February 6, 2024 Mitsubishi Corporation

Senior Management Changes

[Environmental Energy Group]

| New Appointment | Current Appointment | Name |
|---|--|----------------------|
| Арронинени | Арропшпен | |
| General Manager, New Power Generation Fuels Business Dept., Next-Generation Energy Div. | (Next-Generation Energy Business Group) New Power Generation Fuels Business Dept. | Ryoichi Murao |
| General Manager, Biofuel & E-fuel Business Dept., lext-Generation Energy Div. | (Next-Generation Energy Business Group) General Manager, Biofuel & E-fuel Business Dept. | Tomoo Kawamura |
| General Manager, lydrogen Infrastructure Development Dept., lext-Generation Energy Div. | (Next-Generation Energy Business Group) General Manager, Hydrogen Infrastructure Development Dept. | Kiichiro Fujimoto |
| General Manager, lydrogen Business Development Dept., lext-Generation Energy Div. | Assistant to Div. COO, Next-Generation Energy Business Group | Hiroshi Shimada |
| Environmental Energy Group CEO Office, (Concurrently) General Manager, Carbon Management Dept., Next-Generation Energy Div. | Assistant to Div. COO, Next-Generation Energy Business Group | Ryosuke Kontani |
| General Manager, Refinery Business Dept., Petroleum Solutions Div. | General Manager, Corporate Communications Dept. | Tatsuya Yoshida |
| General Manager, LPG & Petroleum Feedstock Business Dept., Petroleum Solutions Div. | (Next-Generation Energy Business Group) LPG & Petroleum Feedstock Business Dept. | Mizutaka Sakura |
| General Manager, Brunei Business Dept., LNG Asia-Pacific Div. | (Natural Gas Group) General Manager, Brunei Natural Gas Dept., Asia-Pacific Div. | Shunsuke Nanami |



| New Appointment | Current Appointment | Name |
|---|--|--------------------|
| General Manager, Malaysia Business Dept., LNG Asia-Pacific Div. | (Natural Gas Group) General Manager, Malaysia Natural Gas Dept., Asia-Pacific Div. | Tetsuko Egawa |
| General Manager, Indonesia Business Dept., LNG Asia-Pacific Div. | (Natural Gas Group) General Manager, Indonesia Natural Gas Dept., Asia-Pacific Div. | Shunsuke Hamada |
| General Manager, Australia Business Dept., LNG Asia-Pacific Div. | Natural Gas Group CEO Office | Yuichiro Saito |
| General Manager, Russia Business Dept., LNG Asia-Pacific Div. | Seconded to Diamond Gas International Pte. Ltd., (President & COO) | Takeshi Noma |
| General Manager, Delivery Operations Management Dept., LNG Asia-Pacific Div. | Seconded to Diamond Gas North America Corporation (Chief Administration Officer, EVP) | Masanori Kasai |
| General Manager, Business Development Dept., LNG Americas & New Ventures Div. | Seconded to Diamond Gas Management Middle East Limited (Director, Managing Director) | Kunihiko Sakaki |
| General Manager, Global Marketing Dept., LNG Americas & New Ventures Div. | (Natural Gas Group) Assistant to Div. COO, New LNG Ventures & Marketing Div. | Tatsuya Hirano |



[Materials Solution Group]

| New Appointment | Current Appointment | Name |
|--|---|---------------------|
| | | |
| General Manager, Materials Solution Group Internal Audit Dept. | General Manager, Industrial Materials Group Internal Audit Dept. | Minoru Oba |
| General Manager, Carbon Materials Dept., Carbon & Ceramics Div. | (Industrial Materials Group) General Manager, Carbon Materials Dept., Performance Materials Div. | Eiichi Kambara |
| General Manager, Carbon Materials Business Development Dept., Carbon & Ceramics Div. | Industrial Materials Group CEO Office | Shingo Tsuda |
| General Manager, Construction Materials Dept., Carbon & Ceramics Div. | (Industrial Materials Group) General Manager, Construction Materials Dept. | Hirosumi Bukasa |
| General Manager, Ceramic Materials Dept., Carbon & Ceramics Div. | (Industrial Materials Group) General Manager, Ceramic Materials Dept. | Taro Nakatani |
| General Manager, Semiconductor Business Dept., Performance Materials Div. | (Chemicals Solution Group) General Manager, Semiconductor & Ecological Materials Business Dept., Ecological Materials & Chemicals Business Div. | Akihiko Satomi |
| General Manager, Petrochemicals Business Dept., Performance Materials Div. | Seconded to SPDC Ltd. | Hirokazu Okuda |
| General Manager, Basic Chemicals Business Dept., Performance Materials Div. | (Chemicals Solution Group) General Manager, Basic Chemicals Business Dept., Ecological Materials & Chemicals Business Div. | Nakaba Aoyagi |
| General Manager, Functional Materials Business Dept., Performance Materials Div. | (Industrial Materials Group) Gerenal Manager, Performance Materials Business Development Dept., Performance Materials Div. | Kazuhiro Tsutsui |
| General Manager, Materials Business Transformation Dept., Business Development Div. | (Industrial Materials Group) General Manager, Materials Business Transformation Dept., Materials Solutions Div. | Takahiro Matsui |



