

Results for the six months ended Sep. 2020 ~ Insights for our future~

1 Update for 2nd Quarter FY2020

- **Six months ended September 2020** : **86.7 billion yen** (progress 43%)
- **Forecast for the year ending March 2021** : **200 billion yen** (unchanged)
- **Dividend** : **Sustained at 134 yen** in line with progressive dividend program

2 Insights for our future

<Our commitment to DX>

- A company-wide task force launched DX initiatives starting with the food distribution sector, and by leveraging the company's strengths across numerous industries, each business group is developing DX concepts in a myriad of fields.
- Specifically, we are expanding DX activities in other distribution sectors, plant and mining operations sectors, and urban management areas such as smart-city development.



Accelerating projects towards realization during the current midterm strategy

<Our commitment to EX>

- The transition to low/zero carbon energy, or EX (Energy Transformation), is impacting every industry and we embrace the challenge of climate change while delivering on our responsibility to provide a stable energy supply to society.
- Since our foundation, we have adapted to the business situation and grown together with society under our Three Corporate Principles. EX activities align with our spirit of Corporate Responsibility to Society, contributing towards the preservation of the global environment.



Towards a low/zero carbon society:
We will develop our optimal solution during FY2021