

## Appointment of Directors and Audit & Supervisory Board Members for FY2019

### 1. Directors to be Appointed as of June 21, 2019 :

| Name                  | New  | Present                  |
|-----------------------|--|--------------------------|
| YOSHIDA,<br>Shinya    | Member of the Board,<br>Executive Vice President | Executive Vice President |
| TAKAOKA,<br>Hidenori  | Member of the Board,<br>Executive Vice President | Executive Vice President |
| MIYANAGA,<br>Shunichi | Member of the Board (External)                   | —                        |

### 2. Directors to Retire as of June 21, 2019 :

| Name               | New                      | Present  |
|--------------------|--------------------------|--|
| TOIDE,<br>Iwao     | Executive Vice President | Member of the Board,<br>Executive Vice President |
| ICHO,<br>Mitsumasa | Executive Vice President | Member of the Board,<br>Executive Vice President |
| OMIYA,<br>Hideaki  | Retiring                 | Member of the Board (External)                   |

### 3. Audit & Supervisory Board Member to be Appointed as of June 21, 2019 :

| Name              | New   | Present           |
|-------------------|---|-------------------|
| HIRANO,<br>Hajime | Audit & Supervisory Board Member<br>(Full-time) | Corporate Adviser |

### 4. Audit & Supervisory Board Member to Retire as of June 21, 2019 :

| Name               | New      | Present   |
|--------------------|----------|---|
| KIZAKI,<br>Hiroshi | Retiring | Audit & Supervisory Board Member<br>(Full-time) |

**【Reference①】****1. Board of Directors : 13 members (as of June 21, 2019)**

|                                   | Name                 | Note |
|-----------------------------------|----------------------|------|
| Chairman of the Board             | KOBAYASHI, Ken       |      |
| Member of the Board               | KAKIUCHI, Takehiko   | ※    |
| Member of the Board               | NISHIURA, Kanji      | ※    |
| Member of the Board               | MASU, Kazuyuki       | ※    |
| Member of the Board               | YOSHIDA, Shinya      | ※    |
| Member of the Board               | MURAKOSHI, Akira     |      |
| Member of the Board               | SAKAKIDA, Masakazu   | ※    |
| Member of the Board               | TAKAOKA, Hidenori    |      |
| Member of the Board<br>(External) | NISHIYAMA, Akihiko   |      |
| Member of the Board<br>(External) | OKA, Toshiko         |      |
| Member of the Board<br>(External) | SAIKI, Akitaka       |      |
| Member of the Board<br>(External) | TATSUOKA, Tsuneyoshi |      |
| Member of the Board<br>(External) | MIYANAGA, Shunichi   |      |

Note: ※ indicates representative directors to be appointed as of June 21, 2019.

**2. Board of Audit & Supervisory Board Members : 5 members  
(as of June 21, 2019)**

|   | Name              |
|---|-------------------|
| Audit & Supervisory Board<br>Member (Full-time) | UCHINO, Shuma     |
| Audit & Supervisory Board<br>Member (Full-time) | HIRANO, Hajime    |
| Audit & Supervisory Board<br>Member (External)  | KUNIHURO, Tadashi |
| Audit & Supervisory Board<br>Member (External)  | NISHIKAWA, Ikuo   |
| Audit & Supervisory Board<br>Member (External)  | TAKAYAMA, Yasuko  |

### 3. Executive Officers (“Shikko-Yakuin”) : 43 Persons (as of June 21, 2019)

(Notes) \*(asterisk) indicates Members of the Board.

| Title                     | Name                                       | Position   |
|---------------------------|--|--|
| President & CEO           | KAKIUCHI, Takehiko *                       |  |
| Executive Vice Presidents | NISHIURA, Kanji *                          | Corporate Functional Officer, Global Strategy  |
|                           | MIZUHARA, Hidemoto                         | President, Mitsubishi Corporation (Americas) (Concurrently)<br>General Manager, Corporate Management Support Office (Americas)   |
|                           | MASU, Kazuyuki *                           | Corporate Functional Officer, CFO  |
|                           | HAGIWARA, Takeshi                          | Group CEO, Petroleum & Chemicals Group   |
|                           | YOSHIDA, Shinya *                          | Corporate Functional Officer, Regional Strategy for Japan (Concurrently)<br>General Manager, Kansai Branch   |
|                           | KYOYA, Yutaka                              | Group CEO, Consumer Industry Group   |
|                           | TOIDE, Iwao                                | Group CEO, Automotive & Mobility Group   |
|                           | MURAKOSHI, Akira *                         | Corporate Functional Officer, Corporate Communications, Human Resources  |
|                           | SAKAKIDA, Masakazu *                       | Corporate Functional Officer, Corporate Sustainability & CSR, Corporate Administration, Legal (Concurrently)<br>Chief Compliance Officer, Officer for Emergency Crisis Management Headquarters |
|                           | ICHO, Mitsumasa                            | Group CEO, Urban Development Group   |
|                           | TANAKA, Norikazu                           | Group CEO, Mineral Resources Group   |
|                           | TAKAOKA, Hidenori *                        | Corporate Functional Officer, Business Investment Management, CDO  |
|                           | TSUKAMOTO, Kotaro                          | Group CEO, Industrial Materials Group  |
|                           | NAKANISHI, Katsuya                         | Group CEO, Power Solution Group  |
|                           | NISHIZAWA, Jun                             | Group CEO, Natural Gas Group   |
|                           | SAIGUSA, Norio                             | Group CEO, Food Industry Group   |
| MATSUNAGA, Aiichiro       | Group CEO, Industrial Infrastructure Group |  |