| New Appointment | Current Appointment | Name |
|---|--|--------------------|
| General Manager, Industrial Materials DX Dept., Business Development Div. | (Industrial Materials Group) General Manager, Industrial Materials DX Dept., Materials Solutions Div. | Kota Ikeuchi |
| General Manager, Ecological Materials Business Dept., Business Development Div. | Chemicals Solution Group CEO Office | Toru Hagiwara |
| Same as on the right | (Chemicals Solution Group) General Manager, Basic Petrochemicals Marketing Dept., Global Marketing Div. | Rikiya Sato |
| Same as on the right | (Chemicals Solution Group) General Manager, Refinery Chemicals Marketing Dept., Global Marketing Div. | Yoichi Kuriyama |
| General Manager, Alcohol & C1 Chemicals Marketing Dept., Global Marketing Div. | President Director, PT. MC Trading Indonesia | Ryosuke Bessho |
| Same as on the right | (Chemicals Solution Group) General Manager, Chlor-Alkali Marketing Dept., Global Marketing Div. | Takanori Wada |
| General Manager, PVC & Functional Chemicals Dept., Global Marketing Div. | (Industrial Materials Group) General Manager, PVC & Functional Chemicals Dept., Performance Materials Div. | Hiroshi Mukai |



[Mineral Resources Group]

| New Appointment | Current Appointment | Name |
|---|---|---------------------|
| General Manager, Iron Ore Dept., Ferrous Raw Materials Div. | General Manager, Iron Ore Dept., Mineral Resources Investment Div. | Kenichi Udagawa |
| General Manager, MDP Dept., Ferrous Raw Materials Div. | General Manager, MDP Dept., Mineral Resources Investment Div. | Yuki Yoshioka |
| General Manager, Base Metals Dept., Critical Minerals Div. | Seconded to Mitsubishi Development Pty Ltd | Yasutaka Okamoto |
| General Manager, Aluminium Dept., Critical Minerals Div. | General Manager, Aluminium Dept., Mineral Resources Investment Div. | Hiroshi Nakayama |



[Urban Development & Infrastructure Group]

| New Appointment | Current Appointment | Name |
|--|---|----------------------|
| General Manager, Ship & Infrastructure Business Dept., Infrastructure, Ship & Aerospace Div. | Industrial Infrastructure Group CEO Office | Naoki Arima |
| General Manager, Defense and Aerospace Dept., Infrastructure, Ship & Aerospace Div. | (Industrial Infrastructure Group) Defense and Aerospace Dept., Infrastructure, Ship & Aerospace Div. | Takao Inamura |
| General Manager, Infrastructure Projects Dept., Industrial Machinery Div. | (Industrial Infrastructure Group) General Manager, Infrastructure Projects Dept., Infrastructure, Ship & Aerospace Div. | Arihiro Nakamura |
| General Manager, Building Solutions Dept., Industrial Machinery Div. | (Industrial Infrastructure Group) Building Solutions Dept., Industrial Machinery Div. | Tetsuro Senokuchi |
| Same as on the right | (Industrial Infrastructure Group) General Manager, Construction Solutions Dept., Industrial Machinery Div. | Masashi Shikata |
| General Manager, Domestic Urban Development Dept., Domestic Urban Development & Digital Infrastructure Div. | Urban Development Group CEO Office | Ryota Goshima |
| General Manager, Transportation & Water Infrastructure Dept., Domestic Urban Development & Digital Infrastructure Div. | (Urban Development Group) General Manager, Transportation Infrastructure Dept., Urban Development & Infrastructure Div. | Takeo Kato |
| General Manager, Digital Infrastructure Dept., Domestic Urban Development & Digital Infrastructure Div. | (Urban Development Group) Digital Infrastructure Dept., Urban Development & Infrastructure Div. | Hirofumi Masunaga |
| General Manager, Global Urban Development Dept., Global Urban Development Div. | (Urban Development Group) Assistant to Div. COO, Global Urban Development Div. | Yasuyuki Sanami |
| General Manager, Asia Urban Development Dept., Global Urban Development Div. | Corporate Strategy & Planning Dept. | Toshihiro Otsuji |



