

April 17, 2026
Mitsubishi Corporation

Notice Regarding Change in Appointment of Representative Directors

Mitsubishi Corporation hereby announces that the Board of Directors today approved the following proposed changes to Representative Directors.

These changes are subject to final approval at the Ordinary General Meeting of Shareholders scheduled for June 19, 2026 and the Board of Directors' meeting to be held thereafter.

1. Change as of June 19, 2026

Name	Current	New
Yuzo Nouchi	Representative Director	Director, Full-time Audit & Supervisory Committee Member

2. Directors to be appointed as of June 19, 2026

Name	Current	New	Number of Shares Held
Juro Baba	Executive Vice President, Corporate Functional Officer, Human Resources, Global Planning & Coordination (Concurrently) General Manager, Global Planning & Coordination Dept.	Representative Director, Executive Vice President, Corporate Functional Officer, Human Resources, Global Planning & Coordination (Concurrently) General Manager, Global Planning & Coordination Dept.	8,543
Yoshihiro Shimazu	Executive Vice President, Corporate Functional Officer, CFO	Representative Director, Executive Vice President, Corporate Functional Officer, CFO	38,003

3. Reason for Changes

Due to the change in the position of the Director

(End)

Name: Juro Baba

Occupation: Executive Vice President, Mitsubishi Corporation

Date of Birth: June 10, 1967

Education: Faculty of Engineering, The University of Tokyo, 1990

Business Career:

April 2026 Executive Vice President,
Corporate Functional Officer, Human Resources,
Global Planning & Coordination
(Concurrently) General Manager, Global Planning & Coordination Dept.,
Mitsubishi Corporation

April 2025 Senior Vice President,
General Manager, Global Planning & Coordination Dept.,
Mitsubishi Corporation

April 2023 Senior Vice President, Mitsubishi Corporation
Executive Vice-president & Representative Director, COO,
TOYOBO MC Corporation

July 2022 Senior Vice President,
Special Appointments General Manager to Industrial Materials Group
CEO, Mitsubishi Corporation

April 2022 Senior Vice President,
Division COO, Performance Materials Div., Mitsubishi Corporation

April 2021 Division COO, Performance Materials Div., Mitsubishi Corporation

October 2019 Metal One Corporation

April 2019 General Manager, Metal One Dept., Steel Business Div.,
Mitsubishi Corporation

(June-August 2018 Stanford Executive Program)

February 2017 General Manager, Indonesia Natural Gas Business Dept.,
Natural Gas Business Div., Mitsubishi Corporation

April 2016 Natural Gas Business Dept., Natural Gas Business Div.,
Mitsubishi Corporation

April 2013 Corporate Strategy & Planning Dept., Mitsubishi Corporation

July 2012	Energy Business Group CEO Office, Mitsubishi Corporation
March 2007	Petroleum Coke Unit, Carbon & LPG Business Div., Mitsubishi Corporation
September 2001	Mitsubishi International Corporation, New York
June 1995	Carbon Project Development Dept., Mitsubishi Corporation
April 1990	Joined Mitsubishi Corporation (LNG Business Dept. A)

Name: Yoshihiro Shimazu

Occupation: Executive Vice President, Mitsubishi Corporation

Date of Birth: August 10, 1968

Education: Faculty of Law, Keio University, 1991

Business Career:

April 2026 Executive Vice President,
Corporate Functional Officer, CFO,
Mitsubishi Corporation

April 2023 Senior Vice President,
General Manager, Corporate Accounting Dept.,
Mitsubishi Corporation

April 2022 General Manager, Corporate Accounting Dept.,
Mitsubishi Corporation

April 2017 General Manager, Living Essentials Group Administration Dept.,
Mitsubishi Corporation

February 2016 Corporate Strategy & Planning Dept.,
Mitsubishi Corporation

June 2013 Mitsubishi Corporation China Co., Ltd., Shanghai

June 2011 Assistant to Regional CEO, East Asia, Beijing

April 2009 Controller Office, Mitsubishi Corporation

March 2005 Mitsubishi Motors Corporation

October 2001 Controller Office, Mitsubishi Corporation

April 2000 Corporate Planning Dept., Mitsubishi Corporation

April 1996 Corporate Accounting Dept., Mitsubishi Corporation

April 1991 Joined Mitsubishi Corporation (Machinery Administration Dept.)