020	Forecast for the year ending March 2021*	Fluctuation	Consolidated Net Income Sensitivities for the year ending March 2021 [For crude oil and copper price, preliminary sensitivities at this time are shown for reference, since there is a possibility of significant revision due to changes in production levels etc.]
Foreign Exchange (YEN/US\$)	106.93	105.90	+1.03	Depreciation/appreciation of 1 yen per US\$1 has a 1.5 billion yen positive/negative impact on a full-year earnings.
Crude Oil Price (Dubai) (US\$/BBL)	57	47	+10	A US\$1 rise/decline per barrel increases/reduces full-year earnings by 2.5 billion yen. To better account for the differences in fiscal year-ends of consolidated companies and the timing when crude oil price is actually reflected in LNG sales price, the average price for the preceding 6 month period (e.g. For the year ending March: average price from Oct. to Sep.) is utilized. In addition to changes in crude oil price, other factors could also affect crude oil-related earnings, such as dividend policy, foreign currency movements, and production/sales volume. Therefore, the impact on earnings cannot be determined by the crude oil price alone.
Copper Price (US\$/MT) [US ¢ /lb]	5,956 [270]	6,276 [285]	(320) [(15)]	A US\$100 rise/decline per MT increases/reduces full-year earnings by 1.3 billion yen (A US¢10 rise/decline per lb increases/reduces full-year earnings by 2.8 billion yen). In addition to changes in copper price, other variables affect earnings from copper mines, such as the grade of mined ore, the status of production operations, and reinvestment plans (capital expenditure). Therefore, the impact on earnings cannot be determined by the copper price alone.
YEN Interest TIBOR 3M (%)	0.07	0.09	(0.02)	The effect of rising interest rates is mostly offset by an increase in operating and investment profits. However, a rapid rise in interest rates could have a temporary negative effect.
US\$ Interest LIBOR 3M (%)	0.42	0.37	+0.05	

* The annual averages are shown for the forecast for the year. Revised from the forecast released on Aug. 13 based on price changes.
 (Crude oil price is the actual result, as the price for the preceding 6 months period is utilized.)