[Mobility Group]

| New Appointment | Current | Name |
|---|---|-----------------------|
| Appointment | Appointment | |
| Same as on the right | General Manager, Indonesia Automotive Dept., Automotive Business Div. | Naoya Nakamura |
| General Manager, ASEAN & South West Asia Automotive Dept., Automotive Business Div. | Automotive & Mobility Group CEO Office | Tomoyuki Shinnishi |
| General Manager, Eurasia & America Automotive Dept., Automotive Business Div. | General Manager, ASEAN & South West Asia Automotive Dept., Automotive Business Div. | Masanori Goto |
| same as on the right | General Manager, Isuzu ASEAN Dept., Isuzu Business Div. | Daisuke Ishida |
| same as on the right | General Manager, Isuzu Oceania, Europe & Americas Dept., Isuzu Business Div. | Kunihiko Suhara |
| General Manager, suzu India, Middle East & Africa Dept., suzu Business Div. | General Manager, Isuzu India & Middle East Dept., Isuzu Business Div. | Keiichi Yagai |
| General Manager, Next Generation Mobility Business Development Dept., Mobility Service Div. | General Manager, Mobility Service Dept., Mobility Business Div. | Shigeo Shoji |
| General Manager, Mobility Retail Business Dept., Mobility Service Div. | General Manager, Automotive Retail Service Dept., Mobility Business Div. | Yutaka Yoshida |
| General Manager, Fire Dept., Mobility Service Div. | Seconded to Toyo Tire Corporation | Shimpei Amisaki |
| General Manager, EV Supply Chain Business Dept., e-Mobility Solution Div. | Battery Solution Development Dept. | Shogo Takeda |



| New Appointment | Current Appointment | Name |
|--|------------------------------------|---------------------|
| General Manager, Energy Storage & Management Dept., e-Mobility Solution Div. | Battery Solution Development Dept. | Tokuhiro Maeda |
| General Manager, Solutions Development Dept., e-Mobility Solution Div. | , , | Michiharu Miyake |



[Food Industry Group]

| New Appointment | Current Appointment | Name |
|--|---|----------------------|
| Same as on the right | General Manager, | Mitsuro |
| - | Global Markets Dept. | Kawamata |
| General Manager, Food Ingredients Dept. | Food Ingredients Dept., Food Sciences Div. | Hiroshi Horikawa |
| Same as on the right | General Manager, Grain, Oilseeds and Feed Materials Dept., Food Resources Div. | Yoshinori Nagata |
| Same as on the right | General Manager, Sugar & Wheat Flour Dept., Food Resources Div. | Go Nagasaki |
| General Manager, Global Consumer Products Dept., Food Resources Div. | Seconded to Princes Limited (Chairman) | Kazuhito Suematsu |
| Same as on the right | General Manager, Marine Products Dept., Marine Products Div. | Toru Odano |
| Same as on the right | General Manager, Livestock & Meat Products Dept., Farm, Dairy & Meat Produce Div. | Yasushi Taguchi |
| Same as on the right | General Manager, Agricultural Produce & Dairy Products Dept., Farm, Dairy & Meat Produce Div. | Tatsuya Saito |



[Smart Life Creation Group]

| New Appointment | Current Appointment | Name |
|--|--|-----------------------|
| General Manager, Smart Life Creation Group Internal Audit Dept. | General Manager, Consumer Industry Group Internal Audit Dept. | Ryoji Matsubara |
| General Manager, Digital Business Development Dept., Digital Solutions Div. | Assistant to Head of Industry Digital Transformation Group | Yuichiro Yoshinari |
| General Manager, Digital Solutions Dept., Digital Solutions Div. | (Industry Digital Transformation Group) General Manager, Industrial Value Chain DX Dept. | Takeo Kasai |
| General Manager, Community Service Development Dept., Digital Solutions Div. | (Industry Digital Transformation Group) Power & Community DX Dept. | Kazutaka Muguruma |
| General Manager, Retail Network Dept., Retail Div. | (Consumer Industry Group) Assistant to Div. COO, Retail Div. | Takeo Tani |
| General Manager, Alliance Development Dept., Retail Div. | Seconded to Lawson, Inc. (Seconded to Lawson Store 100, Inc. (President and Representative Director)) | Takashi Sato |
| Same as on the right | (Consumer Industry Group) General Manager, Lifestyle Business Dept., Apparel & S.P.A. Div. | Kazushi Hisajima |
| Same as on the right | (Consumer Industry Group) Division COO, Apparel & S.P.A. Div. (Concurrently) General Manager, Apparel Business Dept. | Taku Ozawa |
| Same as on the right | (Consumer Industry Group) General Manager, Healthcare Dept., Healthcare Div. | Yutaka Suzuki |
| General Manager, Bio-Fine Chemicals Dept., Healthcare Div. | (Food Industry Group) Bio-Fine Chemicals Dept., Food Sciences Div. | Naohiro Yoshida |