|                       |  |   |
|-----------------------|--|---|
| Senior Vice President | ISHIKAWA, Takajiro                               | Seconded to Mitsubishi Heavy Industries, Ltd.<br>(Seconded to Mitsubishi Heavy Industries America, Inc.<br>(Senior Executive Vice President))     |
|                       | HIRAI, Yasuteru                                  | President, Mitsubishi Corporation China Co., Ltd.<br>(Concurrently)<br>General Manager, Beijing Branch,<br>Mitsubishi Corporation China Co., Ltd. |
|                       | YANAGIHARA, Tsunehiko                            | EVP, Mitsubishi Corporation (Americas)<br>[Work location: Silicon Valley]   |
|                       | YAMASAKI, Nodoka                                 | Division COO, Healthcare & Food Distribution Div.   |
|                       | NAKAMURA, Tatsuo                                 | Division COO, Automotive Business Div.  |
|                       | TAKEUCHI, Osamu                                  | Division COO, Petrochemicals Div.   |
|                       | NISHIO, Kazunori                                 | Division COO, Retail Div.   |
|                       | KISHIMOTO, Koji                                  | Division COO, Food Sciences Div.  |
|                       | SHIOZAKI, Eisuke                                 | Division COO, Carbon Div.   |
|                       | KATAYAMA, Yoshinori                              | General Manager,<br>Global Strategy and Regional Management Dept.   |
|                       | HACHIYA, Yoshifumi                               | General Manager, Business Investment Management Dept.   |
|                       | ISHIMAKI, Hisashi                                | General Manager, Automotive & Mobility Group CEO Office   |
|                       | KUGA, Takuya                                     | Division COO, Urban Infrastructure Div.   |
|                       | KASHIWAGI, Yasumasa                              | Division COO, Fresh Food Products Div.  |
|                       | HABA, Hiroki                                     | Division COO, Petroleum Div.  |
|                       | KASHIWAGI, Yutaka                                | General Manager, Power Solution Group CEO Office  |
|                       | SHIOBARA, Keiichi                                | Seconded to Mitsubishi Corporation RtM International Pte. Ltd. (Chairman & CEO)<br>(Concurrently)<br>Division COO, Mineral Resources Trading Div. |
|                       | ARAKAWA, Takeshi                                 | Division COO, Consumer Products Div.  |
|                       | WAKABAYASHI, Shigeru                             | Division COO, Isuzu Business Div.   |
|                       | SERI, Koichi                                     | Division COO, Mineral Resources Investment Div.<br>(Concurrently)<br>General Manager, MDP Dept.   |
| KAWAKAMI, Yasuhiro    | Seconded to Cermaq Group AS (Chair of the Board) |   |
| OTA, Kenji            | General Manager, Natural Gas Group CEO Office    |   |

|                       |               |   |
|-----------------------|---------------|---|
| Senior Vice President | NOUCHI, Yuzo  | General Manager, Corporate Accounting Dept.   |
|                       | SAITO, Masaru | Division COO, Natural Gas Div. (Asia Pacific) |
|                       | OTA, Koji     | Division COO, Plant Engineering Div.          |

\* President has direct jurisdiction over internal audit and corporate strategy & planning.

**【The number of Executive Officers (as of June 21, 2019)】**

|                               |   |           |                |
|-------------------------------|---|-----------|----------------|
| President & CEO               | : | 1         | Person         |
| Executive Vice Presidents     | : | 17        | Persons        |
| <u>Senior Vice Presidents</u> | : | <u>25</u> | <u>Persons</u> |
| TOTAL                         | : | 43        | Persons        |

## 【Reference②】

### Number of Directors and Officers

(as of June 21, 2019)

#### 《Members of the Board》

|                       |    |
|-----------------------|----|
| Chairman of the Board | 1  |
| Members of the Board  | 12 |
| <hr/>                 |    |
| TOTAL                 | 13 |

\* includes 5 external members.

#### 《Audit & Supervisory Board Members》

|   |   |
|---|---|
| Audit & Supervisory Board Members (Full-time) | 2 |
| Audit & Supervisory Board Members             | 3 |
| <hr/>   |   |
| TOTAL   | 5 |

\* includes 3 external members.

#### 《Members of the Board and Audit & Supervisory Board Members》

|       |    |
|-------|----|
| TOTAL | 18 |
|-------|----|

\* includes 8 external members.

#### 《Executive Officers》

|                           |         |
|---------------------------|---------|
| President & CEO           | 1       |
| Executive Vice Presidents | 17 (11) |
| Senior Vice Presidents    | 25 (25) |
| <hr/>                     |         |
| TOTAL                     | 43 (36) |

\* ( ) indicates the member of full-time Executive Officers.

#### 《Members of the Board and Audit & Supervisory Board Members and full-time Executive Officers》

|       |    |
|-------|----|
| TOTAL | 54 |
|-------|----|

\* includes 8 external members

(END)