| New Appointment | Current Appointment | Name |
|--|---|---------------------|
| Same as on the right | (Consumer Industry Group) General Manager, Logistics Business Development Dept., Logistics & Food Distribution Div. | Shigefumi Sunada |
| General Manager, Food Distribution Dept., Logistics & Food Distribution Div. | General Manager, Ho Chi Minh City Branch, Mitsubishi Corporation (Vietnam) Co.,Ltd. | Shigeyuki Ikeda |
| General Manager, Merchant Banking Dept., Financial Business Div. | (Urban Development Group) Assistant to Div. COO, Financial Business Div. | Yusuke Kageyama |
| Same as on the right | (Urban Development Group) General Manager, Leasing Business Dept., Financial Business Div. | Yo Tachikawa |
| General Manager, Digital Finance Dept., Financial Business Div. | (Industry Digital Transformation Group) General Manager, Service DX Dept. | Mari Ishizuka |



[Power Solution Group]

| New Appointment | Current Appointment | Name |
|--|--|----------------------|
| General Manager, Americas Power Business Dept., International Power Div. | Assistant to Div. COO, International Power Div. | Takashi Ishibashi |
| Division COO, International Power Div. (Concurrently) General Manager, Europe Power Business Dept. | Power Solution Group CEO Office | Yasuo Ohashi |
| General Manager, Power Service Dept., Utility Retail Div. | Managing Director, Mitsubishi Corporation (Nigeria) Ltd. | Makoto Saito |
| General Manager, Power Trading Dept., Utility Retail Div. | General Manager, Utility Service Dept., Utility Retail Div. | Tsuyoshi Kaji |
| General Manager, Asia & Oceania Power Business Dept., Power Business Development Div. | (Industrial Infrastructure Group) Assistant to Div. COO, Infrastructure, Ship & Aerospace Div. | Hiroaki Kawabata |
| General Manager, Power Transmission Business Dept., Power Business Development Div. | Power Solution Group CEO Office | Yoshihiro Iwasaki |



[Domestic Offices]

| New Appointment | Current Appointment | Name |
|---|---|-----------------------|
| дррошинени | Дрошинен | |
| Same as on the right | General Manager, General Affairs Dept., Nagoya Branch | Motoi Aizawa |
| Same as on the right | General Manager, Business Development Dept., Nagoya Branch | Yojiro Une |
| General Manager, Environmental Energy Dept., Nagoya Branch | London Branch | Masaya Nunokawa |
| Seconded to Metal One Corporation (General Manager, Nagoya Branch) (Concurrently) General Manager, Materials Solution Dept., Nagoya Branch | Seconded to Metal One Corporation (General Manager, Nagoya Branch) (Concurrently) General Manager, Industrial Materials Dept., Nagoya Branch | Shinichi Suda |
| General Manager, Food Industry & Smart Life Creation Dept., Nagoya Branch | General Manager, Food & Consumer Industry Dept., Nagoya Branch | Kazuo Masuda |
| General Manager, Power, Urban Development & Infrastructure Dept., Nagoya Branch | General Manager, Power, Infrastructure & Urban Development Business Dept., Nagoya Branch | Koji Higashihata |
| Same as on the right | General Manager, General Affairs Dept., Kansai Branch | Ogi Ikematsu |
| Assistant to SVP, Business Development for Japan, (Concurrently) General Manager, Business Development Dept., Kansai Branch | Assistant to Corporate Functional Officer, Business Development for Japan (Concurrently) General Manager, Business Development Dept., Kansai Branch | Yoshihiro Takemoto |
| General Manager, Environmental Energy Dept., Kansai Branch | General Manager, Fuel Solution Dept., Kansai Branch | Kota Yamada |



| Current Appointment | Name |
|--|--|
| Assistant to Div. COO, Ecological Materials & Chemicals Business Div. | Masami Miyazawa |
| General Manager, Food & Consumer Industry Dept., Kansai Branch | Fumihiko Katsu |
| Assistant to Corporate Functional Officer, Business Development for Japan | Kenichi Yokomi |
| General Manager, Business Development Dept., Kyushu Branch | Yogo Kanda |
| Brunei Natural Gas Dept., Asia-Pacific Div. | Shuichi Furuta |
| General Manager, Food & Consumer Industry Dept., Kyushu Branch | Ryo Higasa |
| General Manager, Power Solution Business Dept., Kyushu Branch | Yukio Fujino |
| | Assistant to Div. COO, Ecological Materials & Chemicals Business Div. General Manager, Food & Consumer Industry Dept., Kansai Branch Assistant to Corporate Functional Officer, Business Development for Japan General Manager, Business Development Dept., Kyushu Branch Brunei Natural Gas Dept., Asia-Pacific Div. General Manager, Food & Consumer Industry Dept., Kyushu Branch General Manager, Food & Consumer Industry Dept., Kyushu Branch General Manager, Power Solution Business Dept., |

(End)